

chapter four

WHO'S WHO ON THE TRILATERAL COMMISSION

*Holly Sklar & Ros Everdell**

Table of Contents

1. Chart of Officers
2. Trilateralists in the Carter Administration and Ford Administration
3. Canadian, European, and Japanese Trilateralists in Government Since 1973
4. Women With the Trilateral Commission
5. Executive Committee Members 73-79
6. Biographical Sketches: Description of Format, List of Symbols, Abbreviations for Major Occupational Category, General List of Abbreviations and Names
7. Summary Information: Tables Showing Size, Turnover, and Occupational Composition of Membership, by Regions
8. Biographical Sketches of U.S. Members
9. Sketches of Canadian Members
10. Sketches of North American Officers and Authors Who Are Not Regular Commission Members
11. Sketches of European Members, by Country: Belgium, Denmark, France, Ireland, Italy, Luxembourg, Netherlands, Norway, Spain, UK, West Germany
12. Sketches of European Officers and Authors Who Are Not Regular Commission Members
13. Preface to the Japanese Section: Excerpts from "Rockefeller's Men in Tokyo: A Guide to the Japanese Membership of the Trilateral Commission" by Takano Hajime
14. Sketches of Japanese Members
15. Sketches of Japanese Officers and Authors Who Are Not Regular Commission Members
16. Bibliography

*Ros Everdell is co-director of the Food and Hunger Hotline in New York City. She works with the Committee to End Sterilization Abuse (CESA) and the People's Initiative on Food, Land and Justice.

Trilateralists

Director/Coordinator

Zbigniew Brzezinski, Director 1973-76
George Franklin, Coordinator 1977-

No

Chairman

Gerard Smith 1973-76
David Rockefeller 1977-

Deputy

Mitchell

Chairman

Max Kohnstamm 1973-75
George Berthoin 1976-

Deputy

Franco
Egidio

Chairman

Takeshi Watanabe 1973-

Deputy

Nobuhiko

Trilateralists in (As of January 1979)

1. Lucy Wilson Benson, Undersecretary (1980)
2. C. Fred Bergsten, Assistant Secretary
3. W. Michael Blumenthal, Secretary
4. Robert R. Bowie, Deputy to the Secretary of State (resigned 1979)
5. Harold Brown, Secretary of Defense
6. Zbigniew Brzezinski, Assistant Secretary
7. Jimmy Carter, President
8. Warren Christopher, Deputy Secretary of State
9. Richard N. Cooper, Undersecretary of State
10. Lloyd N. Cutler, White House Counsel
11. Hedley Donovan, Senior Adviser to the President (July 1979-)
12. Richard N. Gardner, Ambassador to Japan

*Many of these names appear on the Committee to End Sterilization Abuse (CESA) and the People's Initiative on Food, Land and Justice. Some members did not resign (Bergsten and Huntington) have participated in the initiative.

Trilateral Commission Officers*Director/Coordinator*

Zbigniew Brzezinski, Director 1973-76
George Franklin, Coordinator 1977-

Deputy Director

Christopher Makins 1975-76

North American Officers*Chairman*

Gerard Smith 1973-76
David Rockefeller 1977-

Deputy Chairman

Mitchell Sharp 1977-

Secretary

George Franklin 1973-76
Charles Heck 1977-

European Officers*Chairman*

Max Kohnstamm 1973-75
George Berthoin 1976-

Deputy Chairman

Francoise Duchene 1974-76
Egidio Ortona 1976-

Secretary

Wolfgang Hager 1973
Hanns Maull 1977-78
Martine Trink 1979-

Japanese Officers*Chairman*

Takeshi Watanabe 1973-

Deputy Chairman

Nobuhiko Ushiba 1977-

Secretary

Tadashi Yamamoto 1973-

Trilateralists in the Carter Administration
(As of January 1977 unless otherwise indicated)*

1. Lucy Wilson Benson, Undersecretary of State for Security Assistance (resigned 1980)
2. C. Fred Bergsten, Assistant Secretary of the Treasury for International Affairs
3. W. Michael Blumenthal, Secretary of the Treasury (resigned July 1979)
4. Robert R. Bowie, Deputy to the Director of Central Intelligence for National Intelligence (resigned 1979)
5. Harold Brown, Secretary of Defense
6. Zbigniew Brzezinski, Assistant to the President for National Security Affairs
7. Jimmy Carter, President
8. Warren Christopher, Deputy Secretary of State
9. Richard N. Cooper, Undersecretary of State for Economic Affairs
10. Lloyd N. Cutler, White House Counsel (September 1979-)
11. Hedley Donovan, Senior Advisor Domestic and Foreign Policy and Media Relations (July 1979-)
12. Richard N. Gardner, Ambassador to Italy

*Many of these names appear on the Commission's list of "Former Members Now in Public Service". Some members did not resign from the Commission upon assuming office; two (Bergsten and Huntington) have participated in the Commission as Task Force leaders but are not regular members.

s Everdell*

Administration
Government

Symbols,
General List of

; and
ns

o Are Not

Denmark,
rway,

Not Regular

efeller's Men
e Trilateral

ot Regular

in New York City. She
ESA) and the People's

92 TRILATERALISM

13. Richard Holbrooke, Assistant Secretary of State for East Asian and Pacific Affairs
14. Samuel P. Huntington, Coordinator of National Security, National Security Council (resigned August 1978)
15. Sol Linowitz, Special Mid East Negotiator; Director, President's Commission on World Hunger; Co-Negotiator of Panama Canal Treaties
16. Walter Mondale, Vice President
17. Henry Owen, U.S. Ambassador at Large, Special Representative of President for Economic Summits
18. Elliot L. Richardson, U.S. Ambassador at Large with Responsibility for U.N. Law of the Sea Conference
19. John Sawhill, Deputy Secretary of Energy (August 1979-)
20. Gerard C. Smith, U.S. Ambassador at Large for Non-Proliferation Matters
21. Anthony M. Solomon, Undersecretary of the Treasury for Monetary Affairs (resigned 1980)
22. Cyrus R. Vance, Secretary of State (resigned April 1980)
23. Paul C. Warnke, Director, U.S. Arms Control and Disarmament Agency; Chief Disarmament Negotiator (resigned 1979)
24. Leonard Woodcock, Ambassador to Peking
25. Andrew Young, Ambassador to the United Nations (resigned August 1979)
26. Paul A. Volcker, Chairman of the Federal Reserve Board (July 1979-)

Trilateralists in the Ford Administration

1. William T. Coleman, Jr., Secretary of Transportation
2. Elliot L. Richardson, Secretary of Commerce

Canadian Trilateralists in Government Since 1973

John Allen Fraser, Postmaster General; Minister of Environment
 Claude Masson, Head, Division of Planning & Research, Department of Trade and Commerce
 Jean-Luc Pepin, P.C., Chairman of the Anti-Inflation Board of Canada; Co-Chairman, Task Force on Canadian Unity

West European Trilateralists in Government Since 1973

Svend Auken (Denmark), Minister of Labor
 Raymond Barre (France), Prime Minister and Finance Minister
 Lord Carrington (U.K.), Secretary of State for Foreign and Commonwealth Affairs
 Michel Debatisse (France), Food and Agricultural Minister
 Herbert Ehrenberg (W. Germany), Minister of Labor and Social Affairs
 Marc Eyskens (Belgium), State Secretary for Budget and Flemish Regional Economy; Minister of Cooperative Development
 Bernard Hayhoe (U.K.), Parliamentary Undersecretary of State in the Defense Ministry
 Count Otto Graf Lambsdorff (W. Germany), Minister of Economics
 Jean-Philippe Lecat (France), Presidential Spokesman; Minister of Culture and Communications
 Evan Luard (U.K.), Parliamentary Undersecretary of State for the Foreign Office

Ivar Norgaard (Denmark), Minister of
 Affairs; Minister of Commerce
 Michael O'Kennedy (Ireland), Minister
 Henri F. Simonet (Belgium), Foreign
 Thorvald Stoltenberg (Norway), Secretary
 Olaf Sund (W. Germany), Senator for
 Michael Woods (Ireland), Minister of

Japanese Trilateralists

Koichi Kato, Deputy Chief Cabinet
 Kiichi Miyazawa, Chief Cabinet Secretary
 of Economic Planning Agency
 Nobuhiko Ushiba, Minister of Ex
 Multilateral Trade Negotiations
 Saburo Okita, Minister of Foreign Affairs

Women With the

Doris Anderson
 Anne Armstrong
 Lucy Wilson Benson
 Antoinette Danis-Spaak
 Carla Anderson Hills
 Ann L. Hollick
 Mary T.W. Robinson
 Martine Trink
 Martha Wallace
 Marina v. N. Whitman

State for East Asian and Pacific
tional Security, National Security
Director, President's Commission
anama Canal Treaties

pecial Representative of President
arge with Responsibility for U.N.

August 1979-)
ge for Non-Proliferation Matters
ie Treasury for Monetary Affairs

April 1980)
and Disarmament Agency; Chief
)

Nations (resigned August 1979)
eserve Board (July 1979-)

Administration

ortation

Government Since 1973

of Environment
Research, Department of Trade
nflation Board of Canada; Co-

Government Since 1973

ance Minister
eign and Commonwealth Affairs
Minister
bor and Social Affairs
t and Flemish Regional Economy;
ecretary of State in the Defense
ister of Economics
sman; Minister of Culture and
y of State for the Foreign Office

Ivar Norgaard (Denmark), Minister of Foreign Economic Affairs and Nordic
Affairs; Minister of Commerce; Minister of Environment
Michael O'Kennedy (Ireland), Minister of Foreign Affairs
Henri F. Simonet (Belgium), Foreign Minister
Thorvald Stoltenberg (Norway), Secretary of State, Ministry of Foreign Affairs
Olaf Sund (W. Germany), Senator for Labor and Social Affairs
Michael Woods (Ireland), Minister for State in the Office of Prime Minister

Japanese Trilateralists in Government Since 1973

Koichi Kato, Deputy Chief Cabinet Secretary
Kiichi Miyazawa, Chief Cabinet Secretary; Minister of Foreign Affairs; Director
of Economic Planning Agency
Nobuhiko Ushiba, Minister of External Economic Affairs; Representative for
Multilateral Trade Negotiations; Advisor to Ministry of Foreign Affairs
Saburo Okita, Minister of Foreign Affairs

Women With the Trilateral Commission

Doris Anderson	Canada	1973-
Anne Armstrong	US	1977-78
Lucy Wilson Benson	US	1973-76, 1980-
Antoinette Danis-Spaak	Belgium	1978-
Carla Anderson Hills	US	1978-
Ann L. Hollick	US	Author
Mary T.W. Robinson	Ireland	1973-80
Martine Trink	France	European Secretary
Martha Wallace	US	1978-
Marina v. N. Whitman	US	1973-

Executive Committee Members
(Comparing 1973 and November 1979 Committees)

U.S. '73	U.S. '79	W. Europe '73	W. Europe '79	Japan '73	Japan '79
I. W. Abel	William T. Coleman	Giovanni Agnelli (Italy)	Giovanni Agnelli (Italy)	Chujiro Fujino	Chujiro Fujino
Harold Brown	George S. Franklin	P. Nyboe Andersen (Denmark)	P. Nyboe Andersen (Denmark)	Yukitaka Haraguchi	Takashi Hosomi
Patrick E. Haggerty	Robert Ingersoll	Klaus Dieter Arndt (W. Germany)	Georges Berthoin (France)	Kazushige Hirasawa	Yusuke Kashiwagi
Edwin O. Reischauer	Henry A. Kissinger	Kurt Birrenbach (W. Germany)	Henrik N. Boon (Netherlands)	Yusuke Kashiwagi	Kiichi Miyazawa
David Rockefeller	Bruce K. MacLaury	Francesco Campagna (Italy)	Paul Delouvrier (France)	Kiichi Miyazawa	Keichi Oshima
William M. Roth	Charles W. Robinson	Marc Eysken (Belgium)	Horst Ehmke (W. Germany)	Kinhide Mushakoji	Kiichi Saeiki
William M. Scranton	David Rockefeller	Max Kohnstamm (Netherlands)	Michel Gaudet (France)	Saburo Okita	Ryuji Takeuchi
Gerard C. Smith	William M. Roth	John Loudon (Netherlands)	Max Kohnstamm (Netherlands)	Ryuji Takeuchi	Nobuhiko Ushiba
Paul C. Warnke	William M. Scranton	Mary T. W. Robinson (Ireland)	Baron Leon Lambert (Belgium)	Takeshi Watanabe	Takeshi Watanabe
		Otto Grieg Tidemand (Norway)	Roderick MacFarquar (U.K.)		
Canada '73	Canada '79	Sir Kenneth Younger (U.K.)	Egidio Ortona (Italy)		
Robert W. Bonner	Robert W. Bonner	Sir Philip de Zulueta (U.K.)	Mary T. W. Robinson (Ireland)		
Jean-Luc Pepin	Mitchell Sharp		Otto Grieg Tidemand (Norway)		
			Sir Philip de Zulueta (U.K.)		

De
With each person's name is
sion membership and any trilat
organizational, political, busin
lications.

Dates of Commission mem
are preceded by an entry in pare
where applicable. An abbreviati
gory follows. Where applicable,
line underneath the person's nai

Then job positions are list
earliest in the past. The first ent
the references checked (see biblic
ship roster on which the person
word "past" appears in parenth

Then information appears (*dir, Tr, gov.* This means the persc
governor of the organizations,
ships of companies are listed seq.
Trilateral Commission publ
of the biographical sketch.

Symbols, abbreviations, an
below.

- (apr
- * Current or former member of
 - o Member or officer as of March
 - + Member or officer as of September

Abbreviations of
(appear

acd	educational or research in
bank	banking (private or public
bus	business (including agricu
lab	labor union
law	law
med	media
org	private organization (four
pol	politics (elected or appoin

*It should be understood that person
easily between business, government,
careers at different times. The biograp
two, illustrate this point.

Description of Format

With each person's name is a biographical sketch including: dates of Commission membership and any trilateral positions; current and former job positions; organizational, political, business, and academic affiliations; and trilateral publications.

Dates of Commission membership appear just after the person's name. They are preceded by an entry in parentheses showing years on the Executive Committee, where applicable. An abbreviation signifying the person's major occupational category follows. Where applicable, Trilateral Commission positions are given on the line underneath the person's name.

Then job positions are listed in chronological order, from most current to earliest in the past. The first entry(ies) is (are) the most current position(s) found in the references checked (see bibliography) and/or listed on the Commission membership roster on which the person last appears. Where dates were not available, the word "past" appears in parentheses to indicate the *first* past position listed.

Then information appears (without dates) following the italicized entries: *mbr*, *dir*, *tr*, *gov*. This means the person *is* or *has been* a member, director, trustee, and/or governor of the organizations, universities, and/or corporations listed. *Directorships of companies are listed separately* for quick reference.

Trilateral Commission publications of all trilateral authors are listed at the end of the biographical sketch.

Symbols, abbreviations, and unfamiliar terms used in the sketch are explained below.

List of Symbols

(appearing at left of name)

- * Current or former member of Executive Committee 1973-1980
- o Member or officer as of March 1980
- + Member or officer as of September and/or November 1973

Abbreviations of Major Occupational Categories*

(appearing at far right after name)

acd	educational or research institution
bank	banking (private or public)
bus	business (including agriculture)
lab	labor union
law	law
med	media
org	private organization (foundation, think tank, civic group, etc.)
pol	politics (elected or appointed position in government, officer of political party)

*It should be understood that persons often wear more than one professional 'hat', moving easily between business, government, and academia, in a given period, or pursuing different careers at different times. The biographical sketches of George Ball and Sol Linowitz, to name two, illustrate this point.

Paul C. Warnke	Canada '73	Robert W. Bonner	Jean-Luc Pepin
William M. Scranton	Canada '79	Robert W. Bonner	Mitchell Sharp
Mary T. W. Robinson (Ireland)	Otto Grieg Tidemand (Norway)	Sir Kenneth Younger (U.K.)	Sir Philip de Zulueta (U.K.)
Baron Leon Lambert (Belgium)	Roderick MacFarquar (U.K.)	Egidio Ortona (Italy)	Mary T. W. Robinson (Ireland)
Takeshi Watanabe		Otto Grieg Tidemand (Norway)	Sir Philip de Zulueta (U.K.)
Takeshi Watanabe			

General List of Abbreviations and Names

Adm.	Administrator/Administration	Dir.	Director
Adv.	Advisor/Advisory	dir.	on board of directors
AEC	Atomic Energy Commission	EC	European Communities
AEI	American Enterprise Institute for Public Policy Research	Econ.	Economic(s)
Af.	Affairs	ECOSOC	United Nations Economic and Social Council
AI	Atlantic Institute for Inter- national Affairs	ECSC	European Coal and Steel Community
AID	Agency for International Development	Ed.	Editor
Am.	American	EEC	European Economic Community
Amb.	Ambassador	EM	European Movement
Appt.	Appointed/Appointment	EPA	Environmental Protection Agency
Assoc.	Associate/Association	Euratom	European Atomic Energy Commission
Asst.	Assistant	Exec.	Executive
Atl. Cl.	Atlantic Council	ExIm Bank	Export-Import Bank
Bd.	Board	FEA	Federal Energy Administration
BIS	Bank of International Settlements	Fed.	Federation
Brookings	Brookings Institute	FTC	Federal Trade Commission
Bundestag	West German Parliament	Fund.	Foundation
Bus.	Business	Gen.	General
Carnegie Peace	Carnegie Endowment for International Peace	George- town CSIS	Georgetown University Center for Strategic and Inter- national Studies
CCES	Center for Contemporary European Studies	Gov.	Governor
CFDT	French trade union	gov.	on Board of Governors
CFR	Council on Foreign Relations	Govt.	Government
Ch.	Chairman/Chairwoman	Hon.	Honorary
Chase Bank	Chase Manhattan Bank	IBRD	World Bank (International Bank for Reconstruction and Development)
Cl.	Council	ICFTU	International Confederation of Free Trade Unions
Co.	Company	IESC	International Executive Service Corps.
Col.	College	IISS	International Institute for Strategic Studies
Com.	Committee	ILO	International Labor Organization
Comm. EC	Commission of the European Communities	IMF	International Monetary Fund
Conf.	Conference	Ind.	Industry
Cons.	Consultant	Inst.	Institute
Coord.	Coordinator	Intl.	International
Corp.	Corporation	Invest.	Investment
Coun.	Counsellor	J.	Journal
COWPS	Council on Wage and Price Stability	JFEA	Japan Federation of Employer's Association
Ctr.	Center	Johns Hopkins UCES	Johns Hopkins University Center for European Studies
Dail	Irish Parliament		
Del.	Delegate		
Dem.	Democrat		
Dep.	Deputy		
Dept.	Department		
Dev.	Development		
Diet	Japanese Parliament		

Keidanren	Japan Federation of Ecc Organizations
Kennedy Ctr.	Kennedy Center for Sch Government, Harvard University
Lat. Am.	Latin America
Man.	Managing/Manager
Mbr.	Member
Mfg.	Manufacturing
Min.	Minister
Mvt.	Movement
MP	Member of Parliament
NASA	National Aeronautics an Space Administration
NATO	North Atlantic Treaty Organization
Natl.	National
NSC	National Security Council
OAS	Organization of America States
OECD	Organization for Econo Cooperation and Dev ment
OEEC	Organization of Europe Economic Cooperatio
OPIC	Overseas Private Investn Corporation
Org.	Organization
Perm.	Permanent
Plan.	Planning
Pol.	Political
Pres.	President
Prof.	Professor
Prog.	Program
Prvt.	Private
Ptnr.	Partner
Reg.	Regular
Rel.	Relations
Rep(s).	Representative(s)
Repub.	Republican
Res.	Research
RIIA	Royal Institute for Inter- national Affairs (or Chatham House)
Sci.	Science
SDP	Social Democratic Party
Sec.	Secretary
Sen.	Senator
Soc.	Society
Sr.	Senior
Tech.	Technology
Tr.	Trustee
tr.	on board of trustees
U.	University
UN	United Nations

ons and Names

Director
on board of directors
European Communities
n. Economic(s)
OSOC United Nations Economic
and Social Council
SC European Coal and Steel
Community
Editor
European Economic
Community
European Movement
A Environmental Protection
Agency
atom European Atomic Energy
Commission
Executive
n
ank Export-Import Bank
Federal Energy Administration
Federation
Federal Trade Commission
d. Foundation
General
Georgetown University Center
for Strategic and Inter-
national Studies
Governor
on Board of Governors
Government
Honorary
World Bank (International
Bank for Reconstruction
and Development)
U International Confederation
of Free Trade Unions
International Executive Service
Corps.
International Institute for
Strategic Studies
International Labor
Organization
International Monetary Fund
Industry
Institute
International
t. Investment
Journal
Japan Federation of
Employer's Association
Johns Hopkins University
Center for European
ES Studies

Keidanren Japan Federation of Economic
Organizations
Kennedy Kennedy Center for School of
Ctr. Government, Harvard
University
Lat. Am. Latin America
Man. Managing/Manager
Mbr. Member
Mfg. Manufacturing
Min. Minister
Mvt. Movement
MP Member of Parliament
NASA National Aeronautics and
Space Administration
NATO North Atlantic Treaty
Organization
Natl. National
NSC National Security Council
OAS Organization of American
States
OECD Organization for Economic
Cooperation and Develop-
ment
OEEC Organization of European
Economic Cooperation
OPIC Overseas Private Investment
Corporation
Org. Organization
Perm. Permanent
Plan. Planning
Pol. Political
Pres. President
Prof. Professor
Prog. Program
Prvt. Private
Ptnr. Partner
Reg. Regular
Rel. Relations
Rep(s). Representative(s)
Repub. Republican
Res. Research
RIIA Royal Institute for Inter-
national Affairs (or
Chatham House)
Sci. Science
SDP Social Democratic Party
Sec. Secretary
Sen. Senator
Soc. Society
Sr. Senior
Tech. Technology
Tr. Trustee
tr. on board of trustees
U. University
UN United Nations

Who's Who 97

UNA United Nations Association
UNESCO United Nations Educational,
Scientific and Cultural
Organization
V. Vice
VP Vice President
W. West
Wilson Woodrow Wilson International
Ctr. Center for Scholars

Regional Membership 1973-79

Country*	Total No. of Members Between 1973-79	Total Membership 1973	Total Membership 1979	No. of 1973 Commissioners who are on in 1979**
U.S.	116	59	80	35
Canada	23	8	14	4
Western Europe	170	60	129	36
Belgium	10	5	7	3
Denmark	5	1	3	1
France	28	8	20	5
Ireland	12	6	9	3
Italy	17	10	15	8
Luxembourg	1	1	-	-
Netherlands	10	3	8	1
Norway	4	3	3	2
Spain***	13	-	13	-
U.K.	39	9	30	5
W. Germany	31	14	21	8
Japan	94	63	76	50
Totals	403	190	299	125

* Portuguese members were first admitted in 1980 and are not recorded here.

** While most members have served without interruption, some left temporarily to assume government position and then rejoined.

*** Spanish members were first admitted in 1979.

Breakdown by Major

Category	U.S.
bus	24
pol	24
bank	12
acd	22
lab	6
med	6
law	10
org	11

UNITED STATES

- ++ I. W. Abel (Exec. Com. 73-79)
Pres. United Steelworkers of A
- + David M. Abshire
Ch. Georgetown CSIS (62-70, 7;
Appt. Conglomerate Comm. on
Asst. Sec. of State, Congression
dir.: ABI, Atl. Cl. mbr.: CFR
dir.: Am. International Underw
- o Gardner Ackley
Prof. Pol. Econ. Michigan U.
(62-68)
mbr.: Bd. Natl. Bureau Econ. I
dir.: Banco di Roma
- + Graham Allison
Dean, Kennedy Ctr. Harvard; C
mbr.: CFR
- + John B. Anderson
House of Reps. (60-80); Joint C
mbr.: CFR Tr.: Trinity Col.
- + Ernest C. Arbuckle
Ch. Wells Fargo Bank; Ind. Ad
Trade and Invest. Policy (70-71
Bank; Dean, Grad School Bus.
dir.: Owens-Illinois, Safeway St
- Anne Armstrong
Co-Ch. Reagan Campaign; VC
CSIS; Amb. to UK and N. Ir
Coun. to Nixon and Ford (72-7
mbr.: Alliance to Save Energy,
dir.: General Motors, Braniff I

Breakdown by Major Occupational Category 1973-1979

Category	U.S.	Canada	W. Europe	Japan	Total
bus	24	8	48	43	123
pol	24	5	63	9	101
bank	12	3	22	18	55
acd	22	3	14	16	55
lab	6	1	9	3	19
med	6	1	10	3	20
law	10	2	2	-	14
org	11	-	2	2	15

UNITED STATES

- ** I. W. Abel (Exec. Com. 73-79) 73-79 lab
 Pres. United Steelworkers of America (65-77); VP AFL-CIO
- + David M. Abshire 73- acd
 Ch. Georgetown CSIS (62-70, 73-); Ch. U.S. Bd. for Intl. Broadcasting (74-77); Pres. Appt. Conglomerate Comm. on Org. of Govt. for Conduct of Foreign Policy (73-76); Asst. Sec. of State, Congressional Rel. (70-73); Dir. Res. Repub. Policy Comm (58-60)
dir.: AEI, Atl. Cl. *mbr.*: CFR, IISS
dir.: Am. International Underwriters Overseas
- + Gardner Ackley 77- acd
 Prof. Pol. Econ. Michigan U. (69-); Amb. to Italy (68-69); Pres. Cl. Econ. Adv. (62-68)
mbr.: Bd. Natl. Bureau Econ. Research, Joint Cl. on Econ. Education
dir.: Banco di Roma
- + Graham Allison 73- acd
 Dean, Kennedy Ctr. Harvard; Cons. Rand Corp.
mbr.: CFR
- + John B. Anderson 73- pol
 House of Reps. (60-80); Joint Com. Atomic Energy; House Repub. Conf; lawyer
mbr.: CFR *Tr.*: Trinity Col.
- + Ernest C. Arbuckle 73-77 bank
 Ch. Wells Fargo Bank; Ind. Adv. Cl. Dept. of Defense (69-72); Pres. Comm. on Intl. Trade and Invest. Policy (70-71); Ch. Stanford Res. Inst. (66-70); Adv. Com. ExIm Bank; Dean, Grad School Bus. Stanford U. (58-68)
dir.: Owens-Illinois, Safeway Stores, Hewlett Packard, Utah Intl.
- Anne Armstrong 77-78 org
 Co-Ch. Reagan Campaign; VCh. Adv. Board and Mbr. Exec. Com. Georgetown CSIS; Amb. to UK and N. Ireland (76-77); Adv. Cl. Bicentennial Adm. (75-76); Coun. to Nixon and Ford (72-74); Repub. Natl. Com. (68-73)
mbr.: Alliance to Save Energy, CFR *dir.*: Atl. Cl. *gov.*: AI
dir.: General Motors, Braniff Intl., American Express, General Foods

Spain***	13	-	13
U.K.	39	9	30
W. Germany	31	14	21
Japan	94	63	76
Totals	403	190	299
			125

* Portuguese members were first admitted in 1980 and are not recorded here.

** While most members have served without interruption, some left temporarily to assume government position and then rejoined.

*** Spanish members were first admitted in 1979.

- + John Paul Austin 73- bus
 Ch. Coca-Cola Co. (70-); Ch. Bd. Trustees Rand Corp; Pres. C.C. Export (59-62); lawyer
mbr.: Bus. Roundtable, Bus. Cl., Twentieth Century Fund, Smithsonian Institution, United Negro Col. Fund, Atlanta U. Ctr., Comm. on Fund. & Prvt. Philanthropy
dir.: Morgan Guaranty Trust, General Electric, Continental Oil, Dow Jones, NYC General Electric, South Mills, Trust Co. Georgia, Adela Invest., Federated Dept. Stores
- + George W. Ball 73- bank
 Sr. Man. Dir. Lehman Brothers Kuhn Loeb (68-); Special Adv. on Iran (78); Perm. Rep. to UN (68); Under Sec. of State (61-66); Assoc-Gen. Cl. Lend-Lease Adm.; Under Sec. Econ. Af. (61); Pol. Adv. to Adlai Stevenson; lawyer; Dir. U.S. Strategic Bombing Survey, London (44-45)
mbr.: Bilderberg Steering Com., CFR *gov.*: AI
dir.: Burlington Industries, AMAX
- + Lucy Wilson Benson 73-76, 80- org
 The Continental Group (80-); Under Sec. of State for Security Assistance (77-79); Pres. League of Women Voters (68-74); Co-Ch. Urban Coalition (73-75)
Tr.: Natl. Urban League, Brookings, Alfred P. Sloan Fund, Mitre Corp., Smith Col. *gov.*: Common Cause, Am. Natl. Red Cross
dir.: Catalyst, Women's Action Alliance
- + W. Michael Blumenthal 73-75, 80- bus
 V. Ch. Burroughs Corp. (March 1980-end 1980 when he becomes Ch. of Burroughs); Sec. of Treasury (77-79); Ch. Bendix Corp. (72-77); Pres. Bendix Intl. (67-70); State Dept. Special Trade Negotiator (63-67); Dep. Asst. Sec. of State for Econ. Af. (61)
Tr.: Rockefeller Fund *dir.*: Atl. Cl., CFR
mbr.: Bilderberg, US-China Trade Adv. Com., Japan-US Econ. Rel., Com. to Fight Inflation *dir.*: Equitable Life Assurance
- + Robert R. Bowie 73-76, 79- acd
 Dir. Harvard Ctr. for Intl. Affairs (57-77, 79-); Dep. to the Dir. of Central Intelligence for Natl. Intelligence (77-79); Coun. Dept. of State (66-68); Asst. Sec. of State, Policy Plan. (55-57); Gen. Counsel to the U.S. High Comm. W. Germany (50-51); Prof. Law Harvard U. (45-55) *mbr.*: CFR
 Special Consultant, *Towards a Renovated International System* (77)
- + John Brademas 75- pol
 House of Reps. (58-); Mbr. Com. on House Adm. and Com. on Education and Labor; Minority Whip (76-78); Chief Dep. Majority Floor Whip (73-77); Exec. Asst. Adlai Stevenson (55-56); Harvard U. *mbr.*: CFR, Central Com. World Cl. of Churches; Adv. Cl. U. of Notre Dame; Bd. of Visitors JFK School of Gov't, Bd. of Overseers Harvard U. *Tr.*: St. Mary's Col., Amherst U.
- + Andrew Brimmer 77- bank
 Pres. Brimmer and Co. (76-); Visiting Prof. Grad. School Bus. Adm. Harvard U. (74-76); Pres. Assoc. for Study of Afro-American Life and History (70-73); gov. Federal Reserve Bd. (66-74); Asst. Sec. Econ. Af. (65-66); Dep. Asst. Sec. Dept. of Commerce (63-65) *Tr.*: Ford Fund, Natl. Urban League, Tuskegee Inst., Atlantic U. Ctr. *mbr.*: CFR *dir.*: Bank of America, Intl. Harvester, DuPont, United Air Lines, American Security and Trust Co.
- William E. Brock III 76-79 pol
 Ch. Republican Natl. Com. (77-); Senate (70-77); Rep.-Tennessee (62-70)
- + Harold Brown (Exec. Com. 73-76) 73-76 acd
 Sec. of Defense (77-); Pres. California Inst. of Tech. (69-77); *mbr.*: SALT talks (69-77); Sec. of Air Force (65-69); Dir. Defense Res. and Engineering, Dept. of Defense (61-65); Pres. Sci. Adv. Com. (61); Group Leader to Dir., Radiation Lab. at Livermore (52-61) *mbr.*: CFR *dir.*: IBM, Times-Mirror Corp., Schroder Banking Corp.
- + Zbigniew Brzezinski (Dir. Trilateral Asst. to Pres. for Natl. Security (77-); Intl. Inst. for Peace and Intl. Change (61-77); Cons. St. State Dept. (66-68); Ford Fellow (68); Prof. Gov't, Ctr. for Intl. *mbr.*: Bilderberg, IISS, NAACP *Foreign Policy*
- + John F. Burlingame
 VCh. General Electric Co.
- + Arthur F. Burns
 Sr. Adv. Lazard Freres and Co. Fight Inflation; Ch. Bd. gov., Labor-Management Policy (61)
- George Bush
 Adjunct Prof. Rice U.; Dir. Office in Peking (74-75); Ch. Repub. House of Rep. (67-71)
dir.: First Intl. Bank, London
- + Philip Caldwell
 Ch. Ford Motor Company *m*
- + Hugh Calkins
 Ptnr. Jones, Day, Reavis and I *dir.*: Brown and Sharpe Manuf
- + Jimmy (James E.) Carter
 U.S. President (77-); Gov. Geor. Area Plan and Dev. Comm. (6 warehouse); Deacon and Sundt
- + Sol Chaikin
 Pres. Intl. Ladies Garment Wor *dir.*: Atl. Cl., Com. on Present *mbr.*: Bus. Roundtable, Brook
- + Lawton Chiles
 U.S. Senate (71-); Florida State *mbr.*: Dem. Natl. Com.
- + Warren Christopher
 Dep. Sec. of State (77-); Ptnr. Gen. (67-69); Gov's. Comm. on problems; Del. Geneva Conf. o *Tr.*: Harvard U., Stanford U.
- + Alden W. Clausen
 Pres. Bank of America (70-); System *mbr.*: Bus. Roundtable U.S.-China Trade, Stanford Re
- + William S. Cohen
 U.S. Senate (73-); lawyer (66-7
- + William T. Coleman, Jr. (Exec. C Sr. Ptnr. O'Melveny and Meyer tional Fund; Sec. Transportati and Coleman; Cons. Arms Con *Tr.*: Rand Corp, Brookings *m* U. *dir.*: IBM, Chase Manhatta Am, Pennsylvania Mutual Life,
- + Barber B. Conable Jr.
 House of Reps. (65-); Ways and NY State Senate (63-65); lawyer

73- bus
id Corp; Pres. C.C. Export (59-62);

tury Fund, Smithsonian Institution,
n. on Fund. & Prvt. Philanthropy
Continental Oil, Dow Jones, NYC
gia, Adela Invest., Federated Dept.

73- bank
); Special Adv. on Iran (78); Perm.
Assoc-Gen. Cl. Lend-Lease Adm.;
evenston; lawyer; Dir. U.S. Strategic

73-76, 80- org
ate for Security Assistance (77-79);
Urban Coalition (73-75)
loan Fund, Mitre Corp., Smith Col.

73-75, 80- bus
hen he becomes Ch. of Burroughs);
7); Pres. Bendix Intl. (67-70); State
st. Sec. of State for Econ. Af. (61)

apan-US Econ. Rel., Com. to Fight

73-76, 79- acd
Dep. to the Dir. of Central Intelli-
of State (66-68); Asst. Sec. of State,
High Comm. W. Germany (50-51);

ational System (77)

75- pol
dm. and Com. on Education and
ity Floor Whip (73-77); Exec. Asst.
FR, Central Com. World Cl. of
sitors JFK School of Gov't, Bd. of
herst U.

77- bank
d. School Bus. Adm. Harvard U.
an Life and History (70-73); gov.
? (65-66); Dep. Asst. Sec. Dept of
a League, Tuskegee Inst., Atlantic
tl. Harvester, DuPont, United Air

76-79 pol
Rep.-Tennessee (62-70)

73-76 acd
Tech. (69-77); mbr. SALT talks
Res. and Engineering, Dept. of
Leader to Dir., Radiation Lab. at
s-Mirror Corp., Schroder Banking

+ Zbigniew Brzezinski (Dir. Trilateral Comn, 73-76) acd
Asst. to Pres. for Natl. Security Affairs (77-); COWPS (77-); Energy Resources Cl.
(77-); Intl. Inst. for Peace and Conflict Res. (62-77); Dir. Columbia U. Res. Inst. for
Intl. Change (61-77); Cons. State Dept. and Rand Corp. (62-76); Policy Plan. Cl.
State Dept. (66-68); Ford Fellow (70); Dir. Foreign Policy Task Force, VP Humphrey
(68); Prof. Gov't, Ctr. for Intl. Af. Harvard U. (53-60)
mbr.: Bilderberg, IISS, NAACP dir.: CFR, Amnesty Intl., Foreign Affairs,
Foreign Policy

o John F. Burlingame 80- bus
VCh. General Electric Co.

o Arthur F. Burns 78- bank
Sr. Adv. Lazard Freres and Co., Distinguished Scholar in Residence AEI; Ch. Com. to
Fight Inflation; Ch. Bd. gov., Federal Reserve Bd. (70-78); Pres. Adv. Com. on
Labor-Management Policy (61-66); Pres. Cl. Econ. Adv. (53-56) mbr.: CFR

George Bush 77-78 pol
Adjunct Prof. Rice U.; Dir. of Central Intelligence (76-77); Chief, U.S. Liaison
Office in Peking (74-75); Ch. Repub. Natl. Com. (73-74); Amb. to UN (71-72);
Repub. House of Rep. (67-71) dir.: Atl. Cl., CFR Tr.: Trinity U.
dir.: First Intl. Bank, London and Houston; Eli Lilly Corp.; Texas Gulf; Purolator

o Philip Caldwell 79- bus
Ch. Ford Motor Company mbr.: Intl. Adv. Com. Chase Manhattan

o Hugh Calkins 78- law
Ptnr. Jones, Day, Reavis and Pogue mbr.: CFR, American Law Inst.
dir.: Brown and Sharpe Manufacturing Co., Premier Industrial Corp., Jeffrey Co.

+ Jimmy (James E.) Carter 73-76 bus
U.S. President (77-); Gov. Georgia (71-74); State Senator (62-66); W. Central Georgia
Area Plan and Dev. Comn. (64); Pres. Plains Dev. Corp. (63); peanut farmer and
warehouse; Deacon and Sunday School teacher Plains Baptist Church

o Sol Chaikin 77- lab
Pres. Intl. Ladies Garment Workers Union (75-); VP AFL-CIO (75-); Del. to ILO (76)
dir.: Atl. Cl., Com. on Present Danger
mbr.: Bus. Roundtable, Brookings, Natl. Urban Coalition

+ Lawton Chiles 73-76 pol
U.S. Senate (71-); Florida State Senate (66-70); Florida State Rep. (58-66)
mbr.: Dem. Natl. Com.

+ Warren Christopher 73-76 law
Dep. Sec. of State (77-); Ptnr. O'Melveny and Myers (58-67, 69-77); Dep. Attorney
Gen. (67-69); Gov's. Comn. on Los Angeles Riots (65-66); Cons. State Dept., econ.
problems; Del. Geneva Conf. on Cotton Textiles (61) mbr.: CFR
Tr.: Harvard U., Stanford U. dir.: Pacific Mutual Life, Southern California Edison

+ Alden W. Clausen 73-76 bank
Pres. Bank of America (70-); Treasury Adv. Com. on Reform of Intl. Monetary
System mbr.: Bus. Roundtable, Bus. Cl., Adv. Cl. Japan-U.S. Econ. Rel., Natl. Cl.
U.S.-China Trade, Stanford Res. Inst. Tr.: Harvard Bus. School

o William S. Cohen 77- pol
U.S. Senate (73-); lawyer (66-72)

+ William T. Coleman, Jr. (Exec. Com. 77-) 73-74, 77- law
Sr. Ptnr. O'Melveny and Meyers (77-); Ch. NAACP, Ch. Legal Defense and Educa-
tional Fund; Sec. Transportation (75-77); Sr. Ptnr. Dilworth, Paxsin, Kalish, Levy
and Coleman; Cons. Arms Control Agency (63-75); numerous gov't consultantships
Tr.: Rand Corp, Brookings mbr.: CFR, Stock Exchange, Bd. of Overseers Harvard
U. dir.: IBM, Chase Manhattan Bank, Pepsi Co., AMAX, American Can Co., Pan-
Am, Pennsylvania Mutual Life, Phila. Electric Co., INA Corp.

+ Barber B. Conable Jr. 73- pol
House of Reps. (65-); Ways and Means, Budget Com; Ch. House Repub. Policy Com;
NY State Senate (63-65); lawyer

- + Richard N. Cooper 73-76 acd
Under Sec. of State for Econ. Af. (77-); Provost and Prof. of Intl. Econ. Yale U. (63-77); Dep. Asst. Sec. State for Intl. Monetary Af. (65-66); Cl. of Econ. Adv. (61-63) *dir.*: Atl. Cl. *mbr.*: CFR, Bilderberg *Towards a Renovated International System* (77), *Towards a Renovated World Monetary System* (73)
- o John Cowles Jr. 78- med
Ch. Minneapolis Star and Tribune Co. (73-); Assoc. Press (66-75); Ch. *Harper's Magazine* (68-72); Urban Coalition, Minneapolis (68-70); Pres. *Harper's* (65-68); Minneapolis Civil Liberties Union (56-61)
mbr.: CFR, AI, Adv. Bd. Pulitzer Prizes Columbia U., Bus. Cl.
dir.: German Marshall Fund, Harper and Row Publishers Inc., Des Moines Register and Tribune Co.
- Alan Cranston 77-78 pol
U.S. Senate (69-); VP Carlsberg Financial Corp. (68); Pres. Homes for Better Am. Inc. (67-68); Controller California (59-67)
- + John C. Culver 73- pol
U.S. Senate (75-); House of Reps. (64-74); Legislative Asst. to Sen. Edward Kennedy (62-63) *mbr.*: CFR
- o Gerald L. Curtis 74- acd
Dir. East Asian Inst. Columbia U.
- + Lloyd N. Cutler 73-79 law
White House Counsel (Sept. 79-); President's Special Counsel on SALT hearings (June 79-); Ptnr. Wilmer, Cutler and Pickering (62-79); Ptnr. Cox, Langford, Stoddard and Cutler (46-62); Co-Ch. Com. Civil Rights Under Law (71-73); Exec. Dir. Natl. Comn. on the Causes and Prevention of Violence (68-69); Ch. D.C. Com. on Adm. Justice Under Emergency Conditions (68); Lend-Lease *mbr.* N. Africa Econ. Bd. (43) *dir.*: CFR *Tr.*: Brookings *mbr.*: Bd. Visitors School for Advanced Intl. Studies, Stanford Res. Inst. *dir.*: Kaiser Industries, Alza Corp., Southeast Bank Corp.
- John C. Danforth 77-78 pol
U.S. Senate (77-); Attorney Gen. Missouri (68-76); Bryon, Care, McPheeters, and McRoberts (66-68); ordained deacon Episcopal Church (63)
- + Archibald K. Davis 73-76 bank
Ch. Wachovia Bank and Trust Co. (56-74); *dir.* Federal Reserve Bank of Richmond (50-56) *mbr.*: Intl. Adv. Bd., R.J. Reynolds Industries Inc. *dir.*: AT&T, Wachovia Bank and Trust Co., Royal Cotton Mills, Seller Mfg., Wachovia Corp., Southern Railway Co., Sellers Dying Co., Jordan Spinning Co., Chatham Mfg. Co., Media General Inc.
- + Emmett Dedmon 73-77 med
VP and Ed. *Dir.*, Field Enterprises Inc; VP and Ed *Dir.* *Chicago Sun-Times* and *Chicago Daily News* (68-); Ed. *Chicago Sun-Times* (65-68)
- + Hedley W. Donovan 73-79 med
Sr. Adv. Domestic and Econ. Af. and Media Relations (79-); Liaison to Pres. Comn. for a Natl. Agenda for the 80's; Ed.-in-Chief Time Inc. (64-79); Lecturer on Press Harvard U.; Man. Ed. *Fortune* (45-59) *Tr.*: Ford Fund, Carnegie Peace, NYU, Mt. Holyoke Col. *dir.*: CFR. *Time Time, Life, Washington Star*
- + Daniel J. Evans 73- acd
Pres. Evergreen State College (77-); Gov. of Washington (65-77); Adv. Cl. on Inter-gov't Rel. (72-); Bus. exec. (53-65) *mbr.*: Carnegie Cl. on Policy Studies in Higher Education *Tr.*: Carnegie Fund for Advancement of Teaching
- o Thomas S. Foley 77- pol
House of Reps. (64-); Special Counsel Interior and Insular Af. Com. U.S. Senate (61-64); Attorney Gen. Washington (60-61); Dep. Prosecuting Attorney Spokane County (58-60); Ptnr. Higgins and Foley (57-58)
- + George S. Franklin (Exec. Com. 79-) 74- org
Trilateral Commission Coordinator (77-), North American Sec. (73-76); Exec. Dir. CFR (53-71); division World Trade Intelligence, Dept. of State (41-44); Asst. to Nelson Rockefeller (40) *dir.*: CFR, Atl. Cl.
- o Donald M. Fraser
Mayor of Minneapolis (79-); F. Peace Through Law; Ch. Den (54-62); Ptnr. Lindquist, Fras *mbr.*: CFR, Comn. on Role of Nominees Bd.
- Richard N. Gardner
Amb. to Italy (77-); Prof. Col. Pres. Comn. on Intl. Trade and State Intl. Org. Af. (61-65); *OPEC, The Trilateral World Cooperation 1976-80* (75), A 1
- o John H. Glenn Jr.
U.S. Senate (75-1); VP Corp (62-74); Project Officer, figl Astronaut Project Mercury 1 Pilots, Intl. Academy of Astr
- ** Patrick E. Haggerty (Exec. Con Hon. Ch., Texas Instruments (*mbr.*: Intl. Adv. Com. Chase I U. Dallas; Bus. Cl. *dir.*: A.I
- o Philip M. Hawley
Pres. Carter Hawley Hale Sto (73-74) *Tr.*: California Inst. Bank America Corp., Pacific
- Charles B. Heck
North American Sec. (77-); E. Brookings; Bus. Cl. Carnegie Peace
- o Walter W. Heller
Prof. of Econ. U. Minnesota (OECD Group of Fiscal Experts (65-69) *dir.*: Northwestern Credit Corp., Natl. City Bank
- + William A. Hewitt
Ch. Deere and Co. (64-) *mb Cl.*, Wilson Ctr., Stanford Cl. *Tr.*: Carnegie Peace *dir.*: AI and Trust
- o Carla A. Hills
Sr. Resident Ptnr. Latham, V (75-); Sec. of Housing and Urb Munger, Tolles, Hills and Ric *mbr.*: Carnegie Com. Public B and Intl. Affairs *dir.*: IBM,
- o James F. Hoge Jr.
Chief Ed., *Chicago Sun-Time Aspen Prog. Communications*
- Richard C.A. Holbrooke
Asst. Sec. of State for East A (72-77); *dir.* publications, Car issues, Carter-Mondale Pres. (of Foreign Policy (74-75); Pea *mbr.*: CFR, IISS
- o Hendrik S. Houthakker
Prof. of Econ. Harvard U. (6

73-76 acd
most and Prof. of Intl. Econ. Yale U.
etary Af. (65-66); Cl. of Econ. Adv.
g *Towards a Renovated International
etary System* (73)

78- med
Harper's
polis (68-70); Pres. *Harper's* (65-68);

umbia U., Bus. Cl.
Publishers Inc., Des Moines Register

77-78 pol
orp. (68); Pres. Homes for Better Am.

73- pol
islative Asst. to Sen. Edward Kennedy

74- acd

73-79 law
's Special Counsel on SALT hearings
ering (62-79); Ptnr. Cox, Langford,
Civil Rights Under Law (71-73); Exec.
on of Violence (68-69); Ch. D.C. Com.
ons (68); Lend-Lease mbr. N. Africa
igs mbr.: Bd. Visitors School for
dir.: Kaiser Industries, Alza Corp.,

77-78 pol
8-76); Bryon, Care, McPheeters, and
al Church (63)

73-76 bank
r, Federal Reserve Bank of Richmond
olds Industries Inc. dir.: AT&T,
1 Mills, Sella Mfg., Wachovia Corp.,
lan Spinning Co., Chatham Mfg. Co.,

73-77 med
and Ed Dir. *Chicago Sun-Times* and
Times (65-68)

73-79 med
relations (79-); Liaison to Pres. Comm.
Time Inc. (64-79); Lecturer on Press
Ford Fund, Carnegie Peace, NYU, Mt.
Washington Star

73- acd
Washington (65-77); Adv. Cl. on Inter-
nregie Cl. on Policy Studies in Higher
ment of Teaching

77- pol
or and Insular Af. Com. U.S. Senate
Dep. Prosecuting Attorney Spokane
58)

74- org
rth American Sec. (73-76); Exec. Dir.
nce, Dept. of State (41-44); Asst. to

◦ Donald M. Fraser 75- pol
Mayor of Minneapolis (79-); House of Reps. (62-78); Counsel, Mbrs. of Congress for
Peace Through Law; Ch. Democratic Study Group (69-71); Minnesota State Senate
(54-62); Ptnr. Lindquist, Fraser and Magnuson (50-62); Mbr. Del. to UN (75)
mbr.: CFR, Comm. on Role of Future Pres. Primaries (76-), Intl. Rel. Com., Dem.
Nominees Bd.

Richard N. Gardner 75-76 acd
Amb. to Italy (77-); Prof. Columbia Law (57-61, 65-77); Adv. Law of Sea Conf. (71);
Pres. Comm. on Intl. Trade and Invest. Policy (70-71); Asst. Rep. UN; Dep. Asst. Sec.
State Intl. Org. Af. (61-65); Law Practice, Coudert Brothers (54-57) mbr.: CFR
*OPEC, The Trilateral World and the Developing Countries: New Arrangements for
Cooperation 1976-80* (75), *A Turning Point in North-South Economic Relations* (74)

◦ John H. Glenn Jr. 78- pol
U.S. Senate (75-1); VP Corporate Development and dir. Royal Crown Cola Co.
(62-74); Project Officer, fighter and design branch, Navy Bureau Aero (56-69);
Astronaut Project Mercury NASA (59-64) mbr.: Society of Experimental Test
Pilots, Intl. Academy of Astronauts Tr.: Muskingum Col.

*+ Patrick E. Haggerty (Exec. Com. 73-75) 73-75 bus
Hon. Ch., Texas Instruments (76-); Ch. Natl. Cl. on Educational Res. (73-74)
mbr.: Intl. Adv. Com. Chase Bank; Exec. Com. Rockefeller U.; Tr., mbr. Exec. com.
U. Dallas; Bus. Cl. dir.: A.H. Belo Corp.

◦ Philip M. Hawley 78- bus
Pres. Carter Hawley Hale Stores Inc.; Ch. Los Angeles Energy Conservation Com.
(73-74) Tr.: California Inst. of Tech. dir.: Atlantic Richfield, Bank of America,
Bank America Corp., Pacific Telephone and Telegraph Co., NT and SA

Charles B. Heck 77-78 org
North American Sec. (77-); Editor *Dialogue* (74-76); Asst. to Zbigniew Brzezinski;
Brookings; Carnegie Peace

◦ Walter W. Heller 78- acd
Prof. of Econ. U. Minnesota (50-); Cons. Congress Budget Office (75-); Ch. and mbr.
OECD Group of Fiscal Experts (64-68); Treasury Com. Intl. Monetary Arrangements
(65-69) dir.: Northwestern Natl. Life Insurance, Intl. Multifoods, Commercial
Credit Corp., Natl. City Bank of Minneapolis

+ William A. Hewitt 73- bus
Ch. Deere and Co. (64-) mbr.: Chase Manhattan Intl. Adv. Com., CFR, AI, Bus.
Cl., Wilson Ctr., Stanford Cl. dir.: IESC, US-USSR Trade and Econ. Cl.
Tr.: Carnegie Peace dir.: AT&T, Continental Oil, Continental Illinois, Natl. Bank
and Trust

◦ Carla A. Hills 78- law
Sr. Resident Ptnr. Latham, Watkins and Hills; VCh. Adv. Comm. Intergov't Rel.
(75-); Sec. of Housing and Urban Dev. (75-77); CoCh. Alliance to Save Energy; Ptnr.
Munger, Tolles, Hills and Rickerhauser (62-74)
mbr.: Carnegie Com. Public Broadcasting Tr.: Brookings, Wilson School of Public
and Intl. Affairs dir.: IBM, American Airlines, Standard Oil, Signal Co.

◦ James F. Hoge Jr. 78- med
Chief Ed., *Chicago Sun-Times* (76-); Ch. Exec. Cl. Adlai Stevenson Ctr; Adv. Cl.
Aspen Prog. Communications and Soc. mbr.: CFR

Richard C.A. Holbrooke 74-76 org
Asst. Sec. of State for East Asian and Pacific Af. (77-); Man. Ed. *Foreign Policy*
(72-77); dir. publications, Carnegie Peace (72-77); Coord. foreign policy and defense
issues, Carter-Mondale Pres. Campaign (76); Cons. Comm. Org. Gov't for Conduct
of Foreign Policy (74-75); Peace Corps (70-72); State Dept. (62-69)
mbr.: CFR, IISS

◦ Hendrik S. Houthakker 77- acd
Prof. of Econ. Harvard U. (60-); Cl. of Econ. Adv. (67-68)

73- org
Ed. Bd. *Foreign Policy*; State Dept.
(53-58) *dir.*: Atl. Cl. *mbr.*: CFR,

77- bus
ep. Ch. Bd. of Trustees, U. Chicago;
h. Borg-Warner Corp. (58-72); Asst.
merce *mbr.*: CFR, Bus. Cl.
erpillar Tractor, Weyerhaeuser, Borg-
Northern, Marcor

74-76 bus
l. *dir.*: Chase Manhattan Bank,

78- acd
Natl. Comn. on Population Growth
Policy Plan. Cl. (67-69); Cons. AID
er (65-67); Agricultural Adv. Office
-64) *mbr.*: Cl. of Acd. Adv. AEI
s and Increasing Rice Production in

73 bus
d Res. Inst.; Pres. Kaiser Industries
l. Cl.; *mbr.*: Bus. Cl.
Chemical Corp., Kaiser Cement and
Steel and Shipbuilding Co., Bank
a Aluminum Corp., Mysore Cements

76- bus
es Ltd. (73-); Special Asst. to Sec. of
R *dir.*: Toronto-Dominion Bank,

73- lab
) (69-79); Co-Ch. Com. on Present
) Comn. CIA Activities Within U.S.
Blue Ribbon Defense Comn. (Nixon);
nent Agency; Comn. on Fund. and
hoices for Am (Rockefeller)
r Free Trade Dev.
CFR *mbr.*: Bilderberg

77- acd
eorgetown U. (77-); Coun. George-
IBC (77-); Cons. Goldman Sachs and
r Natl. Security Af. (69-74); NSC
cy (61-68); Prof. Gov't Harvard U.
Steering Com.

79- med
o *Sun-Times*, etc. (63-); Staff writer
br.: CFR

75- law
rothers (69-); Dir. Pres. Comn. on
at. Am. Rel.; Ch. Natl. Cl. Foreign
il Treaties (77); Amb. to OAS and
(66-69); Ch. Xerox Corp. (58-66)
Marine Midland Bank, Time Inc.,
ife Insurance Co.

- Winston Lord 78- org
Pres. CFR; Dir. Policy Plan. Staff State Dept. (73-77); Mbr. Staff NSC (69-73); Mbr.
Staff Intl. Security Af. Dept. of Defense (67-69) gov.: AI *dir.*: Atl. Cl., CFR
mbr.: Bilderberg Steering Com.
- *+ Bruce K. MacLaury Exec. Com. 77- 73- org
Pres. Brookings (77-); Pres. Federal Reserve Bank of Minneapolis (71-77); Dep.
Under Sec. for Monetary Af., Treasury Dept. (69-71)
mbr.: CFR, Bilderberg Steering Com. *Tr.*: Joint Cl. Econ. Education, Brookings
dir.: Dayton Hudson Corp. *Major Payments Imbalances and International
Financial Stability* (79)
- *+ Paul W. McCracken 73- acd
Prof. of Bus. Admin. U. Michigan (48-); Ch. Cl. of Econ. Adv. (69-71); Dir. Res.,
Federal Reserve Bank of Minneapolis (43-48) *mbr.*: CFR, Cl. of Acd. Adv. AEI,
Com. to Fight Inflation *dir.*: Dow Chemical
- Arjay Miller 77- acd
Pres. Natl. Comn. on Productivity; Dean Grad School of Bus. Stanford U. (69-);
Adv. Comn. on U.S. Trade Policy; Pres. Ford Motor Co. (63-68)
mbr.: IESC, UNA, Conference Board, Urban Inst., Eisenhower Exchange
Fellowship *Tr.*: Brookings *dir.*: Ford Motor Co., Wells Fargo Bank, *Washing-
ton Post*, Levi Strauss and Co., Utah Intl., Trans World Airlines, SRI Intl.
- + Wilbur D. Mills 73-74 pol
Shea, Gould, Climenko and Casey Tax Counsel Firm (77-); House of Reps. Arkansas
(39-77); Ch. Ways and Means Com. *mbr.*: Com. to Fight Inflation
- + Walter F. Mondale 73-76 pol
Vice President (77-); NSC (77-); Regent, Smithsonian Inst. (77-); U.S. Senate (64-77);
Attorney Gen.-Minn. (60-64); lawyer (56-60) *mbr.*: CFR, Bilderberg
- + Lee L. Morgan 73-79 bus
Ch. Caterpillar Tractor Co. (77-) *mbr.*: CFR, EC-U.S. Bus. Cl.; Adv. Cl. on
Japan-U.S. Econ. Rel., Bus. Roundtable, Chase Intl. Adv. Com.
dir.: 3M Co., First Natl. Bank of Chicago, Commercial Natl. Bank, Central Illinois
Light Co., First Chicago Corp.
- *+ Kenneth D. Naden 73- bus
Pres. Natl. Cl. of Farmer Cooperatives (75-)
- Joseph S. Nye Jr. 79- acd
Kennedy School of Gov't, Harvard U.
- *+ Henry D. Owen (Exec. Com. 77-78) 73-78 acd
Special Rep of Pres. for Econ. Summits, U.S. Amb. at Large; Mbr. NSC.; Dir.
Foreign Policy Studies Prog., Brookings (69-77) *mbr.*: CFR
*Collaboration With Communist Countries in Managing Global Problems: An
Examination of the Options* (77)
- *+ David Packard 73- bus
Ch. Hewlett-Packard Co. (72-); Co-Ch. Com. on Present Danger (73); Dep. Sec. of
Defense (69-71) *dir.*: Atl. Cl.; *Tr.*: AEI *mbr.*: Intl. Adv. Com. Chase Bank,
Bus. Cl., Bus. Roundtable *dir.*: U.S. Steel, Standard Oil, Caterpillar Tractor,
TWA
- Gerald L. Parsky 77- law
Ptnr. Gibson, Dunn and Crutcher; (past) Asst. Sec. of Treasury for Intl. Affairs
- William R. Pearce 77- bus
V.P. Cargill Inc. *mbr.*: CFR
- + John H. Perkins 73-77 bank
Pres. Continental Illinois Natl. Bank and Trust Co. (73-); Ch. Continental Illinois
Venture Corp.; Ch. Continental Illinois Overseas Corp.
dir.: Pillsbury Co., Continental Bank Intl., Continental Intl. Finance Corp.

- *+ Peter G. Peterson 73- bank
 Ch. Lehman Brothers Kuhn Loeb (73-); Ch. Comn. on Fund. and Prvt. Philanthropy; Sec. of Commerce (72-73); Asst. to Pres. for Intl. Econ. Policy (71-72); Pres. Bell and Howell (58-71); Marketing Exec. (47-58) *dir.*: CFR *mbr.*: Brookings, Atl. Cl., Com. on Econ. Dev. *dir.*: American Express, General Foods, 3M Co., RCA, Illinois Bell, Black and Decker Mfg. Co., First Natl. Bank of Chicago, Lehman Corp., U. Bell Telephone
- *+ Edwin O. Reischauer (Exec. Com. 73-75) 73- acd
 Prof. and Dir. of Japan Inst. Harvard U. (50-61, 66-); Ch. Harvard-Yenching Inst. (70-); Amb. to Japan (61-66); Dir. Harvard-Yenching Inst. (56-61)
- Elliot L. Richardson 74 pol
 Amb. at Large with Responsibility for UN Law of the Sea Conf. (77-); Sec. of Commerce (76-77); Amb. to U.K. (75); Fellow, Wilson Ctr., Smithsonian Inst. (74); Attorney Gen. U.S. (73); Sec. of Defense (73); Sec. HEW (70-73); Under Sec. of State (69-70); Attorney Gen.-Mass. (67-69) *dir.*: CFR
- * John E. Rielly 79- org
 Pres. Chicago Council on Foreign Relations
- *+ Charles W. Robinson (Exec. Com. 77-) 73-74, 77- bank
 VCh. Blyth, Eastman, Dillon and Co.; Ch. Energy Transition Corp.; (Past) Dep. Sec. of State; Sr. Man. Dir. Kuhn, Loeb and Co; Pres. Marcona Corp.
dir.: Atl. Cl. *mbr.*: CFR
- *+ David Rockefeller (Exec. Com. 73-) 73- bank
 Trilateral Comn. North American Ch. (77-); Ch. Chase Manhattan Bank N.A. (69-retiring April 1981); Ch. Rockefeller Brothers Fund (80-); Head of Coalition of N.Y. Businessmen (79-); Ch. Exec. Com. Rockefeller U. (75-); Ch. Cl. of the Americas (65-70); Ch. of Bd., CFR; VP, CFR (50-70); Ch. N.Y. Chamber of Commerce; N.Y. Econ. Dev. Cl. *dir.*: CFR; Rockefeller Center *Tr.*: U. Chicago *mbr.*: Bilderberg, Bus. Cl., Bus. Roundtable
- * John D. Rockefeller IV 77- pol
 Gov. West Virginia (77-); Ch. Comn. on Coal (Carter); Ch. White House Conf. Balanced Natl. Growth and Econ. Dev. (78-); Pres. W. Va. Wesleyan Col. (73-75); Asst. to Asst. Sec. State for Far Eastern Af. (63)
Tr.: Rockefeller Fund *mbr.*: CFR
- *+ Robert V. Roosa 73- bank
 Ptnr. Brown Bros. Harriman and Co. (65-); VCh. Rockefeller Fund; Ch. Brookings; Ch. Brookings Trust (75-77); Under Sec. for Monetary Af., Treasury (61-64); Federal Reserve Bank of N.Y. (46-60) *dir.*: CFR, Atl. Cl. *mbr.*: Adv. Com. Intl. Finance Corp. *Tr.*: Sloan Kettering Inst., Brookings *dir.*: Anaconda, Texaco, American Express, Owens-Corning Fiberglass Corp., Brown and Harriman Intl. Bank
- *+ William M. Roth (Exec. Com. 73-) 73- bus
 Roth Properties; Fellow, Kennedy Ctr. Harvard (69-); Special Rep. on Trade Negotiation (67-69); Ch. Pacific Natl. Life Assurance (60-63); Matson Navigation (52-61)
- *+ William V. Roth Jr. 73- pol
 U.S. Senate (71-); Rep.-Delaware (61-71); Repub. Natl. Com. (61-64)
mbr.: CFR, Adv. Bd. Georgetown CSIS
- + Carl T. Rowan 73-76 med
 Columnist *Chicago Daily News*, Publishers-Hall Syndicate (65-); Dir. U.S. Information Agency (64-65); Amb. to Finland (63-64); Dep. Asst. Sec. State for Public Af. (61-63); Staff Writer *Minneapolis Tribune* (50-61)
- John C. Sawhill 77-79 acd
 Dep. Sec. of Energy (79-); CoCh. Aspen Inst. Com. on Energy; Pres. NYU (75-79); Adm. FEA (73-75); Assoc. Dir. Natl. Resources, Office of Man. and Budget
mbr.: CFR *Energy: Managing the Transition* (78)
- * Henry B. Schacht
 Ch. Cummins Engine Inc. (7
Tr.: Rockefeller Fund *mbr.*
 School Assoc.; Com. on Eco
dir.: CBS, Potomac Assoc. I
- * J. Robert Schaetzel
 VCh. Atlantic Inst.; Amb. t
 State for Atlantic Af. (62-66)
The Problem of International
- *+ William W. Scranton (Exec. C
 Pres. Comn. for a Natl. Agen
 Comn. Dept. of State; Adv. C
 to Pres. (74-76); Pres., Gen.
 Ch. Northeast Natl. Bank of
 Comn. on Campus Unrest (7
 Middle East (68); Gov. of Pei
 State (59-60); Ch. Northeast
 wanna Trust (53-56) *mbr.*:
dir.: IBM, American Express
 Steel, Cummins Engines, New
 Banking, Miami, Ryan Home
- * Mark Shepherd Jr.
 Ch. Texas Instruments Inc. (C
mbr.: CFR, Iran-U.S. Bus. C
 Intl. Cl. of Morgan Guarant
 Econ. Dev., AEI *dir.*: U.S
- *+ Gerard C. Smith (Exec. Com. 7
 Trilateral Comn. North Ame
 Matters (77-); Rep. Intl. Ato
 Pickering (73-77); Dir. Arm
 Policy Cons. Washington Ctr
 Asst. Sec. State (57-61); Ass
mbr.: CFR *Tr.*: Brookings
- + Anthony M. Solomon
 Pres. Federal Reserve Bank
 Monetary Af. (77-); Pres. Int
 Econ. Af. (65-69); Dep. Asst.
 Lat. Am. (63-65); Ch. AID M
 Corp. *mbr.*: CFR
- * Edson W. Spencer
 Pres. Honeywell Inc. *mbr*
dir.: Northwest Bancorp., In
- *+ Robert Taft Jr.
 Ptnr. Taft, Stettinius and F
 Foreign Af. and Subcom. on
- *+ Arthur R. Taylor
 General Ptnr. Arthur Taylo
 Exec. VP Intl. Paper (71-72);
mbr.: CFR, Bilderberg Stee
 American Relations *Tr.*:
 Services Inc.
- * James R. Thompson
 Gov. of Illinois (77-); Counse
 (69-75); VP Americans for
 Force on Crime (67); *dir.*: Ch

73- bank
 Comn. on Fund. and Prvt. Philan-
 th. for Intl. Econ. Policy (71-72); Pres.
 (8) *dir.*: CFR *mbr.*: Brookings, Atl.
 press, General Foods, 3M Co., RCA,
 1st Natl. Bank of Chicago, Lehman

73- acd
 (61, 66-); Ch. Harvard-Yenching Inst.
 Yenching Inst. (56-61)

74 pol
 Law of the Sea Conf. (77-); Sec. of
 's, Wilson Ctr., Smithsonian Inst. (74);
 Sec. HEW (70-73); Under Sec. of State
 CFR

79- org
 73-74, 77- bank
 rgy Transition Corp.; (Past) Dep. Sec.
 res. Marcona Corp.

73- bank
 Ch. Chase Manhattan Bank N.A. (69-
 Fund (80-); Head of Coalition of N.Y.
 ler U. (75-); Ch. Cl. of the Americas
 h. N.Y. Chamber of Commerce; N.Y.
 er *Tr.*: U. Chicago *mbr.*: Bilder-

77- pol
 al (Carter); Ch. White House Conf.
 ; Pres. W. Va. Wesleyan Col. (73-75);
 63)

73- bank
 Ch. Rockefeller Fund; Ch. Brookings;
 onetary Af., Treasury (61-64); Federal
 . Cl. *mbr.*: Adv. Com. Intl. Finance
dir.: Anaconda, Texaco, American
 own and Harriman Intl. Bank

73- bus
 rvard (69-); Special Rep. on Trade
 ssurance (60-63); Matson Navigation

73- pol
 ub. Natl. Com. (61-64)

73-76 med
 ill Syndicate (65-); Dir. U.S. Informa-
 ; Dep. Asst. Sec. State for Public Af.
 (61)

77-79 acd
 Com. on Energy; Pres. NYU (75-79);
 urses, Office of Man. and Budget
 in (78)

◦ Henry B. Schacht 76- bus
 Ch. Cummins Engine Inc. (77-); Pres. Comn. for a Natl. Agenda for the 80's (79-)
Tr.: Rockefeller Fund *mbr.*: CFR; Bd. of Overseers, Harvard U.; Harvard Bus.
 School Assoc.; Com. on Econ. Dev.; Urban Inst.; Western Highway Inst.
dir.: CBS, Potomac Assoc. Inc., Kirloskar Cummins (India)

◦ J. Robert Schaetzle 79- pol
 V.Ch. Atlantic Inst.; Amb. to European Communities (66-72); Dep. Asst. Sec. of
 State for Atlantic Af. (62-66); State Dept. (45-62) *mbr.*: CFR *dir.*: Atl. Cl.
The Problem of International Consultations (76)

*+ William W. Scranton (Exec. Com. 73-75, 77-) 73-75, 77- pol
 Pres. Comn. for a Natl. Agenda for the 80's (79-); Pres. Intelligence Adv. Com.; Adv.
 Comn. Dept. of State; Adv. Comn., Civil Service Comn.; Amb. to UN (76-77); Cons.
 to Pres. (74-76); Pres., Gen. Adv. Comn. Arms Control and Disarmament (69-76);
 Ch. Northeast Natl. Bank of Pa. (73-76); Ch. Natl. Liberty Corp. (69-71); Ch. Pres.
 Comn. on Campus Unrest (70); Amb. and Ch. Del. INTELSAT (69); Special Envoy
 Middle East (68); Gov. of Pennsylvania (63-67); House of Rep. (60-62); Asst. to Sec.
 State (59-60); Ch. Northeast Pa. Broadcasting Co. (52-69); Pres. Scranton-Lacka-
 wanna Trust (53-56) *mbr.*: CFR, Urban Inst. *Tr.*: Yale U.
dir.: IBM, American Express, Sun Oil, Scott Paper, Mutual of New York, Bethlehem
 Steel, Cummins Engines, *New York Times*, Northeast Natl. Bank of Penn., Southeast
 Banking, Miami, Ryan Homes

◦ Mark Shepherd Jr. 77- bus
 Ch. Texas Instruments Inc. (76-); Ch. Adv. Cl. Japan-U.S. Econ. Rel.
mbr.: CFR, Iran-U.S. Bus. Cl., Pres. Export Cl., Georgetown Ctr. Conf. Bd., AEI,
 Intl. Cl. of Morgan Guaranty Trust Co. *Tr.*: Southern Methodist U., Com. for
 Econ. Dev., AEI *dir.*: U.S. Steel, Republic Natl. Bank of Dallas

*+ Gerard C. Smith (Exec. Com. 73-76) 73-76 pol
 Trilateral Comn. North American Ch. 73-76; Amb. at Large for Non-Proliferation
 Matters (77-); Rep. Intl. Atomic Energy Agency (77-); Counsel, Wilmer, Cutler and
 Pickering (73-77); Dir. Arms Control and Disarmament Agency (69-72); Foreign
 Policy Cons. Washington Ctr. Foreign Policy Res. (61-69); Asst. State Dept. (61-68);
 Asst. Sec. State (57-61); Asst. to Sec. State for Atomic Af. (54-57); AEC (50-54)
mbr.: CFR *Tr.*: Brookings *dir.*: Atl. Cl.

+ Anthony M. Solomon 73-76 pol
 Pres. Federal Reserve Bank New York (April 80-); Under Sec. of Treasury for
 Monetary Af. (77-); Pres. Intl. Invest. Corp. for Yugoslavia (68-73); Asst. Sec. State
 Econ. Af. (65-69); Dep. Asst. Sec. State for Lat. Am. and Dep. Asst. AID Adm. for
 Lat. Am. (63-65); Ch. AID Mission to Bolivia (63); Pres., Rosa Blanca Food Products
 Corp. *mbr.*: CFR

◦ Edson W. Spencer 77- bus
 Pres. Honeywell Inc. *mbr.*: CFR *dir.*: Ford Fund, Carleton Col.
dir.: Northwest Bancorp., Intl. Harvester

+ Robert Taft Jr. 73- law
 Ptnr. Taft, Stettinius and Hollister; U.S. Senate (71-76); Mbr. Senate Com. on
 Foreign Af. and Subcom. on Europe; House of Rep. (55-62)

+ Arthur R. Taylor 73- bus
 General Ptnr. Arthur Taylor & Co.; Ch. American Assembly; Pres. CBS (72-76);
 Exec. VP Intl. Paper (71-72); Exec. VP First Boston Corp. (66-70)
mbr.: CFR, Bilderberg Steering Com. *dir.*: Rockefeller Ctr., Ctr. for Inter-
 American Relations *Tr.*: Brown U. Asia Society *dir.*: Investors Diversified
 Services Inc.

◦ James R. Thompson 77- pol
 Gov. of Illinois (77-); Counsel, Winston and Strong (75-77); Office of Attorney Gen.
 (69-75); VP Americans for Effective Law Enforcement (67-69); President's Task
 Force on Crime (67); *dir.* Chicago Crime Comn.

- Russell E. Train 77- bus
Exec. VP Union Carbide (79-); Sr. Assoc. Conservation Fund (77-); Adm. EPA (73-77); Ch. Cl. on Environmental Quality (70-73); Chief Negotiator UN Conf. Human Environment (72); Under Sec. Interior (69-70) mbr.: CFR, Cl. on Solar Biofuels Tr.: German Marshall Fund, Intl. World Wildlife Fund, Princeton U.
- Philip H. Trezise 76- acd
Sr. Fellow Brookings (71-); Pres. Japan-U.S. Society (73-76); Asst. Sec. of State for Econ. Af. (69-71); Amb. OECD (66-69); Dep. Asst. Sec. State for Econ. Af. (61-65); U.S. Embassy Tokyo (57-61) dir.: Atl. Cl. mbr.: CFR, Washington Policy Cl. Intl. Management and Dev. Inst. dir.: Bank of Tokyo Trust Co. *Directions for World Trade in the Nineteen-Seventies* (74)
- + Cyrus R. Vance 73-76 law
Sec. of State (77-80); V.Ch. Bd. of CFR (73-76); Ptnr. Simpson, Thacher, and Bartlett (70-77); State Dept. (67-69); Paris Peace Talks on Vietnam (68-69); Korea (68); Cyprus Envoy (67); Dep. Sec. of Defense (64-67); Sec. of Army (62-63); General Cl. Dept. Defense (61-62); Ptnr. Simpson, Thacher and Bartlett (46-61) dir.: CFR, Am. Assembly mbr.: Bilderberg Tr.: Rockefeller Fund, Yale U., Urban Inst., One William St. Fund dir.: IBM, Pan Am, World Airways, New York Times Co.
- Paul A. Volcker 77-79 bank
Ch. Federal Reserve Bd. (79-); Pres. Federal Reserve Bank of N.Y. (75-79); Under Sec. Monetary Af. (69-74); Dep. UnderSec. Monetary Af. (63-65); Chase Manhattan Bank (57-68); Treasury Dept. (61-63) mbr.: Federal Natl. Mortgage Assoc. Tr.: Rockefeller Fund dir.: CFR, Am. Cl. on Germany, Am. Friends London School of Economics
- Martha R. Wallace 78- org
Exec. Dir. Henry Luce Fund Inc. dir.: CFR
- Martin J. Ward 77- lab
Pres. United Assoc. of Journeymen and Apprentices of the Plumbing and Pipe Fitting Ind. of U.S. and Canada dir.: Com. on Present Danger
- *+ Paul C. Warnke (Exec. Com. 73-76) 73-76, 79- law
Ptnr. Clifford and Warnke (69-77, 79-); Dir. Arms Control and Disarmament Agency (77-79); Chief Disarmament Negotiator (SALT); Dir. Exec. Com. Intl. Voluntary Services (72); Dept. of Defense (66-69); Covington and Burling (48-66) dir.: CFR mbr.: Adv. Com. Yale Econ. Growth Ctr.
- Glenn E. Watts 77- lab
Pres. Communications Workers of America (74-); VP Exec. Cl. AFL-CIO (74-); Dept. of Labor (75-); Sec. United Way of Am. (71-) mbr.: Pres. Comn. for a National Agenda for the 80's; gov. bd. Common Cause; Natl. Com. on Coping with Interdependence, Aspen Program; Natl. Labor Com. for U.S. Savings Bonds (75-); Natl. Adv. Bd. Labor Cl. for Lat. Am. Advancement (75-) Tr.: Ford Fund, George Meany Ctr. for Labor Studies dir.: American Arbitration Assoc.
- Caspar W. Weinberger 77- bus
VP and Gen. Counsel Bechtel Corp. (75-); Sec. of HEW (73-75); Coun. to Pres. (73); Dir. Office Management and Budget (70-73); Ch. FTC (70); Heller, Ehrman, White and McAniff (47-69); California Repub. Com. (60-64); Ca. State Legislature (52-58) dir.: Pepsi Co., Quaker Oats Co.
- George Weyerhaeuser 77- bus
Pres. Weyerhaeuser Co. (66-) mbr.: Japan-California Assoc., Bus. Cl. dir.: Boeing Co., Puget Sound Natl. Bank, Equitable Life Assurance Society
- + Marina von Neumann Whitman 73- bus
Chief Econ. and VP General Motors Corp. (79-); Prof. of Econ. U. Pittsburgh (71-); Sec. Commerce Econ. Adv. Comn.; Cl. on Econ. Adv. (70-73); Bd. of Overseers Harvard U. dir.: Atl. Cl., Brookings, CFR mbr.: Cl. of Acad. Adv. AEI, Bilderberg Steering Com. dir.: Procter and Gamble Co., Westinghouse Electric, Manufacturer's Hanover Trust

- + Carroll L. Wilson
Mitsui Prof. Problems of Con Dir. Workshop on Alternative ECOSOC (64-70); Ch. OECD Corp. (57-58); Pres. Climax U. dir.: CFR Tr.: Ch. World P Mfg. Corp.
- *+ Thornton A. Wilson (Exec. Co Ch. Boeing Co. (72-) mbr.:
- + Arthur M. Wood
Past Ch. Sears, Roebuck and Continental Illinois Corp., Al
- + Leonard Woodcock
Amb. to Peking (79-); Chief I (77-); Pres. UAW (70-77) n
- Andrew Young
Pres. Young Ideas Inc.; Am Atlantic Community Rel. Co dir.: Martin Luther King Jr. C Leadership Conf. (61-70); mb

CANADA

- + Doris H. Anderson
Pres. Canadian Adv. Cl. or dir.: MacMillan Publishing C
- Michel Belanger
Pres. Provincial Bank of Ca dir.: C.D. Howe Research I
- + Russell Bell
Research Dir. Canadian Lab
- + Bernard Bonin
Dir. Institut d'Economie A
- *+ Robert W. Bonner (Q.C.) (Ex Bonner & Fouks Vancouver; Bloedel Ltd. dir.: IBM Ca Systems Ltd., J. Henry Schre
- Claude Castonguay
Pres. Fonds Laurentien; Ch Quebec Govt.
- George Creber
Pres. The Consumer Gas Co dir.: Home Oil Co., Scurry-I Huron Eire Mortgage Corp Cygnus Corp., Chubb Indus
- Louis A. Desrochers
Ptnr., McCuaig and Desroch Vie Desjardins
- Peter Dobell
Dir. Parliamentary Ctr. for I
- Claude A. Edwards
Mbr. Public Service Staff R (66-76); Econ. Cl. Canada (7

77- bus
Conservation Fund (77-); Adm. EPA
(70-73); Chief Negotiator UN Conf.
or (69-70) mbr.: CFR, Cl. on Solar
World Wildlife Fund, Princeton U.

76- acd
Society (73-76); Asst. Sec. of State for
Asst. Sec. State for Econ. Af. (61-65);
mbr.: CFR, Washington Policy Cl.
of Tokyo Trust Co.
venties (74)

73-76 law
; Ptnr. Simpson, Thacher, and Bartlett
lks on Vietnam (68-69); Korea (68);
57); Sec. of Army (62-63); General Cl.
r and Bartlett (46-61)
g Tr.: Rockefeller Fund, Yale U.,
I, Pan Am, World Airways, New York

77-79 bank
Reserve Bank of N.Y. (75-79); Under
etary Af. (63-65); Chase Manhattan
Federal Natl. Mortgage Assoc.
on Germany, Am. Friends London

78- org

77- lab
prentices of the Plumbing and Pipe
on Present Danger

73-76, 79- law
ms Control and Disarmament Agency
T); Dir. Exec. Com. Intl. Voluntary
ton and Burling (48-66)
with Ctr.

77- lab
74-); VP Exec. Cl. AFL-CIO (74-);
(71-)
the 80's; gov. bd. Common Cause;
spen Program; Natl. Labor Com. for
Cl. for Lat. Am. Advancement (75-)
Studies dir.: American Arbitration

77- bus
of HEW (73-75); Coun. to Pres. (73);
h. FTC (70); Heller, Ehrman, White
(60-64); Ca. State Legislature (52-58)

77- bus
alifornia Assoc., Bus. Cl.
uitable Life Assurance Society

73- bus
; Prof. of Econ. U. Pittsburgh (71-);
on. Adv. (70-73); Bd. of Overseers
R mbr.: Cl. of Acd. Adv. AEI,
Jamble Co., Westinghouse Electric,

o+ Carroll L. Wilson 73- acd
Mitsui Prof. Problems of Contemporary Tech. Alfred Sloan School of Management;
Dir. Workshop on Alternative Energy Strategies MIT (74-); Dir. World Coal Study:
ECOSOC (64-70); Ch. OECD Com. on Sci. Res. (61-70); Pres. Metals and Controls
Corp. (57-58); Pres. Climax Uranium Co. (51-54); AEC (47-51)
dir.: CFR Tr.: Ch. World Peace Fund of Boston dir.: Millipore Corp., Hitchener
Mfg. Corp.

*o Thornton A. Wilson (Exec. Com. 78) 78- bus
Ch. Boeing Co. (72-) mbr.: Bus. Cl. gov.: Iowa State U. Fund

+ Arthur M. Wood 73-77 bus
Past Ch. Sears, Roebuck and Co. mbr.: Bus. Cl. dir.: Sears, Quaker Oats,
Continental Illinois Corp., Allstate Insurance, Simpson, Moemart Dev. Co.

+ Leonard Woodcock 73-76 lab
Amb. to Peking (79-); Chief Liaison Mission in Peking (76-79); Pres. emeritus UAW
(77-); Pres. UAW (70-77) mbr.: NAACP

Andrew Young 76 pol
Pres. Young Ideas Inc.; Amb. to UN (77-79); Dem. Rep.-Georgia (72-77); Ch.
Atlantic Community Rel. Comm. (70-72); clergyman (55-)
dir.: Martin Luther King Jr. Ctr. for Social Change, Field Fund, Southern Christian
Leadership Conf. (61-70); mbr.: CFR

CANADA

o+ Doris H. Anderson 73- med
Pres. Canadian Adv. Cl. on Status of Women; Ed. *Chatelaine* Magazine (58-77)
dir.: MacMillan Publishing Co.

o Michel Belanger 76- bank
Pres. Provincial Bank of Canada; Pres. Montreal Stock Exchange (73-)
dir.: C. D. Howe Research Inst.

+ Russell Bell 73-76 lab
Research Dir. Canadian Labour Congress

+ Bernard Bonin 73 acd
Dir. Institut d'Economie Appliquee, Ecole des Hautes Etudes Commerciales

*o+ Robert W. Bonner (Q.C.) (Exec. Com. 73-) 73- bus
Bonner & Fouks Vancouver; Ch. British Columbia Hydro Comn.; Ch. MacMillan
Bloedel Ltd. dir.: IBM Canada, Intl. Nickel Co., Montreal Trust, Canadian Cable-
Systems Ltd., J. Henry Schroeder Canada Ltd.

o Claude Castonguay 78- bus
Pres. Fonds Laurentien; Ch. Bd., Imperial Life Assurance Co.; (Past) Minister in
Quebec Govt.

George Creber 74 bus
Pres. The Consumer Gas Co. (75-); Pres. George Weston Ltd. (69-74)
dir.: Home Oil Co., Scurry-Rainbow Oil Ltd., Rothmans of Pall Mall Canada Ltd.,
Huron Eire Mortgage Corp., Canada Trust Co., Canada Trustco Mortgage Co.,
Cygnus Corp., Chubb Industries

o Louis A. Desrochers 75- law
Ptnr., McCuaig and Desrochers, Edmonton dir.: Bank of Montreal, L'Assurance-
Vie Desjardins

o Peter Dobell 74- acd
Dir. Parliamentary Ctr. for Foreign Af. and Foreign Trade, Ottawa

o Claude A. Edwards 77- pol
Mbr. Public Service Staff Rel. Bd. (76-); Pres. Public Service Alliance of Canada
(66-76); Econ. Cl. Canada (75-76)

110 TRILATERALISM

- o+ Gordon Fairweather 73- pol
Chief Commissioner of Canadian Human Rights Comm. (77-); (past) MP-Conservative Party
- Brian Fleming 76 law
Policy Adv. to the Prime Minister (76-); Stuart, Macken and Covert, Halifax (71-76); Rep. to Helsinki (66)
- John Allen Fraser 78-79 pol
Postmaster General (79-); Min. of Environment (79-); MP
- o Donald Southam Harvie 78- bus
Dep. Ch. Petro Canada dir.: Standard Life Assurance Co., Molson Industries Ltd., Bank of Montreal, Northern Telecom Ltd., Penartie Oils Ltd.
- o+ Alan Hockin 73- bank
Exec. VP, Toronto-Dominion Bank (72-); (past) Alternative Exec. dir. IMB/IBRD; Permanent Del. to NATA and OEEC (52-53) mbr.: Canadian Inst. of Intl. Affairs dir.: Morgan Stanley & Co., Acadia Life Insurance
- o Michael Kirby 77- acd
Pres. Inst. for Research on Public Policy, Montreal; (past) Bd. of Comm. of Public Utilities, Nova Scotia
- o Donald S. Macdonald 78- bus
McCarthy and McCarthy (77-); Min. of Finance (75-77); Canadian Inst. of Intl. Affairs mbr.: Bilderberg Steering Com. dir.: Shell Can Ltd., Dupont of Canada Ltd., Boise Cascade Corp., McDonald Douglas Corp.
- o Darcy McKeough 80- bus
Pres. Union Gas Ltd., Chatham, Ontario
- Claude Masson 74-77 bus
Head, Division of Planning and Research, Dept. of Trade and Commerce (77-79); V. Ch. Hudson's Bay Oil & Gas. Co. (59-73)
- + J. R. Murray 73 bank
Pres. Federal Bus. Development Bank.; V. Ch. Foreign Invest. Review Agency (74-75); V. Ch. Hudson's Bay Oil & Gas. Co. (59-73)
- Arne R. Nielsen 74 bus
Pres. & Gen. Man. Canadian Superior Oil Ltd. (68-); (past) V.P. & Dir. Saskatchewan Pipe Line Co. mbr.: Natl. Adv. Com. on Petroleum dir.: Toronto-Dominion Bank, Mobil Oil Canada Ltd., Rainbow Pipe Line Co., Ltd., Petrobras Processing Ltd.
- *+ Jean-Luc Pepin, P.C. (Exec. Com. 73-75) 73-75 pol
CoCh. Task Force on Canadian Unity (77-79); Pres. Interimco Ltd. (73-75); Min. of Ind., Trade & Commerce (68-72); Ch. Anti-Inflation Bd. of Canada; Min. of Mines and Technology Surveys (65-66) mbr.: Canadian Inst. of Intl. Affairs dir.: Westinghouse Canada Ltd., Bombardier Ltd., Power Corp. of Canada, Collins Radio Co. of Canada
- *o Mitchell Sharp (Exec. Com. 77-) 77- pol
North American Dep. Ch. (77-); Comm. Northern Pipeline Agency (78-); Min. of External Affairs (68-74); Min. Finance (65-68); Min. of Trade and Commerce (63-65); V.P. Brazilian Traction, Light & Power Co., Ltd. (58-62) dir.: BRASCAN
- Maurice F. Strong 76-77 bus
Ch. Petro-Canada (76-); Pres. CIDA (66-); Exec. Dir. UN Environment Prog. (73-77); Tr.: Rockefeller Fund, Rockefeller U. Alt. gov.: Asian Dev. Bank

North American Officers and Authors Who Are Not Regular Commission Members

- Jeremy R. Azrael U.S. acd
Prof. Political Science, Ch. Com. Slavic Area Studies U. Chicago
An Overview of East-West Relations (78)

- Carl E. Beigie
Exec. Dir. C. D. Howe Resea
Seeking a New Accommodat
- C. Fred Bergsten
Asst. Sec. of Treasury for Intl
Fellow CFR (67-68, 71-72); A
Econ. Af. (63-67) mbr.: C
Union (76-77); AI (73-77); O
(73-77); World Watch Inst. (7
- John C. Campbell
Sr. Research Fellow Dir. of S
Energy: The Imperative for
Energy: A Strategy for Inter
- William Diebold
Sr. Research Fellow, CFR
- Albert Fishlow
Prof. Econ. and Dir. Concili
Trade in Manufacturers W
Partnership (80)
- Ann L. Hollick
Exec. Dir. Ocean Policy Proj
A New Regime for the Ocean
- Samuel P. Huntington
Dir. Harvard Ctr. Intl. Affair
Ed. *Foreign Policy*; Assoc. E
Cons. Policy Plan. Cl. Stat
mbr.: CFR *The Crisis of D.*
to the Trilateral Commission
- Douglas M. Johnson
Prof. Law Dalhousie U. A
- George C. Lodge
Prof. Bus. Admin. Harvard
(58-61); U.S. Dept. of Labor
ing and Employee Participati
- Richard Nelson
Prof. Econ. Yale U. *Labo*
Societies: Reducing Unemple
- Joseph J. Sisco
Pres. American U.; Asst. Sec.
for Political Af. dir.: Tenn

Western Europe—Belgium

- o Guido de Clercq
Gen. Dir. Catholic U. of Lou
- o Willy de Clercq
Ch. Party for Freedom and F
- o Antoinette Danis-Spaak
Mbr. Chamber Reps. Brussel
European Parliament
- + R. Ewalenko
Dir. Belgium Natl. Bank
- *+ Marc Eyskens (Exec. Com. 73-75)
Min. of Cooperative Dev.; F
Commissary Gen. Catholic U

73- pol
in Rights Comm. (77-); (past) MP-

76 law
t, Macken and Covert, Halifax (71-76);

78-79 pol
ent (79-); MP

78- bus
Life Assurance Co., Molson Industries
Ltd., Penartie Oils Ltd.

73- bank
(ast) Alternative Exec. dir. IMB/IBRD;
1-53) mbr.: Canadian Inst. of Intl.
Life Insurance

77- acd
ontreal; (past) Bd. of Comm. of Public

78- bus
ance (75-77); Canadian Inst. of Intl.
/r.: Shell Can Ltd., Dupont of Canada
as Corp.

80- bus

74-77 bus
pt. of Trade and Commerce (77-79); V.

73 bank
Ch. Foreign Invest. Review Agency
(59-73)

74 bus
(68-); (past) V.P. & Dir. Saskatchewan
Petroleum dir.: Toronto-Dominion
Line Co., Ltd., Petrogras Processing

73-75 pol
Pres. Interimco Ltd. (73-75); Min. of
flation Bd. of Canada; Min. of Mines
adian Inst. of Intl. Affairs
Ltd., Power Corp. of Canada, Collins

77- pol
hern Pipeline Agency (78-); Min. of
Min. of Trade and Commerce (63-65);
td. (58-62) dir.: BRASCAN

76-77 bus
Exec. Dir. UN Environment Prog.
U. Alt. gov.: Asian Dev. Bank

Not Regular Commission Members

U.S. acd
Studies U. Chicago

Carl E. Beigie Canada acd
Exec. Dir. C.D. Howe Research Inst.
Seeking a New Accommodation in World Commodity Markets (76)

C. Fred Bergsten U.S. acd
Asst. Sec. of Treasury for Intl. Econ. Af. (77-); Sr. Fellow Brookings (72-77); Visiting
Fellow CFR (67-68, 71-72); Asst. Intl. Econ. Af. to NSC (69-71); State Dept. Bureau
Econ. Af. (63-67) mbr.: CFR, IISS, Bilderberg dir.: OPIC (77-); Consumers
Union (76-77); AI (73-77); Overseas Dev. Cl. (74-77); Ctr. for Law and Social Policy
(73-77); World Watch Inst. (75-77) *The Reform of International Institutions* (76)

John C. Campbell U.S. acd
Sr. Research Fellow Dir. of Studies CFR (77-78); Adv. State Dept. (63-)
Energy: The Imperative for a Trilateral Approach (74)
Energy: A Strategy for International Action (75)

William Diebold U.S. acd
Sr. Research Fellow, CFR *Industrial Policy and the International Economy* (79)

Albert Fishlow U.S. acd
Prof. Econ. and Dir. Concilium on Intl. and Area Studies, Yale U.
*Trade in Manufacturers With Developing Countries: Reinforcing North-South
Partnership* (80)

Ann L. Hollick U.S. acd
Exec. Dir. Ocean Policy Project, Johns Hopkins U. mbr.: CFR
A New Regime for the Oceans (76)

Samuel P. Huntington U.S. acd
Dir. Harvard Ctr. Intl. Affairs; Coord. of Natl. Security, NSC (77-78); Founder and
Ed. *Foreign Policy*; Assoc. Dir. Inst. War and Peace Studies, Columbia U. (59-62);
Cons. Policy Plan. Cl. State Dept.; Cons. AID; Cons. Office Sec. of Defense
mbr.: CFR *The Crisis of Democracy: Report on the Governability of Democracies
to the Trilateral Commission* (75)

Douglas M. Johnson Canada acd
Prof. Law Dalhousie U. *A New Regime for the Oceans* (76)

George C. Lodge U.S. acd
Prof. Bus. Admin. Harvard Bus. School (63-); Asst. Sec. of Labor for Intl. Af.
(58-61); U.S. Dept. of Labor (54-61); journalist mbr.: CFR *Collective Bargain-
ing and Employee Participation in Western Europe, North America and Japan* (79)

Richard Nelson U.S. acd
Prof. Econ. Yale U. *Labor Market Problems and Policies in Modern Trilateral
Societies: Reducing Unemployment and Smoothing Adaptation* (80)

Joseph J. Sisco U.S. acd
Pres. American U.; Asst. Sec. of State for Near East-South Asia; Under Sec. of State
for Political Af. dir.: Tenneco *The Trilateral Countries and the Middle East* (81)

Western Europe—Belgium

◦ Guido de Clercq 80- acd
Gen. Dir. Catholic U. of Louvain

◦ Willy de Clercq 78- pol
Ch. Party for Freedom and Progress; Mbr. European Parliament

◦ Antoinette Danis-Spaak 78- pol
Mbr. Chamber Reps. Brussels; Ch. Dem. Front of French Speaking Bruxellois; Mbr.
European Parliament

+ R. Ewalenko 73 bank
Dir. Belgium Natl. Bank

*+ Marc Eyskens (Exec. Com. 73-76) 73-76 pol
Min. of Cooperative Dev.; Former State Sec. Budget and Flemish Regional Econ.;
Commissary Gen. Catholic U., Louvain (76)

112 TRILATERALISM

- + Jozef P. Houthuys 73- lab
Ch. Belgian Confederation of Christian Trade Unions
- + Daniel E. Janssen 73- bus
Dep. Dir. Gen. Belgian Chemical Union Ltd. *dir.*: Societe Generale de Banque
mbr.: Bilderberg Steering Com.
- + Baron Léon J. G. Lambert (Exec. Com. 77-) 73- bank
Ch. Groupe Bruxelles Lambert S.A. *gov.*: AI *mbr.*: Bilderberg Steering Com.
- Jean Rey 74- bus
Minister of State; Ch. Sofina (71-); Pres. Comm. EC (67-70); Pres. EM (74-); Pres.
External Rel. EEC (58-67); Min. Econ. Af. (54-58); lawyer *gov.*: AI *dir.*: Philips
- Henri F. Simonet 77 pol
Foreign Minister (77-); VP EEC (73-77); Min. Econ. Af. (72-73); MP (68-73)
- Luc Wauters 74- bank
Ch. Kredietbank, Brussels (66-); Prof. Finance Antwerp U. (52-); Pres. monetary
panel European League for Econ. Cooperation; *dir.*: Intl. Monetary Conf.
mbr.: AI *dir.*: Antwerpse Diamant Bank, Cie Belge d'Assurance Credit, Inst. de
Reescompte et de Garantie, Gevaert Photo-Products, Williams and Glyn's Bank Ltd.

Western Europe—Denmark

- + P. Nyboe Andersen (Exec. Com. 73, 76-) 73, 76- bank
Chief Gen. Man. Andelsbanken A/S; (past) Min. for Econ. Af. and Trade; MP
- Svend Auken 77 pol
Minister of Labor; (past) MP; spokesman on labor market
- * Ivor Norgaard (Exec. Com. 74) 74 pol
Minister of Environment (79-); Exec. Com. SDP (61-); Min. of Commerce (77-79);
Min. of Foreign Econ. Af. and Nordic Af. (71-77); VP European Parliament (74-75);
Danish Natl. Bank (68-76); Min. of Econ. Af. (65-68); Ed. *Aktuelt* (61-64); AEC
(56-65)
- Erik Ib Schmidt 78- pol
Perm. Undersec. of State; Ch. Riso Natl. Laboratory
- Erik Seidenfaden 77- med
Dir. Danish Fund, U. Inst. Intl. of Paris (66-); diplomatic columnist *Berling ske*
Tidende (68-); Ed. *Information* (46-65); Correspondent *The Times*
mbr.: Cl. IISS (65-76)
- Niels Thygesen 79- acd
Prof. of Econ., Econ. Inst., Copenhagen U.

Western Europe—France

- + Raymond Barre 73-76 pol
Prime Minister and Finance Min.; Min. of Trade (76); Prof. U. Paris; Gen. Cl. Bank
of France (73); VP Comm. EC (67-72)
- + Georges Berthoin (Exec. Com. 74-) 73- org
Trilateral Comm. European Ch. (76-); Pres. European Movement (78-); Lec. NATO
Defense Col., Rome; Chief Rep. Comm. EC to U.K. (71-73); Dep. Chief Rep. BEC
and Euratom to U.K. (68-70); Hon. Dir.-Gen. Comm. EC; Principal Prvt. Sec. to
Jean Monnet (52-55); Pres. ECSC *dir.*: Aspen Inst., Berlin; Adv. Bd. Johns
Hopkins UCES, Italy *mbr.*: Bilderberg
The Reform of International Institutions (76)
- + Jean Boissonat 73 med
Ed.-in-Chief, *L'Expansion*
- Marcel Boiteux 79- bus
Ch. French Electricity Bd.

Rene Bonety
Adv. Econ. Research Dept., I
(73); Exec. Com. CFDT [trade]

◦ Herve de Carmoy
Chief Exec. Officer, BCT, Mic

◦+ Jean Claude Casanova
Counsellor to the Prime Min.;
Studies Natl. Fund of Pol. Sci

Roger Chinaud
Pres. Republican Independent

Michel Crépeau
Mbr. French Natl. Assembly;
Radicaux de Gauche

Michel Debatisse
Food and Agriculture Minist

◦+ Paul Delouvrier (Exec. Com. 75
Pres. de l'Etablissement Publi
Ch. French Electricity Bd. (6
(66-69); Dir. Gen. of Algeria
Comm. (55-58); EEC (53); Pre

◦ Jean P. Dromer
Pres. and Dir. Gen. Intl. Bank

◦ Francois Duchene
Trilateral Comm. European E
U. Sussex (74-); Dir. IISS (69

◦ Pierre Esteve
Pres. Union des Assurances de
Pompidou (67-68); Financial &

◦ René Foch
Principal Coun. French Deleg
Independent Repub. Party

+ Jacques de Fouchier
Pres. Co. Financiere de Paris (C
Natl., BSN-Gervais Darone, '
Selector

◦+ Michel M. Gaudet (Exec. Com.
Pres. Federation Francaise de
Assurances; VP EC (76-); Co
(52-69); *dir.*: Finextel

Pierre Jouven
Pres. Pechiney-Ugine-Kuhlma
of France

◦ Jacques Lallement
Dir. Gen. Credit Agricole, Pa

Jean-Phillipe Lecat
Min. Culture and Communica
(63-66, 74-); Sec. State of Eco

◦+ Robert Marjolin
V. Ch. Bd. of Gov. Atlantic
Comm. EC (58-67); Sec. Gen.
European Adv. Cl. General M
dir.: Royal/Dutch Shell Franc

73- lab
Unions

73- bus
dir.: Societe Generale de Banque

73- bank
AI *mbr.*: Bilderberg Steering Com.

74- bus
n. EC (67-70); Pres. EM (74-); Pres. -58); lawyer *gov.*: AI *dir.*: Philips

77 pol
in. Econ. Af. (72-73); MP (68-73)

74- bank
e Antwerp U. (52-); Pres. monetary tion; *dir.*: Intl. Monetary Conf. ie Belge d'Assurance Credit, Inst. de ducts, Williams and Glyn's Bank Ltd.

73, 76- bank
Min. for Econ. Af. and Trade; MP

77 pol
abor market

74 pol
DP (61-); Min. of Commerce (77-79); '7); VP European Parliament (74-75); (65-68); Ed. *Aktuelt* (61-64); AEC

78- pol
ratory

77- med
-); diplomatic columnist *Berling ske* pondent *The Times*

79- acd

73-76 pol
e (76); Prof. U. Paris; Gen. Cl. Bank

73- org
ropean Movement (78-); Lec. NATO U.K. (71-73); Dep. Chief Rep. EEC Comn. EC; Principal Prvt. Sec. to pen Inst., Berlin; Adv. Bd. Johns

73 med

79- bus

Rene Bonety 74-77 lab
Adv. Econ. Research Dept., French Electricity Bd.; Econ. and Social Com., EEC (73); Exec. Com. CFDT [trade union] (62-73)

◦ Herve de Carmoy 79- bank
Chief Exec. Officer, BCT, Midland Bank, Paris; Gen. Man. Midland Bank, London

◦+ Jean Claude Casanova 73- acd
Counsellor to the Prime Min.; (past) Prof. Pol. Sci., Inst. of Political Studies; Dir. Studies Natl. Fund of Pol. Sci. *mbr.*: Res. Adv. Cl. AI

Roger Chinaud 74 pol
Pres. Republican Independent Group (73-); VP Intl. Paneurop Union (76)

Michel Crépeau 76-78 pol
Mbr. French Natl. Assembly; Mayor of La Rochelle; (past) VP, Natl. Movement de Radicaux de Gauche

Michel Debatisse 74-79 lab
Food and Agriculture Minister (79-); Former Ch. French Natl. Farmers Union

◦+ Paul Delouvrier (Exec. Com. 75-) 73- pol
Pres. de l'Establissement Public Charge de l'Amenagement du Parc de la Villete (80-); Ch. French Electricity Bd. (69-79); Prof. Inst. Pol. Studies (48-); Prefect of Paris (66-69); Dir. Gen. of Algeria (58-60); Financial Dir. of European Iron and Steel Comn. (55-58); EEC (53); Pres. West Atlantic Assoc.

◦ Jean P. Dromer 77- bank
Pres. and Dir. Gen. Intl. Bank of Western Africa; Dir. Gen. Natl. Bank of Paris (68)

◦ Francois Duchene 76- acd
Trilateral Comn. European Dep. Ch. 74-76; Dir. Sussex European Research Ctr. U. Sussex (74-); Dir. IISS (69-74); economist *gov.*: AI *mbr.*: Res. Adv. Cl. AI

◦ Pierre Esteva 74- bus
Pres. Union des Assurances de Paris; Dir. of Cabinet (68-71); Tech. Coun. to Pres. Pompidou (67-68); Financial attache U.S. (54) *dir.*: Peugeot-Citroen

◦ René Foch 76- pol
Principal Coun. French Delegation to OECD; Natl. Del. on Intl. Questions of the Independent Repub. Party

+ Jacques de Fouchier 73-78 bank
Pres. Co. Financiere de Paris et des Pays-Bas (Dutch) *dir.*: Xerox, Paribas, Credit Natl., BSN-Gervais Darone, Thomson Brandt, Pechinery-Uquine-Kuhlman, Rand Selector

◦+ Michel M. Gaudet (Exec. Com. 77-) 74- bus
Pres. Federation Francaise des Societes d'Assurances; Pres. Comite Europeen des Assurances; VP EC (76-); Councillor of State (73); Dir. Gen. EEC Legal Services (52-69); *dir.*: Finextel

Pierre Jouven 74-75 bus
Pres. Pechiney-Ugine-Kuhlmann Co.; (past) VP Rhone-Portlenc; Dir. Credit Comn. of France

◦ Jacques Lallement 79- bank
Dir. Gen. Credit Agricole, Paris

Jean-Phillipe Lecat 74, 76 pol
Min. Culture and Communications; (past) Pres. Spokesman; Mbr. Cl. of State (63-66, 74-); Sec. State of Econ. (73-74); Min. of Information (74)

◦+ Robert Marjolin 73- pol
V. Ch. Bd. of Gov. Atlantic Inst.; Prof. Political and Economic Sci. (67-69); VP Comn. EC (58-67); Sec. Gen. OEEC (48-55) *mbr.*: Intl. Adv. Com. Chase Bank; European Adv. Cl. General Motors; Adv. IBM; Adv. American Express
dir.: Royal/Dutch Shell Francaise, Rebeco

- Roger Martin 74- bus
Pres. Saint-Gobain-Pont-a-Mousson Co. (70-79) *dir.*: Co. Finance Suez Credit
Industry and Commerce, French Electricity Bd., Rhone-Poulenc, Agence Hondas,
Certain Teed
- Thierry de Montbrial 78- acd
Dir. French Inst. of Intl. Relations; Prof. Econ. Ecole Polytechnique, Paris
mbr.: Bilderberg Steering Com.
- Bernard Pagezy 74- bus
Pres. and Dir. Gen. Societes d'Assurances du Groupe de Paris; (past) Pres. Gen. de la
Paternelle-Vie; Dir. Gen. Africa Co.; Bank Casablanca (63-65); Dir. Schneider
S.N.C.F.
- Francois de Rose 77- pol
Amb. of France; Pres. and Dir. Gen. Societe Nouvelle Pathe Cinema; Amb. to North
Atlantic Cl. (70-75); Amb. to Portugal (64-69); AEC (50-64) *gov.*: AI, IISS
- Baron Edmond de Rothschild 74- bank
Pres. Compagnie Financiere Holding; (past) Pres. Israel-Euro Co.; Dir. Rothschild
Bank *mbr.*: Bilderberg
- + Roger Seydoux 73- pol
Amb. of France; (past) Pres. Adm. Cl., Fondation de France; Pres. Commercial
Bank of Madagascar; Amb. to USSR (68-73); Amb. NATO (67-68); Amb. to UN
(62-67); Amb. to Morocco (60-62); Amb. to Tunisia (56-57); VP UNESCO (48)

Western Europe—Ireland

- + Frederick Boland 73-76 bus
Chancellor Dublin U.; (past) Ch. IBM; Pres. UN General Assembly (60-61); Perm.
Rep. to UN (56-64); Amb. to UK (50-56); Ch. Irish Comm. Justice of Peace
dir.: Guinness, Inv. Bank of Ireland, Irish Distillers
- Richard Conroy 79- pol
Mbr. Senate
- + Barry Desmond 73-78 pol
MP and Labor Party Whip (69-); (past) Official, ICFTU; Sponsor, Irish Anti-
Apartheid; Ch. Labor Party
- *◦ Garret Fitzgerald (Exec. Com. 80-) 77- pol
MP and Leader of Fine Gael Party (77-); Foreign Min. (73-77); Man. Intelligence Unit
(61-72) *mbr.*: Bilderberg *The Trilateral Countries and the Middle East* (81)
- + Michael Killeen 73- bus
Man. Dir. Industrial Dev. Authority; Irish Export Bd. (57-69) *dir.*: Shannon Free
Airport Dev. Co.
- Liam Lawlor 79- pol
Member Parliament
- Dan Murphy 77- pol
Sec. Gen. Civil Service Exec. Union, Dublin (68-); Dept. Transportation and Power
(65-68)
- + Michael O'Kennedy 73-76 pol
Min. of Foreign Affairs (77-); Min. of Transport. and Power (73); MP in Dail (69-);
Mbr. Senate (65-); lawyer; VP Irish Cl. of European Party in Senate
- *+ Mary T. W. Robinson (Exec. Com. 73-80) 73-80 pol
Mbr. Senate (69-); Exec. Com. Irish Cl. of EM (69-); lawyer (69-)
- + Myles Staunton 73- pol
Mbr. Senate
- T. Kenneth Whitaker 77- pol
Mbr. Senate; Gov. Central Bank of Ireland (69-76); Sec. Dept. of Finance (56-69);
Pres. Econ. and Social Res. Inst.; Ch. Natl. Ind. Econ. Cl. (64-71)

Michael Woods

Min. for State in Office of P

Western Europe—Italy

- *+ Giovanni Agnelli (Exec. Com. ' Pres. FIAT Ltd. (66-); Ch. I
mbr.: Bilderberg Steering Co
dir.: Medisbanca, Torino Ind
- Giovanni Auletta Armenise
Ch. Banca Nazionale dell'Ag
- + Piero Bassetti
Chamber of Deputies; (past)
- + Franco Bobba
Dir. Co. Turin; Ch. Capital I
Past Del. to Rome Treaties; M
dir.: European Invest. Bank
- Guido Carli
Pres. Confindustria; OECD
Gov. Bank of Italy (59-75); M
gov.: Asian Dev. Bank, IBRI
- + Umberto Colombo
Pres. Natl. Com. for Nuclear
(71-79); Pres. European Ind.
OECD (72-75), Montecatini C
*Reducing Malnutrition in Dev
and Southeast Asia* (78)
- + Guido Colonna di Paliano
Past Pres. La Rinascente (def
Sec. Gen. NATO (62-64); Am
Foreign Af. (56-58) *gov.*:
Generale di Elettricit , Exxon
- *+ Francesco Compagna (Exec. C
Chamber of Deputies; (past)
- + Francesco Forte
Pres. Tescon SpA.; (past) Pr
- + Giuseppe Glisenti
Pres. La Rinascente; (past) P
- Giorgio La Malfa
Pres. Comm. on Ind. and Co
- + Arrigo Levi
Columnist, *La Stampa*, Turin
The Trilateral Countries and
- Pietro Merli-Brandini
Sec. Gen., Italian Confederal
- + Cesare Merlini
Dir. Inst. for International A
- *◦ Egidio Ortona (Exec. Com. 76-
Trilateral Comm. European I
Italia (75-); Amb. to U.S. (6
Gen. Econ. Af. Ministry Fo
Security Cl. (59-60); U.S. Er
dir.: Aeritalia (75-) *The Pr*
- Federico Sensi
Amb. of Italy; (past) Amb. to

74- bus
-79) *dir.*: Co. Finance Suez Credit
Id., Rhone-Poulenc, Agence Hondas,

78- acd
Econ. Ecole Polytechnique, Paris

74- bus
Groupe de Paris; (past) Pres. Gen. de la
Casablanca (63-65); Dir. Schneider

77- pol
nouvelle Pathe Cinema; Amb. to North
4-69); AEC (50-64) *gov.*: AI, IISS

74- bank
Pres. Israel-Euro Co.; Dir. Rothschild

73- pol
ndation de France; Pres. Commercial
); Amb. NATO (67-68); Amb. to UN
Tunisia (56-57); VP UNESCO (48)

73-76 bus
UN General Assembly (60-61); Perm.
; Ch. Irish Comm. Justice of Peace
illers

79- pol

73-78 pol
fficial, ICFTU; Sponsor, Irish Anti-

77- pol
gn Min. (73-77); Man. Intelligence Unit
Countries and the Middle East (81)

73- bus
xport Bd. (57-69) *dir.*: Shannon Free

79- pol

77- pol
(68-); Dept. Transportation and Power

73-76 pol
ort. and Power (73); MP in Dail (69-);
ropean Party in Senate

73-80 pol
VI (69-); lawyer (69-)

77- pol
(69-76); Sec. Dept. of Finance (56-69);
Ind. Econ. Cl. (64-71)

Michael Woods
Min. for State in Office of Prime Min. (79-); MP

78-79 pol

Western Europe—Italy

*+ Giovanni Agnelli (Exec. Com. 73-)
Pres. FIAT Ltd. (66-); Ch. Inst. of Finance and Ind.; Ch. Agnelli Fund *gov.*: AI
mbr.: Bilderberg Steering Com., Intl. Adv. Com. Chase Bank, Intl. Mfg. Assoc.
dir.: Medisbanca, Torino Ind. Assoc., *La Stampa*

o Giovanni Auletta Armenise
Ch. Banca Nazionale dell'Agricoltura 79- bank

+ Piero Bassetti
Chamber of Deputies; (past) Pres. Regional Govt., Lombardy 73- pol

+ Franco Bobba
Dir. Co. Turin; Ch. Capital Finance S.A.; Dir. Gen. Econ. and Financial Af. EEC;
Past Del. to Rome Treaties; Min. Foreign Af. responsible for European Integrity (50)
dir.: European Invest. Bank 73-75 bank

o Guido Carli
Pres. Confindustria; OECD (75); EEC Monetary Com. (60-75); Dir. BIS (60-75);
Gov. Bank of Italy (59-75); Min. Foreign Trade (57-58); IMF (47) *mbr.*: Bilderberg
gov.: Asian Dev. Bank, IBRD, AI 77- bank

+ Umberto Colombo
Pres. Natl. Com. for Nuclear Energy; Dir. Gen. Res. and Dev. Division, Montedison
(71-79); Pres. European Ind. Res. Man. Assoc. *dir.*: Com. for Scientific Policy-
OECD (72-75), Montecatini G. Donegani Res. Inst. (67-71)
*Reducing Malnutrition in Developing Countries; Increasing Rice Production in South
and Southeast Asia* (78) 73- acd

+ Guido Colonna di Paliano
Past Pres. La Rinascente (dept. stores); Mbr. Comm. EC (64-70); EEC (64-67); Dep.
Sec. Gen. NATO (62-64); Amb. Norway (58-62); Dep. Dir. Political Af., Ministry of
Foreign Af. (56-58) *gov.*: AI *dir.*: FIAT Spa, Solvay et Cie S.A. Compagnia
Generale di Elettricit , Exxon. *Directions for World Trade in the Nineteen-Seventies* (74) 73- bus

*+ Francesco Compagna (Exec. Com. 73-75)
Chamber of Deputies; (past) Under Sec. State, Ministry of Mezzogiorno 73- pol

+ Francesco Forte
Pres. Tescon SpA.; (past) Prof. Financial Services, U. of Turin 73-78 bus

+ Giuseppe Glisenti
Pres. La Rinascente; (past) Pres., Dir. Gen. Radio Audizione Italian 73- bus

o Giorgio La Malfa
Pres. Comm. on Ind. and Commerce, Chamber of Deputies 78- pol

+ Arrigo Levi
Columnist, *La Stampa*, Turin; *The Times*, London
The Trilateral Countries and the Middle East (81) 73- med

o Pietro Merli-Brandini
Sec. Gen., Italian Confederation of Free Trade Unions 79- lab

+ Cesare Merlini
Dir. Inst. for International Affairs, Rome 73- acd

*+ Egidio Ortona (Exec. Com. 76-)
Trilateral Comm. European Dep. Ch. (76-); Pres. Honeywell Information Systems
Italia (75-); Amb. to U.S. (67-75); Sec. Gen. Ministry of Foreign Af. (66-67); Dir.
Gen. Econ. Af. Ministry Foreign Af. (61-66); Perm. Rep. UN (58-61); Pres. UN
Security Cl. (59-60); U.S. Embassy (44-58); Del. to IBRD, IMF (47-55) *gov.*: AI
dir.: Aeritalia (75-) *The Problem of International Consultations* (76) 76- bus

o Federico Sensi
Amb. of Italy; (past) Amb. to USSR; Pres. INGENS, SpA. 77- pol

- Paolo Vittorelli
MP; Dir. Avanti

77- pol

Western Europe—Luxembourg

- + Pierre Pescatore 73-76 law
Mbr. European Court of Justice (67-); Prof. Law U. of Liege; Min. Foreign Af. (50-67); Del. to UN (46-52) mbr.: Inst. de Droit Intl.

Western Europe—Netherlands

- E. K. den Bakker 79- bus
Ch. Nationale Nederlanden
- *◦ Henrik N. Boon (Exec. Com. 77-) 77- pol
Ch. Netherlands Inst. for Intl. Af.; Amb. Italy (52-58, 71-79); Amb. to NATO (61-70); Amb. to Venezuela (58-61)
- Karel Fibbe 78- bus
Ch. Overseas Gas and Electricity Co., Rotterdam dir.: Royal/Dutch Shell, Ahold, Centrale Sviker Maatschappij
- + Andre Kloos 73-76 med
Ch. Socialist Radio and Television Network VARA (71-); Ch. Dutch Trade Union Fed. (62-71)
- *◦+ Max Kohnstamm (Exec. Com. 73-) 73- pol
Trilateral Comm. European Ch. (73-75); Principal, European U. Inst., Florence (73-); VP Action Com. for a United Europe (56-); Ministry Foreign Af. (48-62); ECSC (52-56); Principal Sec. Queen Wilhelmina (45-48) mbr.: Bilderberg Steering Com., Res. Adv. Cl. AI gov.: AI
- *+ John Loudon (Exec. Com. 73-75) 73-75 bus
Ch. Royal/Dutch Petroleum Co. (65-); Ch. Intl. Adv. Com. Chase Bank (65-); Ch. Bd. of Gov. AI; VCh. Royal Netherlands Blastfurnaces and Steelworks (71-); Ch. Shell Oil Co. (57-65) mbr.: European Adv. Com., Ford Fund. dir.: Chase Bank, Shell Petroleum Co. Ltd., Orion Bank, Itek Corp., Estel NU Hoesch-Hoogovens
- Ivo Samkalden 77- pol
Former Mayor of Amsterdam
- W. E. Scherpenhuijsen Rom 77- bank
Ch. Nederlandsche Middenstandsbank N.V.
- Th. M. Scholten 78- bus
Ch. Robeco Inv. Group, Rotterdam
- Edmund Wellenstein 77- pol
Co-Pres. EEC Development Comm. Intl. Conf. Econ. Cooperation (76-); Dir. Gen. External Af. Comm. EC (73-76); Dir. Gen. Foreign Trade EEC (68-70); ECSC (53-67); Ministry Foreign Af. (50-62); Queen's Cabinet (46-50)

Western Europe—Norway

- Preben Munthe 77- acd
Prof. of Econ., Oslo U.; Official Chief Negotiator in Negotiations between Labor Unions and Ind.
- *◦ John Christian Sanness 73- acd
Prof. Norwegian Inst. of Foreign Af.; Prof. Philosophy of History; Labor Mbr.
- + Thorvald Stoltenberg 73-75 pol
Sec. of State, Ministry of Foreign Af.; (past) Intl. Af. Sec., Norwegian Trade Union Cl.; UnderSec. Min. of Defense and Min. of Trade and Shipping
- *◦+ Otto Grieg Tidemand (Exec. Com. 73-) 73- bus
Ship owner; Mbr. Conservative Party; Min. of Trade and Shipping (70-71); Min. of Defense and Min. of Econ. Af. (65-70) mbr.: Bilderberg Steering Com.

Western Europe—Portugal

- Antonio Vasco de Mello (Exec. Ch. Companhia Portuguesa d Ind.
- Francisco Lucas Pires
VP Central Social Democrati
- Paulo de Pitta e Cunha
Prof. Econ. Faculty of Law European Integration

Western Europe—Spain

- Luis Maria Anson
Pres. Agencia EFE, Madrid;
- Claudio Boada Villalonga
Ch. Bank of Madrid; Ch. Alt Madrid
- Jaime Carvajal
Ch. Banco Urquijo, Madrid
- José Luis Ceron
Ch. ASETA; Former Pres. Sp
- Carlos Ferrer (Exec. Com. 80-)
Ch. Spanish Confederation of
- Antonio Garrigues
Dir. Assoc. para el Progres
- Carlos March Delgado (Exec. C
Ch. Banca March, Madrid; V
- Alfonso Osorio
Mbr. House of Reps.; (past) V
- Antonio Pedrol
Mbr. Spanish Senate; Ch.
- Pedro Schwartz
Dir. Inst. de Economia de Me
- Jose Antonio Segurado
Ch. Intl. Relations Comm., Sp
- Ramon Trias Fargas
Mbr. House of Reps.; Ch. Co
- José Vila Marsans
Dir. Banco Central, Barcelo

Western Europe—U.K.

- + Alastair Burnet
Political Ed. Independent TV Writer *The Economist* (65-74)
- Lord Carrington
Sec. of State for Foreign and C State for Energy (74); Sec. of (71-74); Ch. Australia and New Lords (64-70); Min. Without (63-64); First Lord of Admi Hambros Bank, Cadbury Sch

77- pol

73-76 law

Law U. of Liege; Min. Foreign Af.
Int'l.

79- bus

77- pol

Italy (52-58, 71-79); Amb. to NATO

78- bus

terdam *dir.*: Royal/Dutch Shell,

73-76 med

/ARA (71-); Ch. Dutch Trade Union

73- pol

sal, European U. Inst., Florence (73-);
Ministry Foreign Af. (48-62); ECSC
(18) *mbr.*: Bilderberg Steering Com.,

73-75 bus

tl. Adv. Com. Chase Bank (65-); Ch.
stfurnaces and Steelworks (71-); Ch.
om., Ford Fund. *dir.*: Chase Bank,
Corp., Estel NU Hoesch-Hoogovens

77- pol

77- bank

78- bus

77- pol

f. Econ. Cooperation (76-); Dir. Gen.
Foreign Trade EEC (68-70); ECSC
Cabinet (46-50)

77- acd

tiator in Negotiations between Labor

73- acd

hilosophy of History; Labor Mbr.

73-75 pol

ntl. Af. Sec., Norwegian Trade Union
Trade and Shipping

73- bus

f Trade and Shipping (70-71); Min. of
: Bilderberg Steering Com.

Western Europe—Portugal

- Antonio Vasco de Mello (Exec. Com. 80-) 80- bus
Ch. Companhia Portuguesa de Trefilaria, SARL; Pres. Confederation of Portuguese
Ind.
- Francisco Lucas Pires 80- pol
VP Central Social Democratic Party (CDS)
- Paulo de Pitta e Cunha 80- acd
Prof. Econ. Faculty of Law U. Lisbon; Ch. Portuguese Assoc. for the Study of
European Integration

Western Europe—Spain

- Luis Maria Anson 79- med
Pres. Agencia EFE, Madrid; Pres. Natl. Federation of Press Assoc.
- Claudio Boada Villalonga 79- bus
Ch. Bank of Madrid; Ch. Altos Hornos de Vizcaya; (past) Ch. Natl. Inst. of Ind.,
Madrid
- Jaime Carvajal 79- bank
Ch. Banco Urquijo, Madrid
- José Luis Ceron 79- bus
Ch. ASETA; Former Pres. Spanish Bd. of Trade
- Carlos Ferrer (Exec. Com. 80-) 79- bus
Ch. Spanish Confederation of Employer's Org.; Ch. Ferrar Intl.
- Antonio Garrigues 79- bus
Dir. Assoc. para el Progreso de la Direccion [management] Madrid *gov.*: AI
- Carlos March Delgado (Exec. Com. 80-) 79- bank
Ch. Banca March, Madrid; VCh. Juan March Fund.
- Alfonso Osorio 79- pol
Mbr. House of Reps.; (past) VP Spanish Gov't.
- Antonio Pedrol 79- pol
Mbr. Spanish Senate; Ch. Consejo General de la Abogacia [Law] Espanola
- Pedro Schwartz 79- acd
Dir. Inst. de Economia de Mercado, Madrid
- Jose Antonio Segurado 79- bus
Ch. Intl. Relations Comm., Spanish Confederation of Employers' Orgs.; Ch. SEFISA
- Ramon Trias Fargas 79- pol
Mbr. House of Reps.; Ch. Convergencia Democratica de Cataluna
- José Vila Marsans 79- bank
Dir. Banco Central, Barcelona; Ch. Sociedad Anonima de Fibras Artificiales

Western Europe—U.K.

- + Alastair Burnet 73 med
Political Ed. Independent TV News (63-64, 76-); Ed. *Daily Express* (74-76); Lead
Writer *The Economist* (65-74)
- Lord Carrington 78-79 pol
Sec. of State for Foreign and Commonwealth Af. (79-); House of Lords (74-); Sec. of
State for Energy (74); Sec. of State for Defense (70-74); Min. of Aviation Supply
(71-74); Ch. Australia and New Zealand Bank (67-70); Opposition Leader, House of
Lords (64-70); Min. Without Portfolio of Foreign Office; Leader, House of Lords
(63-64); First Lord of Admiralty (59-63) *dir.*: Rio Tinto Zinc, Barclays Bank,
Hambros Bank, Cadbury Schweppes, Amalgamated Metal Corp.

- The Earl of Cromer 74- bank
Advisor, Baring Bros. and Co. (74-); Amb. to U.S. (71-74); Ch. London MultiBank;
Ch. Intl. Adv. Cl. Morgan Guaranty Trust; U.K. Exec. Dir. IMF (59-60)
dir.: IBRD, Intl. Dev. Assoc. (54-61) *gov.*: AI, Bank of England (61-66)
dir.: Shell, IBM, Imperial Group, Intl. Finance Corp., Peninsular and Oriental Steam
Navigation Co.
- Geoffrey Drain 80- pol
Gen. Sec. Natl. Assoc. for Local Gov't. Offices (NALGO)
- G. Eastwood 77-78 lab
Gen. Sec. Assoc. Patternmakers and Allied Craftsmen, London
- Max H. Fisher 74-80 med
Ed. *Financial Times* (73-) *mbr.*: RIIA (77-)
- + Sir Reay Geddes 73- bus
Ch. Dunlop Holdings Ltd. (68-); Gov't. Adv. Cl. on Intl. Dev.; Natl. Econ. Dev. Cl.
(62-65) *gov.*: AI *mbr.*: Intl. Adv. Com. Chase Manhattan *dir.*: Shell Transport
and Trading, Bank of England, Midland Bank, Pirelli, Rank (transport and trading)
Org.
- Ronald Grierson 77- bus
Dir. General Electric Co. Ltd.; Dir-Gen. Ind. and Tech. Af. EEC (73-74); Ch. Orion
Bank (71-73); Dir. Warburgs (58-68) *mbr.*: RIIA
- Lord Harlech 74- bus
Ch. Harlech Television; Comn. Bank of Wales; Ch. EM; Amb. to U.S. (61-65); Min.
State for Foreign Af. (57-61)
- Bernard Hayhoe 77-79 pol
Parliamentary Under Sec. of State in Defense Ministry (79-); MP (70-); VCh.
Conservative Intl. Office (73-); VCh. Conservative Group for Europe (73-76);
Conservative Res. Dept. (65-70)
- Denis Healey 79- pol
Mbr. Parliament; Former Chancellor of Exchequer; Ch. IMF Steering Group under
Prime Min. Callaghan
- Edward Heath 79- pol
Mbr. Parliament; Former Prime Min.
- Terence Higgins 79- pol
Mbr. Parliament; Former Min. of State and Financial Sec. to Treasury
- + Roy Jenkins 73 pol
Pres. Comn. European Communities (77-); MP (48-77); Sec. State for Home Dept.
(65-67, 74-76); Dep. Leader of Labor Party (70-72); Chancellor of Exchequer (67-70);
Min. Aviation (64-65)
- Lord Kenneth Keith of Castleacre 77- bus
Mbr. House of Lords (80-); Ch. Rolls Royce Ltd. (72-80); VCh. Beechams; Chief
Exec. Hill Samuel; Group Ch. (70-); Natl. Econ. Dev. Cl. (64-71); M.D. Phillip Hill
(59-62) *dir.*: *The Times*
- Henry N. L. Keswick 77- bus
Ch. Matheson and Co. Ltd. (75-); Proprietor *The Spectator* (75-); Ch. China Assoc.
mbr.: Great Britain China Comm. *dir.*: British Bank of Middle East, Sun Alliance
and London Assurance Ltd., Robert Fleming Holdings Ltd.
- Sir Arthur Knight 77- bus
Ch. Natl. Enterprise Bd.; Ch. Courtaulds, Ltd. (75-); Economic Com. CBI (65-72)
mbr.: RIIA, Bilderberg *dir.*: Pye, Rolls Royce
- Mark Littman 77- bus
Queen's Counsel, Rio Tinto Zinc Corp.; Dep. Ch. British Steel Corp. (71-80); Mbr.
Royal Comn. Legal Services; lawyer (47-67); Queen's Counsel (61) *dir.*: Rio Tinto
Zinc Corp., Commercial Union Assurance Co., British Natl. Oil Corp., British
Enkalon Ltd., Granada Group Ltd., Amerada Hess Corp.
- Evan Luard
Parliamentary Under Sec. of State
- *◦ Roderick MacFarquhar (Exec.
MP (74-79); Ed. *China Q*; Ed.
Christopher Makins
Trilateral Comn. Deputy Dir.
(63-); First Secretary of Brit
Soviet Dept. and Near Easter
(68-70); British Emb. in Paris
- + Reginald Maudling
MP (50-); Home Sec. (70-72
(58-59) *mbr.*: Bilderberg
- Sir Frank McFadzean
Ch. British Airways (76-); Ch. Ja
Trading Co. (72-76); Ch. S
Dutch/Shell and Co.
- David Owen
MP; (past) Foreign Sec.; La
- Sir John Pilcher
Ch. Brazil Fund (76-); Ch. Ja
Japan (67-72); Amb. to Au
(63-65); Amb. to Philippines
- + Julian Ridsdale
MP (54-); Ch. Anglo-Japan
Group (64-); Parliament Und
- + Sir Frank K. Roberts
Adv. Dir. Unilever Ltd. (68-)
Org.; Adv. Intl. Af. Lloyd's
USSR (60-62); Permanent Re
mbr.: Bilderberg, CCES
- + Lord Eric Roll of Ipsden
Ch. S. G. Warburg and Co. L
(64-66); Exec. Dir. IMF, IBR
dir.: Bank of England, Tin
Finance
- John Roper
MP (70-); Ch. Labor Comn.
(75)
- Lord Shackleton
Dep. Ch. Rio Tinto Zinc Co
Seal (68-70); Min. Defense R
- Sir Andrew Shonfield
Prof. of Econ., European U
Social Sci. Res. Cl. (69-71);
Foreign Ed. *Financial Tim*
Georgetown CSIS *Collabo*
Problems: An Examination
- J. H. Smith
Dep. Ch. British Gas Corp.
- G. R. Storry
Prof. Far East Ctr., St. Ant
- John A. Swire
Ch. John Swire and Sons Gr
Mid East, Royal Insurance C

74- bank
U.S. (71-74); Ch. London MultiBank;
J.K. Exec. Dir. IMF (59-60)
ov.: AI, Bank of England (61-66)
Corp., Peninsular and Oriental Steam

80- pol
ces (NALGO)

77-78 lab
raftsmen, London

74-80 med

73- bus
Cl. on Intl. Dev.; Natl. Econ. Dev. Cl.
ase Manhattan dir.: Shell Transport
k, Pirelli, Rank (transport and trading)

77- bus
and Tech. Af. EEC (73-74); Ch. Orion
RIIA

74- bus
s; Ch. EM; Amb. to U.S. (61-65); Min.

77-79 pol
ense Ministry (79-); MP (70-); VCh.
servative Group for Europe (73-76);

79- pol
equer; Ch. IMF Steering Group under

79- pol

79- pol
Financial Sec. to Treasury

73 pol
MP (48-77); Sec. State for Home Dept.
72); Chancellor of Exchequer (67-70);

77- bus
e Ltd. (72-80); VCh. Beechams; Chief
on. Dev. Cl. (64-71); M.D. Phillip Hill

77- bus
The Spectator (75-); Ch. China Assoc.
ish Bank of Middle East, Sun Alliance
Holdings Ltd.

77- bus
td. (75-); Economic Com. CBI (65-72)
yce

77- bus
l. Ch. British Steel Corp. (71-80); Mbr.
Queen's Counsel (61) dir.: Rio Tinto
Co., British Natl. Oil Corp., British
la Hess Corp.

- Evan Luard 74-75, 79- pol
Parliamentary Under Sec. of State for Foreign Af. (76-79); MP (66-); Fellow, Oxford
- *◦ Roderick MacFarquhar (Exec. Com. 77-) 77- med
MP (74-79); Ed. *China Q*; Ed. Bd. *New Statesman*; BBC Reporter/Producer (63-74)
- Christopher Makins 75-76 pol
Trilateral Comm. Deputy Director (75-76); Fellow of All Souls College, Oxford
(63-); First Secretary of British Emb. in Washington (71-75); East European and
Soviet Dept. and Near Eastern Dept., Foreign and Commonwealth Office, London
(68-70); British Emb. in Paris (65-68)
- + Reginald Maudling 73-78 pol
MP (50-); Home Sec. (70-72); Chancellor of Exchequer (62-64); EEC negotiator
(58-59) mbr.: Bilderberg
- Sir Frank McFadzean 74-76 bus
Ch. British Airways (76-); Ch. Trade Policy Res. Ctr. (71-); Ch. Shell Transport and
Trading Co. (72-76); Ch. Shell Canada (71-76) dir.: Beecham Group, Royal
Dutch/Shell and Co.
- David Owen 80- pol
MP; (past) Foreign Sec.; Labor Party Speaker for Energy in House of Commons
- Sir John Pilcher 74- org
Ch. Brazil Fund (76-); Ch. Japan Society; Foreign and Colonial Inv. Trust; Amb. to
Japan (67-72); Amb. to Austria (65-67); Asst. Under Sec. State Foreign Office
(63-65); Amb. to Philippines (59-63)
- + Julian Ridsdale 73- pol
MP (54-); Ch. Anglo-Japanese Parliamentary Group (64-); VCh. UN Parliamentary
Group (64-); Parliament Under Sec. Air (62-64)
- + Sir Frank K. Roberts 73-78, 79- bus
Adv. Dir. Unilever Ltd. (68-); Pres. British Atlantic Comm. (68-); VP Atlantic Treaty
Org.; Adv. Intl. Af. Lloyd's of London (68-77); Amb. W. Germany (63-68); Amb.
USSR (60-62); Permanent Rep. North Atlantic Cl. (57-60); Amb. Yugoslavia (54-57)
mbr.: Bilderberg, CCES gov.: AI dir.: Dunlop, Mercedes-Benz, Hoechst
- + Lord Eric Roll of Ipsden 73- bus
Ch. S.G. Warburg and Co. Ltd. (67-); Natl. Econ. Dev. Cl.; Perm. Sec. Econ. Af.
(64-66); Exec. Dir. IMF, IBRD (63-64) gov.: AI mbr.: Bilderberg Steering Com.
dir.: Bank of England, Times News Ltd., Common Market Trust, Comm. Dev.
Finance
- John Roper 77- pol
MP (70-); Ch. Labor Comm. for Europe; Econ. Lecturer, Cl. Inst. of Fiscal Studies
(75)
- Lord Shackleton 77- bus
Dep. Ch. Rio Tinto Zinc Corp. Ltd. (75-); Leader House of Lords and Lord Privy
Seal (68-70); Min. Defense Royal Air Force (64-67); MP (46-55)
- Sir Andrew Shonfield 75- acd
Prof. of Econ., European U. Inst., Florence (78-); Dir. RIIA (72-77); Ch. British
Social Sci. Res. Cl. (69-71); Dir. Studies RIIA (61-68); Econ. Ed. *Observer* (58-61);
Foreign Ed. *Financial Times* (49-57) mbr.: Res. Adv. Cl. AI, Intl. Res. Cl.
Georgetown CSIS *Collaboration with Communist Countries in Managing Global
Problems: An Examination of the Options* (77)
- J.H. Smith 78- bus
Dep. Ch. British Gas Corp.
- G.R. Storry 74- acd
Prof. Far East Ctr., St. Anthony's College, Oxford
- John A. Swire 74- bus
Ch. John Swire and Sons Group; Ch. Hong Kong Assoc. (75) dir.: British Bank of
Mid East, Royal Insurance Co.

- Peter Tapsell 79- pol
Mbr. Parliament; former Junior Conservative Spokesman on Foreign and Commonwealth Af.; Conservative Spokesman on Treasury and Econ. Af.
- Sir Anthony F. Tuke 74- bank
Ch. Barclays Bank Ltd. (72-); Ch. Com. of London Clearing Bankers (74-79); VP Inst. of Bankers (73-)
- Sir Mark Turner 79- bus
Ch. Rio Tinto Zinc Corp. Ltd. (75-); Brinco (76-); Ch. Bank of America Intl. Ltd. (71-76); Ch. British Home Stores (68-76)
- Sir Frederick Warner 77- bus
Dir. Guinness Peat Overseas Ltd.; Mbr. European Parliament; Amb. to Japan (72-75); Amb. to UN (69-71); Min. NATO (67-68); Amb. to Laos (65-67) *dir.*: Chloride Group Ltd., Mercantile General Insurance Co., Yard Farms
- Alan Lee Williams 77- pol
Dir. Gen. English Speaking Union; MP (66-70, 74-79); Dir. British Atlantic Com. (71-74); Dep. Dir. EM (70-71); VCh. Labor Party Foreign Af. Group (68-70) *gov.*: AI
- *+ Sir Kenneth Younger (Exec. Com. 73-75) 73-76 law
Lawyer; Dir. RIIA (59-71); Min. State for Foreign Af.; Labor MP (45-59)
- *+ Sir Philip de Zulueta (Exec. Com. 73-) 73- bus
Ch. Antony Gibbs Holdings Ltd. (76-); Private Sec. to Avon and Macmillan; (past) Chief Asst. to Prime Min.; Private Sec. Home (55-64); Asst. Sec. Treasury (62) *dir.*: Hills Samuels

Western Europe—West Germany

- *+ Klaus Dieter Arndt (Exec. Com. 73) 73 pol
Mbr. Bundestag
- Kurt H. Biedenkopf 78- pol
Dep. Ch. Christian Democratic Union; Mbr. Bundestag
- *+ Kurt Birrenbach (Exec. Com. 73-79) 73- bus
Pres. German Foreign Policy Assoc.; VCh. August Thyssen-Hütte AG (73-); Ch. Thyssen Stiftung; VCh. AI; VP Europa Union; Thyssen Vermögensverwaltung GmbH
- Fritz Dietz 75-76 bus
Pres. German Assoc. Wholesale and Foreign Trade; (past) owner sugar importers and wholesalers *mbr.*: Econ. Adv. Com. Konzertierte Aktion
- + Werner Dollinger 73-76 pol
Mbr. Bundestag (53-); Mbr. Christian Socialist Union/Christian Democratic Union (53-); Min. Posts and Telecommunications (66-69); Min. Federal Property (62-66)
- *+ Horst Ehmke (Exec. Com. 78-) 77- pol
Dep. Ch. Parliamentary Fraction of Social Democratic Party; Mbr. Bundestag; (past) Min. of Justice
- * Herbert Ehrenberg (Exec. Com. 74-76) 74-76 pol
Min. Labor and Social Af. (76-); Mbr. Bundestag (76); Lecturer social science; Ch. Econ. and Financial Policy Com. of SDP
- + Wolfgang Hager 73 acd
Dir. of Studies European Community Inst. for U. Studies; Trilateral Comm. European Sec. (73); staff aide, EC Commissioner Dahrendorf; Sr. Fellow, Res. Inst. of German Society for Foreign Policy
Seeking a New Accommodation in World Commodity Markets (76)
- Hans Hartwig 77- bus
Ch. German Assoc. for Wholesale and Foreign Trade

- + Karl Hauenschild
Pres. German Chemical-Paper German Trade Union Confed
- Diether Hoffman
Speaker of Bd., Bank für Sozialwirtschaft
- Ludwig Huber
Pres. Bayerische Landesbank
- Horst K. Jannott
Ch. Munich Reinsurance Society
- Hans-Jürgen Junghans
Mbr. Bundestag
- + Karl Kaiser
Dir. Research Inst. of the University of Cologne; Res. Assoc. Haus der Kulturen der Welt
Towards a Renovated Internationalism
- Norbert Kloten
Pres. Central Bank of Switzerland
- Erwin Kristoffersen
Dir. Intl. Division, German Foreign Office
- *+ Count Otto Graf Lambsdorff
Min. of Economics (77-); Mbr. Bundestag
- + Eugen Loderer
Pres. German Metal Workers Union
Rohren AG, Mannesmann
- Richard Lowenthal
Prof. Intl. Relations, Free University of Berlin (64-65, 75-76), Oxford (72-73) U.K.; foreign affairs commentator
An Overview of East-West Relations
- Hanns W. Maull
Trilateral Comm. European Security Research Fellow at IISS and (past) Mbr. Bundestag
- + Alwin Münchmeyer
Ch. Bank Schroder, Munich; Fed.; Federal Min. of Econ.; (past) Mbr. Bundestag
- *+ Karl-Heinz Narjes (Exec. Com. 73-76) 73-76 pol
Mbr. Bundestag; (past) Ch. E. of the German Democratic Republic
- Friedrich A. Neuman
Ch. State Assoc. Ind. Emphyteutic Neuman Eschweiler metal machinery
- Konrad Porzner
Mbr. Bundestag; Parliamentary Bundestagsfraktion [Parliamentary Group]
- + Gerhard Schröder
Mbr. Bundestag (49-); Ch. Foreign Office (66-69); Foreign Min. (61-66); (past) Ind. (47-53)
- + Hans-Günther Sohl
Ch. August Thyssen Hütte, Stahlindustrie; VPres. Bundesverband der Deutschen Industrie
dir.: I

79- pol
Spokesman on Foreign and Common-
sury and Econ. Af.

74- bank
London Clearing Bankers (74-79); VP

79- bus
(76-); Ch. Bank of America Intl. Ltd.

77- bus
European Parliament; Amb. to Japan
O (67-68); Amb. to Laos (65-67)
Insurance Co., Yard Farms

77- pol
O, 74-79); Dir. British Atlantic Com.
Party Foreign Af. Group (68-70)

73-76 law
Foreign Af.; Labor MP (45-59)

73- bus
te Sec. to Avon and Macmillan; (past)
me (55-64); Asst. Sec. Treasury (62)

73 pol

78- pol
Bundestag

73- bus
August Thyssen-Hütte AG (73-); Ch.
nion; Thyssen Vermögensverwaltung

75-76 bus
rade; (past) owner sugar importers and
tierte Aktion

73-76 pol
st Union/Christian Democratic Union
5-69); Min. Federal Property (62-66)

77- pol
nocratic Party; Mbr. Bundestag; (past)

74-76 pol
stag (76); Lecturer social science; Ch.

73 acd
l. for U. Studies; Trilateral Comn.
ner Dahrendorf; Sr. Fellow, Res. Inst.

modity Markets (76)

77- bus
in Trade

+ Karl Hauenschild 73-76 lab
Pres. German Chemical-Paper-Ceramics Workers Union (70-); Natl. Exec. Bd.
German Trade Union Confederation mbr.: Labor Cl. SDP

o Diether Hoffman 79- bank
Speaker of Bd., Bank für Gemeinwirtschaft A. G., Frankfurt/Main

o Ludwig Huber 78- bank
Pres. Bayerische Landesbank, Girozentrale Munich

o Horst K. Jannott 77- bus
Ch. Munich Reinsurance Society dir.: Dresdner Bank A. G.

Hans-Jürgen Junghans 77-78 pol
Mbr. Bundestag

o+ Karl Kaiser 73- acd
Dir. Research Inst. of the German Society for Foreign Policy; Prof. Pol. Sci.,
Cologne U.; Res. Assoc. Harvard U. Ctr. for Intl. Af. (63-68) mbr.: Comn. of
Experts for European Questions; Res. Adv. Cl. AI
Towards a Renovated International System (77)

o Norbert Kloten 79- bank
Pres. Central Bank of State of Baden-Württemberg

o Erwin Kristoffersen 77- lab
Dir. Intl. Division, German Fed. of Trade Unions

*+ Count Otto Graf Lambsdorff (Exec. Com. 77) 73-77 pol
Min. of Economics (77-); Mbr. Bundestag (72-); lawyer (55-71) dir.: insurance co.

+ Eugen Loderer 73-75 lab
Pres. German Metal Workers' Union; Mbr. SDP dir.: Volkswagenwerk AG,
Rohren AG, Mannesmann

o Richard Lowenthal 77- acd
Prof. Intl. Relations, Free U. Berlin; Visiting Prof. Berkeley (77-78), Columbia U.
(64-65, 75-76), Oxford (72-73), Tel Aviv (71-72), Harvard U. (59-60); journalist in
U.K.; foreign affairs commentator *The Observer*
An Overview of East-West Relations (78)

o Hanns W. Maull 77- med
Trilateral Comn. European Sec. (77-78); journalist; writer, *Bayerischer Rundfunk*;
Research Fellow at IISS and CCES (73-76) *Energy: Managing the Transition* (78)

o+ Alwin Münchmeyer 73- bank
Ch. Bank Schroder, Münchmeyer, Hengst and Co.; (past) Pres. German Banking
Fed.; Federal Min. of Econ.; Ch. Alternate Credit AG, Foreign Trade Adv. Bd.

*o Karl-Heinz Narjes (Exec. Com. 80-) 77- pol
Mbr. Bundestag; (past) Ch. Econ. Com. State Ministry

o Friedrich A. Neuman 77- bus
Ch. State Assoc. Ind. Employers Societies, North-Rhine Westphalia; Owner,
Neuman Eschweiler metal manufacturer

o Konrad Porzner 79- pol
Mbr. Bundestag; Parlamentarischer Geschäftsführer der Sozialdemokratischen
Bundestagsfraktion [Parliamentary Leader of Social Democrats in Bundestag]

o+ Gerhard Schröder 73- pol
Mbr. Bundestag (49-); Ch. Foreign Af. Com. of Parliament (69-); Min. of Defense
(66-69); Foreign Min. (61-66); Min. of Interior (53-61); Reorganizer of Iron and Steel
Ind. (47-53)

o+ Hans-Günther Sohl 73- bus
Ch. August Thyssen Hütte AG (73-); VCh. Wirtschaftvereinigung Eisen und
Stahlindustrie; VPres. Bundesverband der Deutschen Industrie; (past) Pres. Federal
Union of German Ind. dir.: Dresdener Bank AG

122 TRILATERALISM

- o+ Theo Sommer 73- med
Ed.-in-Chief *Die Zeit* (73-); Lecturer Econ. Rel. U. Hamburg (67-70); Head of Plan. Staff Ministry of Defense mbr.: Bilderberg Steering Com., IISS
- Olaf Sund 76 pol
Sen. for Labor and Social Af., Land Gov't. of Berlin
- o+ Heinz-Oskar Vetter 73- lab
Ch. German Fed. of Trade Unions (69-); Mbr. European Parliament; European Fed. of Trade Unions (74-); VP ICFTU
- o+ Otto Wolff von Amerongen 73- bus
Pres. Otto Wolff AG; Pres. German Fed. of Trade and Ind.; (past) Pres. German Chamber of Commerce; VP Foreign Trade Adv. Bd.; Federal Ministry of Econ. mbr.: Bilderberg Steering Com. dir.: Exxon

European Officers and Authors Who Are Not Regular Commission Members

- Guy de Carmoy France acd
Prof. European Inst. Bus. Adm., Fontainebleau *Energy: The Imperative for a Trilateral Approach* (74) *Energy: A Strategy for International Action* (75)
- Jean Carriere France bus
Dir-Gen. SEITA; Former Alternative Exec. Dir. World Bank
Trade Manufacturers with Developing Countries: Reinforcing North-South Partnership (80)
- Michel Crozier France acd
Founder and Dir. Ctr. de Sociologie des Organisations; Sr. Res. Dir., Ctr. Natl. de la Recherche Scientifique; Former Reg. Cons. to French Gov't. on econ. plan., educ. and public admin. *The Crisis of Democracy* (75)
- Michel Hardy U.K. law
Legal Adv., Comn. EC *A New Regime for the Oceans* (76)
- Johan Jorgen Holst Norway acd
Dir. of Res., Norwegian Inst. of Intl. Affairs *A New Regime for the Oceans* (76)
- Alexandre Lamfalussy Belgium bank
Econ. Adv. and Head of Monetary and Econ. Dept., BIS; Exec. Dir. Banque Bruxelles Lambert (65-75) *Major Payments Imbalances and International Financial Stability* (79)
- Heinz Markmann W. Germany acd
Dir. Econ. and Social Sci. Inst. of German Fed. of Trade Unions
Labor Market Problems and Policies in Modern Trilateral Societies: Reducing Unemployment and Smoothing Adaptation (80)
- John Pinder U.K. acd
Dir. Policy Studies Inst. *Industrial Policy and the International Economy* (79)
- Benjamin C. Roberts U.K. acd
Prof. Industrial Relations, London School of Econ. and Pol. Sci.; Ed. *British J. of Industrial Relations* (63-); Pres. Intl. Ind. Rel. Assoc. (67-73) *Collective Bargaining and Employee Participation in Western Europe, North America and Japan* (79)
- Claudio Segre France bus
Co. Europeenne de Placements; Comn. EC; Assoc. Dir. Lazard Freres and Cie; Pres. Dir. Gen. of Lazard S.A.; Lazard Bank
Towards a Renovated World Monetary System (73)
- Martine Trink France med
Trilateral Comn. European Sec. (79-); Economic Reporter, *Le Figaro*

B. J. Udink

Man. Dir. of OGEM Holding N
Physical Plan. (71-72); Min. for
Point in North-South Economic
the Developing Countries: New

A Guide to the

Takano

Three Japanese attended Commission held at the Rockefeller economist who has been working economic planning since the end academic who studied at the University Miyazawa, a Liberal-Democratician who has been involved extensively affairs and was a top contender

Miyazawa became acquainted the U.S. to study just before the Japanese participants were selected Japan International Exchange Commission Miyazawa was invited by Rockefeller

The involvement of Japan in growing economic importance. reservations about participating Rockefeller invitation and proposal allowed to enter the exclusive anxious that Japan might be for safeguarding the Western-dominated is, was fully aware that while the it was not as solid as it should overweight child: its bones are muscle.

Japan's role in what has been was formalized in 1973 when the meeting in Tokyo. The Japanese was organized by Okita; Miyazawa became Japanese secretary of politically colorless, but well-considered chairman. Nobuhiko Ushiba became retiring (temporarily) when he Economic Affairs in the Fukuda

*Takano Hajime has worked with the are (edited) excerpts from an article quarterly; *AMPO*, published by the given as they appear in the Trilateral article, Saburo Okita, for example, **See "Creating the Trilateral Commission"

73- med
tel. U. Hamburg (67-70); Head of Plan.
Steering Com., IISS

76 pol
of Berlin

73- lab
n. European Parliament; European Fed.

73- bus
f Trade and Ind.; (past) Pres. German
Adv. Bd.; Federal Ministry of Econ.
n

ot Regular Commission Members

France acd
bleau Energy: *The Imperative for a
y for International Action* (75)

France bus
Dir. World Bank
Countries: *Reinforcing North-South*

France acd
misations; Sr. Res. Dir., Ctr. Natl. de la
to French Gov't. on econ. plan., educ.
y (75)

U.K. law
the Oceans (76)

Norway acd
rs *A New Regime for the Oceans* (76)

Belgium bank
Econ. Dept., BIS; Exec. Dir. Banque
Imbalances and International Financial

W. Germany acd
Fed. of Trade Unions
Modern Trilateral Societies: Reducing
(80)

U.K. acd
v and the International Economy (79)

U.K. acd
of Econ. and Pol. Sci.; Ed. *British J. of
Assoc. (67-73) Collective Bargaining
pe, North America and Japan* (79)

France bus
Assoc. Dir. Lazard Freres and Cie; Pres.

zm (73)

France med
omic Reporter, *Le Figaro*

B. J. Udink

Netherlands bus
Man. Dir. of OGEM Holding N.V.; Min. of Transport (72-73); Min. Housing and
Physical Plan. (71-72); Min. for Aid to Developing Countries (67-71) *A Turning
Point in North-South Economic Relations* (74) *OPEC, the Trilateral World and
the Developing Countries: New Arrangements for Cooperation 1976-80* (75)

A Guide to the Japanese Membership

Takano Hajime

Three Japanese attended the planning session of the Trilateral Commission held at the Rockefeller Estate in 1972:** Saburo Okita, an economist who has been working with successive Japanese governments in economic planning since the end of World War II; Kinhide Mushakoji, an academic who studied at the University of Paris and Princeton; and Kiichi Miyazawa, a Liberal-Democratic Party (LDP; the governing party) politician who has been involved extensively in international trade and industry affairs and was a top contender for prime minister after Ohira's death.

Miyazawa became acquainted with David Rockefeller when he went to the U.S. to study just before the start of the Pacific War. While the other two Japanese participants were selected by Tadashi Yamamoto, director of the Japan International Exchange Center, on the request of George Franklin, Miyazawa was invited by Rockefeller himself.

The involvement of Japan in the Trilateral Commission highlighted its growing economic importance. Nonetheless, the three Japanese elites had reservations about participating. While they were personally flattered by the Rockefeller invitation and proud that Japanese leaders would finally be allowed to enter the exclusive salons of Western elites, they were also anxious that Japan might be forced to assume increasing responsibility for safeguarding the Western-dominated world order. Miyazawa, realist that he is, was fully aware that while the Japanese economy had expanded rapidly, it was not as solid as it should be, but had grown somewhat like an overweight child: its bones are too thin and the weight is more water than muscle.

Japan's role in what has been called the "shadow world government" was formalized in 1973 when the Trilateral Commission held its first general meeting in Tokyo. The Japanese committee of the Trilateral Commission was organized by Okita, Miyazawa, Mushakoji, and Yamamoto, who became Japanese secretary of the Commission. Takeshi Watanabe—politically colorless, but well-connected and experienced—became Japanese chairman. Nobuhiko Ushiba became vice-chairman of the Commission, retiring (temporarily) when he was appointed Minister for External Economic Affairs in the Fukuda Cabinet.

*Takano Hajime has worked with the Pacific-Asia Resources Center, PARC. These are (edited) excerpts from an article which appeared in the English-language quarterly, *AMPO*, published by PARC, Tokyo, Japan, 1978. Japanese names are given as they appear in the Trilateral Commission Membership List. In the original article, Saburo Okita, for example, is printed Ohkita Saburo, with surname first.

**See "Creating the Trilateral Commission" for full listing.

The Ushiba family typifies the Japanese Establishment. Nobuhiko Ushiba's elder brother, Tomohiko, started his career as a politician after he graduated from Oxford University and became Cabinet secretary for Konoe Fumimaro (known as "the most tragic Prime Minister" of the prewar days). He served as a board member of Japan Exim Bank after World War II and is presently an adviser to the Long-Term Credit Bank of Japan (formerly the Hypothec Bank of Japan). The second eldest brother, Michio, is an adviser to Mitsubishi Corporation and Mitsubishi Motors Corporation. Nobuhiko's younger brother, Daizo, is a Harvard-educated medical doctor who used to be the director of the medical college of Keio University. Nobuhiko himself pursued a career in diplomacy and became ambassador to the U.S. in 1970. Since retirement, he has been director of both the Sony Corporation and the Nippon Credit Bank. The matrimonial connections of these four brothers and their sons and daughters range from a chamberlain of the Emperor; to the Tokugawa family; to Yoshisaburo Ikeda, president of the Industrial Bank of Japan; to Yoshihiro Inayama, chairman of the Nippon Steel Corporation; to Susumu Kajita, the Japanese agent of Soriano & Company.

Among the first 74 Japanese members (there have been slight changes from the original membership but the basic character has not been altered), there are several people who, like Watanabe, Okita, Miyazawa, and Ushiba, held positions involving negotiation with the United States during the occupation days and thus established their own channels to the U.S. Establishment: Yusuke Kashiwagi, president of the Bank of Tokyo and an influential member of Japan's monetary mafia and Ryuchi Takeuchi, former ambassador to the United States and adviser to the Minister for Foreign Affairs. Dr. Mukaibo Takashi, a member of the government's Atomic Energy Commission and president of Tokyo University, has played a decisive role in bringing Japan's future nuclear development in line with U.S. strategy.

Another group is composed of academicians, most of whom are so-called pro-U.S. academicians, educated in the U.S. at universities such as Harvard, Columbia, MIT, and Princeton.

Most members of the Japanese Committee of the Trilateral Commission are executives of large banks and corporations, particularly of the emerging Japanese MNCs (mostly trading companies and giant manufacturers): Sony; Mitsubishi Corporation (the leader of the Mitsubishi group, the largest conglomerate in Japan); Mitsui & Company; Nippon Steel; Toyota Motor Company; Nissan Motor Company; Hitachi Ltd.; Sumitomo Chemical Company; Toray Industries Inc.; Sumitomo Shoji and C. Itoh.* Banks with representatives include: Mitsui Bank, Mitsubishi Bank, Fuji Bank, Sumitomo Bank, Sanwa Bank, and Daiichi Kangyo Bank.

*ed. note: The pillars of Japan Inc., a tight business-government partnership, are the "Zaibatsu," giant financial-industrial combines like the Mitsubishi Group, Mitsui Group, and Sumitomo Group, and business federations like "Keidanren," the Federation of Economic Organizations (all represented on the Commission). The top ten Japanese transnational corporations include: Mitsui, Mitsubishi, Marubeni, C. Itoh, Sumitomo Shoji Kaisha, Nissho-Iwai, Matsushita Electric Industrial, Toray Industries, Honda Motor, and Sony.

The younger generation, the world, like Noboru Gotoh, Seiji in Commission activities.

Japan

- + Isao Amagi
Dir. Gen., Japan Society Promot
of Education; Dir. Japan Schol
- + Yoshiya Ariyoshi
Bd. Counsellor, Nippon Yusen
- o Shizuo Asada
Pres. Japan Air Lines Co. (71-
(61-63) dir.: Keidanren mbr.
Econ. Res. Ctr.
- + Yoshishige Ashihara
Ch. Kansai Electric Power Co.
- + Toshiwo Doko
Ch. Keidanren (74-); Pres. Tol
Harima Heavy Ind. (64-74) g
- + Jun Eto
Prof. Tokyo Inst. of Tech. (71-
dir.: Rockefeller Fund
- + Shinkichi Eto
Prof. Intl. Relations, Tokyo U.
- *+ Chujiro Fujino (Exec. Com. 73-)
Ch. Mitsubishi Corp. (74-) ml
Bank; Intl. Adv. Bd. R. J. Reyr
- + Shintaro Fukushima
Ch. Kyodo News Service
- + Noboru Gotoh
Ch. TOKYO Corp.
- + Toru Hagiwara
Adv. to Min. of Foreign Af.; (f
- o Nihachiro Hanamura
V. Ch. Keidanren
- + Sumio Hara
Exec. Adv. Bank of Tokyo (77-;
(73-); VP Japan Tariff Assoc. (C
Commerce and Ind. (75-); Adv.
mbr.: External Dev. Cooperati
Rand Corp. (74-); Rockefeller I
- ** Yuktaka Haraguchi (Exec. Com
Ch. Central Exec. Com. All Jaj
- + Norishige Hasegawa
Ch. Sumitomo Chemical Co.
dir.: Japan Com. for Econ. De
Japan-U.S. Econ. Cl., Visiting
- * Yoshio Hayashi (Exec. Com. 75-7
Mbr.: Diet
- + Teru Hidaka
Ch. Yamaichi Securities Co.

The younger generation, the future leaders of the country's financial world, like Noboru Gotoh, Seiji Tsutsumi, and Akio Morita are quite active in Commission activities.

Japan

- o+ Isao Amagi 73- org
Dir. Gen., Japan Society Promotion of Sci.; Adv. to Min. Education; (past) V. Min. of Education; Dir. Japan Scholarship Fund.
- o+ Yoshiya Ariyoshi 73- bus
Bd. Counsellor, Nippon Yusen, K.K.; (past) Ch. Nippon Yusen Kaisha; VCh. AI
- o Shizuo Asada 77- bus
Pres. Japan Air Lines Co. (71-); Exec. Dir. Keidanren; Adm. VMin. of Transport (61-63) *dir.*: Keidanren *mbr.*: Exec. Com. Intl. Air Transportation Assoc., Japan Econ. Res. Ctr.
- o+ Yoshishige Ashihara 73- bus
Ch. Kansai Electric Power Co.
- o+ Toshiwo Doko 73- bus
Ch. Keidanren (74-); Pres. Tokyo Shibaura Electric Co. (65-); Ch. Ishikawajima-Harima Heavy Ind. (64-74) *gov.*: AI *dir.*: Ishikawajima do Brasil Estaleiros SA
- o+ Jun Eto 73- acd
Prof. Tokyo Inst. of Tech. (71-); Visiting Lecturer Princeton (63-64) *dir.*: Rockefeller Fund
- o+ Shinkichi Eto 73- acd
Prof. Intl. Relations, Tokyo U.
- *o+ Chujiro Fujino (Exec. Com. 73-) 73- bus
Ch. Mitsubishi Corp. (74-) *mbr.*: Japan Foreign Trade Cl., Intl. Adv. Com. Chase Bank; Intl. Adv. Bd. R. J. Reynolds Industries
- o+ Shintaro Fukushima 73- med
Ch. Kyodo News Service
- o+ Noboru Gotoh 73- bus
Ch. TOKYO Corp.
- + Toru Hagiwara 73-79 pol
Adv. to Min. of Foreign Af.; (past) Amb. to France
- o Nihachiro Hanamura 78- bus
V. Ch. Keidanren
- o+ Sumio Hara 73- bank
Exec. Adv. Bank of Tokyo (77-); VP and Dir. Japan Econ. Cl. for Asian Foreign Af. (73-); VP Japan Tariff Assoc. (68-); Ch. Bank of Tokyo (73-77); Japan Chamber of Commerce and Ind. (75-); Adv. Natl. Personnel Authority (75-) *mbr.*: External Dev. Cooperation Cl. (69-); Japan-U.S. Econ. Cl.; Adv. Bd. Sperry Rand Corp. (74-); Rockefeller U. (73-)
- *+ Yukitaka Haraguchi (Exec. Com. 73-78) 73-78 lab
Ch. Central Exec. Com. All Japan Fed. and Metal Mine Labor Unions
- o+ Norishige Hasegawa 73- bus
Ch. Sumitomo Chemical Co. (77-); VP Keidanren; Pres. Nippon Aluminum Co. *dir.*: Japan Com. for Econ. Dev., JFEA *gov.*: AI *mbr.*: Econ. Cl., Exec. Com. Japan-U.S. Econ. Cl., Visiting Com. Ctr. for Intl. Studies MIT
- * Yoshio Hayashi (Exec. Com. 75-76) 75-76 pol
Mbr.: Diet
- o+ Teru Hidaka 73- bus
Ch. Yamaichi Securities Co.

ese Establishment. Nobuhiko is career as a politician after he ne Cabinet secretary for Konoe e Minister" of the prewar days). Bank after World War II and is lit Bank of Japan (formerly the t brother, Michio, is an adviser . Motors Corporation. Nobu- l-educated medical doctor who : of Keio University. Nobuhiko became ambassador to the U.S. r of both the Sony Corporation nial connections of these four ge from a chamberlain of the isaburo Ikeda, president of the yama, chairman of the Nippon Japanese agent of Soriano &

(there have been slight changes character has not been altered), Okita, Miyazawa, and Ushiba, the United States during the wn channels to the U.S. Estab- the Bank of Tokyo and an mafia and Ryuchi Takeuchi, nd adviser to the Minister for member of the government's f Tokyo University, has played clear development in line with

icians, most of whom are so- he U.S. at universities such as

ttee of the Trilateral Commis- porations, particularly of the companies and giant manufac- eader of the Mitsubishi group, i & Company; Nippon Steel; ompany; Hitachi Ltd.; Sumi- ; Inc.; Sumitomo Shoji and C. Mitsui Bank, Mitsubishi Bank, and Daiichi Kangyo Bank.

is-government partnership, are the ke the Mitsubishi Group, Mitsui eiderations like "Keidanren," the sented on the Commission). The de: Mitsui, Mitsubishi, Marubeni, tsushita Electric Industrial, Toray

126 TRILATERALISM

- Kosuke Hiraoka 79- bus
VP Komatsu Ltd.
- *+ Kazushige Hirasawa (Exec. Com. 73-76) 73-76 med
TV News Commentator, Japan Broadcasting Inc.
- Gen Hirose 77- bus
Pres. Nihon Life Insurance Co. Ltd.
- + Hideo Hori 73- org
Pres. Assoc. for Employment Promotion of Handicapped; (past) Pres. Employment Promotion Projects Corp.
- + Teizo Horikoshi 73 bus
Exec. Dir. Keidanren (54-); Ch. Nippon Usiminas Co. (76-); Pres. Securities and Exchange Cl.; Min. of Finance (61-); Auditor Toho Mutual Life Insurance Co. (59-)
dir.: Bank of Japan
- *◦ Takashi Hosomi (Exec. Com. 78-) 78- bank
Adv. Industrial Bank of Japan Ltd.
- + Shozo Hotta 73-78 bank
Hon. Ch. Sumitomo Bank Ltd. (71-); Adv. to Min. of Foreign Af.; (past) Exec. Dir. Keidanren; Roving Amb. in Europe (57) *Adv.*: Kansai Electric Power Co., Sumitomo Electric Ind. Ltd., Sumitomo Atomic Energy Ind. Ltd. *dir.*: Nippon Electric Co., Sumitomo Real Estate, Mitsui-OSK Lines
- Hosai Hyuga 77- bus
Pres. Kansai Econ. Fed. (77-); Coun. Bank of Japan (77-); Ch. Sumitomo Metal Ind. Ltd. (74-); Exec. Dir. Keidanren (64-); Sumitomo Group (31-41, 41-); Sec. to Min. of State and Min. of Finance (41)
- + Shinichi Ichimura 73- acd
Prof. Econ., Kyoto U.
- Yoshizo Ikeda 77- bus
Ch. Mitsui and Co. Ltd.
- + Hiroki Imazato 73-77 bus
Ch. Nippon Seiko K.K.
- + Yoshihiro Inayama 73- bus
Ch. Nippon Steel Corp. (73-); Ch. Keidanren; VCh. Intl. Iron and Steel Inst. (73-); Ch. Japan Steel Exporters Assoc.; Pres. Japan Iron and Steel Fed.; (past) Pres. Yawata Works and Yawata Iron and Steel Co. Ltd. (61-70)
- + Kaoru Inouye 73- bank
Ch. of Sr. Exec. Com., Dai-Ichi Kangyo Bank Ltd. (76-); Exec. Dir. Keidanren; Auditor Furukawa Electric Co. Ltd.; Exec. Coun. Tokyo Chamber Commerce and Ind. *dir.*: Asahi Mutual Life Insurance Co., Taisei Fire and Marine Insurance Co., K. Hattori and Co.
- + Rokuro Ishikawa 73- bus
Pres. Kajima Corp.
- + Tadao Ishikawa 73- acd
Pres. Keio U.; Prof. Dept. Pol. Sci. Keio U. (76)
- Joji Itakura 77- bank
Counsellor, Mitsui Bank Ltd. (74-); Ch. Tokyo Bankers Assoc. Ltd.
- + Yoshizane Iwasa 73- bank
Ch. Japan-U.S. Econ. Cl.; Coun. Fuji Bank Ltd. (75-); VP Keidanren (63-); VCh. Japan Natl. Com. Pacific Basin Econ. Corp.
- + Motoo Kaji 73- acd
Prof. Econ. Tokyo U.; (past) Prof. Am. Studies Tokyo U.
Toward a Renovated World Monetary System (73)
- + Fuji Kamiya 73- acd
Prof. Intl. Relations Keio U.; (past) Dir. Inst. of Modern Intl. Rel. Keio U.

- *◦+ Yusuke Kashiwagi (Exec. Com. Pres. Bank of Tokyo Ltd. (77 Intl. Af. (68-71); Special A *dir.*: Sony Corp., Saudi Intl.
- Koichi Kato
Dep. Chief Cabinet Sec.; (pa
- + Ryoichi Kawai
Pres. Komatsu Ltd.
- + Katsuji Kawamata
Ch. Nissan Motor Co. Ltd Keidanren; Ch. Japan Auton
- + Kazutaka Kikawada
Ch. Tokyo Electric Power Co
- + Kiichiro Kitaura
Ch. Nomura Securities Co. L
- + Koji Kobayashi
Ch. Nippon Electric Co. Lt communications Independen Nippon Electric Tohoku Ltd. gov.: JFEA
- Yotaro Kobayashi
Pres. Fuji-Xerox
- + Kenichiro Komai
Ch. Hitachi Ltd. (71-); Ch. J Industrial Consortium; Exec. gov.: JFEA (62-) *dir.*: Japa
- Shinichi Kondo
Adv. Mitsubishi Corp.; Amb. Amb. to New Zealand (64-67 *Energy: The Imperative for Energy: A Strategy for Inter*
- + Fumihiko Kono
Counsellor Mitsubishi Heavy *dir.*: Mitsubishi Shoji Kaisha Power Industrial Inc.
- + Masataka Kosaka
Prof. Law, Kyoto U.; Res. / *mbr.*: Res. Adv. Cl. AI Tow
- + Fumihiko Maki
Principal Ptnr. Maki and Ass Urban Engineering U. Tokyo
- + Shigeharu Matsumoto
Ch. Intl. House of Japan Inc. Dir. Nippon Light Metal Co. Ptnr. Matsumoto, Kojima an (57-63); Ed. Domei News Serv
- + Masaharu Matsushita
Ch. Matsushita Electric Co. I Matsushita Communication I America (74-); Pres. Electroni *dir.*: Kansai Com. for Econ. I Matsushita Seiko Co., Mats
- Daigo Miyado
Ch. Sanwa Bank Ltd. (76-)

79- bus
 73-76 med
 ig Inc.
 77- bus
 73- org
 Handicapped; (past) Pres. Employment
 73 bus
 Jsiminas Co. (76-); Pres. Securities and
 or Toho Mutual Life Insurance Co. (59-)
 78- bank
 73-78 bank
 to Min. of Foreign Af.; (past) Exec. Dir.
 ' Adv.: Kansai Electric Power Co.,
 Atomic Energy Ind. Ltd. dir.: Nippon
 -OSK Lines
 77- bus
 of Japan (77-); Ch. Sumitomo Metal Ind.
 tomo Group (31-41, 41-); Sec. to Min. of
 73- acd
 77- bus
 73-77 bus
 73- bus
 en; VCh. Intl. Iron and Steel Inst. (73-);
 Japan Iron and Steel Fed.; (past) Pres.
 o. Ltd. (61-70)
 73- bank
 Bank Ltd. (76-); Exec. Dir. Keidanren;
 Coun. Tokyo Chamber Commerce and
 ., Taisei Fire and Marine Insurance Co.,
 73- bus
 73- acd
 . (76)
 77- bank
 kyoo Bankers Assoc. Ltd.
 73- bank
 ik Ltd. (75-); VP Keidanren (63-); VCh.
 .
 73- acd
 udies Tokyo U.
 3m (73)
 73- acd
 st. of Modern Intl. Rel. Keio U.

*+ Yusuke Kashiwagi (Exec. Com. 73-) 73- bank
 Pres. Bank of Tokyo Ltd. (77-); Ch. Bank of Tokyo and Detroit Ltd.; VMin. Finance
 Intl. Af. (68-71); Special Adv. to Min. of Finance mbr.: Intl. Monetary Conf.
 dir.: Sony Corp., Saudi Intl. Bank
 Koichi Kato 77-78 pol
 Dep. Chief Cabinet Sec.; (past) Mbr. Diet
 + Ryoichi Kawai 73-78 bus
 Pres. Komatsu Ltd.
 + Katsuji Kawamata 73- bus
 Ch. Nippon Motor Co. Ltd. (73-); Ch. Nissan Diesel; Ch. Nissan Shatai; VP
 Keidanren; Ch. Japan Automobile Manufacturers Assoc. (62-72) gov.: JFEA
 + Kazutaka Kikawada 73-76 bus
 Ch. Tokyo Electric Power Co. Inc.
 + Kiichiro Kitaura 73- bank
 Ch. Nomura Securities Co. Ltd.
 + Koji Kobayashi 73- bus
 Ch. Nippon Electric Co. Ltd. (76-); Exec. Dir. Keidanren (66-); VP Japan Tele-
 communications Independent Fed. (74-); Ch. Nippon Electric Yamagata Ltd.; Ch.
 Nippon Electric Tohoku Ltd. (73-); Ch. Nippon Avionics Co. Ltd. (69-)
 gov.: JFEA
 o Yotaro Kobayashi 80- bus
 Pres. Fuji-Xerox
 + Kenichiro Komai 73-78 bus
 Ch. Hitachi Ltd. (71-); Ch. Japan Consulting Inst. (65-); (past) Ch. Tokyo Atomic
 Industrial Consortium; Exec. Dir. Keidanren (62)
 gov.: JFEA (62-) dir.: Japan Atomic Power Co.
 o Shinichi Kondo 76- bus
 Adv. Mitsubishi Corp.; Amb. to Canada (69-72); Dep. VMin. of Foreign Af. (67-69);
 Amb. to New Zealand (64-67); Del. to UN (65); Amb. to Denmark (61-63)
 Energy: *The Imperative for a Trilateral Approach* (74)
 Energy: *A Strategy for International Action* (75)
 + Fumihiko Kono 73- bus
 Counsellor Mitsubishi Heavy Industries Ltd.; VP Keidanren
 dir.: Mitsubishi Shoji Kaisha Ltd., Mitsubishi Steel Co. Ltd., Mitsubishi Atomic
 Power Industrial Inc.
 + Masataka Kosaka 73- acd
 Prof. Law, Kyoto U.; Res. Assoc. IISS (73); Visiting Scholar Harvard U. (60-62)
 mbr.: Res. Adv. Cl. AI Towards a Renovated International System (77)
 + Fumihiko Maki 73- bus
 Principal Ptnr. Maki and Assoc., Design, Planning and Dev. (64-); Lecturer Dept.
 Urban Engineering U. Tokyo (64-); Assoc. Prof. Harvard U. (62-66)
 + Shigeharu Matsumoto 73- bus
 Ch. Intl. House of Japan Inc. (65-); Man. Dir. Japan Assoc. for Am. Studies (68-);
 Dir. Nippon Light Metal Co. (57-75); Coun. Inst. of Asian Econ. Af. (60-); Gen.
 Ptnr. Matsumoto, Kojima and Matsukato; VP Natl. Com. of Japan for UNESCO
 (57-63); Ed. Domei News Service (40-45) gov.: Japan Broadcasting Corp. (61-65)
 + Masaharu Matsushita 73-76 bus
 Ch. Matsushita Electric Co. Ltd. (77-); Ch. Matsushita Electronics Corp. (72-); Ch.
 Matsushita Communication Industrial Co. (70-); Ch. Matsushita Electric Corp. of
 America (74-); Pres. Electronics Industries of Japan (68-70)
 dir.: Kansai Com. for Econ. Development (75-) dir.: Matsushita Real Estate Co.,
 Matsushita Seiko Co., Matsushita Reiki Co.
 o Daigo Miyado 77- bank
 Ch. Sanwa Bank Ltd. (76-)

- *+ Kiichi Miyazawa (Exec. Com. 73-74, 77, 79-) 73-74, 77, 79- pol
Chief Cabinet Secretary (80-); Mbr. Diet; Min. State and Dir. Gen. Econ. Planning Agency (77-79); Min. Foreign Af. (74-76); Min. Intl. Trade and Ind. (70-71); Min. Econ. Planning (62-64, 66-68)
- + Akio Morita 73- bus
Ch. SONY Corp. (76-)
gov.: AI mbr.: Intl. Cl. Morgan Guaranty Trust Co., Rockefeller U. Cl., Finance
Com. SONY Corp. Am. dir.: IBM World Trade Americas/Far East Corp.
- + Takashi Mukaibo 73- acd
Pres. Tokyo U.; (past) Prof. Engineering Tokyo U.
- ** Kinhide Mushakohji (Exec. Com. 73-78) 73-78 acd
VRector, UN U.; Prof. Pol. Sci. Sophia U.; Dir. Inst. of Intl. Relations Sophia U. (69-75); Sr. Pol. Sci. Res. East-West Ctr.; Visiting Prof. Northwestern U.
The Crisis of International Cooperation (74)
The Reform of International Institutions (76)
 - o Norihiko Nagai 77- bus
Pres. Mitsui O.S.K. Lines
- + Yonosuke Nagai 73- acd
Prof. Political Science, Tokyo Inst. of Tech.
- + Shigeo Nagano 73- bus
Hon. Ch. Nippon Steel Corp. (73-); Ch. Nippon Steel Corp. (70-73); VP Pacific Basin Econ. Cl. (70-); Coun. Japan Dev. Bank (70-); Pres. Fuji Iron and Steel Corp. (50-70); Pres. Japan Chamber of Commerce and Ind. (69-); Coun. Min. of Foreign Af.; Hon. Pres. Japan Iron and Steel Fed.; Ch. Prime Min. Cl. for Foreign Econ. Cooperation
Adv.: JFEA (70-) mbr.: Keidanren
- + Eiichi Nagasue 73- pol
Mbr. Diet
 - o Nobuyuki Nakahara 78- bus
Man. Dir. Toa Nenryo Kogyo, K.K.
- + Toshio Nakamura 73- bank
Ch. Mitsubishi Bank (70-); Ch. Fed. of Bankers Assoc.; Auditor Mitsubishi Heavy Industries Ltd.; Auditor Mitsubishi Petrochemicals Co. Ltd.
Tr.: Keizai Koyukai dir.: London Honda Motor Co., Orion Bank, Mitsubishi Warehouse and Transport Co.
- + Ichiro Nakayama 73-80 acd
Pres. Japan Inst. of Labor
- + Sohei Nakayama 73- bank
Counsellor, Industrial Bank of Japan (70-); Ch. Com. for Energy Policy Promotion; Pres. Overseas Technical Cooperation Agency; Exec. Dir. Keidanren
mbr.: Exec. Com. Japan Com. for Econ. Dev. dir.: Keidanren, Mitsushita Electric Industrial Co.
 - o Akira Ogata 77- med
Former Chief News Commentator, Japan Broadcasting Corp. (NHK)
- + Yoshihisa Ohjima 73- bus
Pres. Arabian Oil Co. Ltd.; (past) VMin. of Intl. Trade and Ind.
- o Kazuo Oikawa 79- lab
Gen. Pres. Japan Telecommunications Workers Union (Zendentsu); VCh. Gen. Cl. of Trade Unions of Japan (SOHYO)
- ** Saburo Okita (Exec. Com. 73-79) 73-79 pol
Min. of Foreign Af. (79-); Ch. Japan Econ. Res. Ctr. (73-79); Special Adv. Intl. Dev. Ctr. of Japan (73-); Pres. Overseas Econ. Cooperation Fund (73-77); Pres. Intl. Dev. Ctr. of Japan (71-73); mbr. UN Comm. on Dev. Plan.; Dir. Gen. Dev. Bureau (62-63); Dir. Gen. Plan. Bureau
A Turning Point in North-South Economic Relations (74)
OPÉC, The Trilateral World and the Developing Countries: New Arrangements for Cooperation, 1976-80 (75)
- *o Keichi Oshima (Exec. Com. 79- Prof. Nuclear Engineering, mbr.: Adv. Com. Japan AE; Econ. Plan. Agency; Ministr Energy: *Managing the Trans*
- *+ Kiichi Saeki (Exec. Com. 78-) Ch. Nomura Research Inst. c
- + Kunihiro Sasaki Dir. and Hon. Ch. Fuji Bank
- + Kiichiro Sato Counsellor, Mitsui Bank Ltd
- o Yukio Shibayama Ch. Sumitomo Corp.
- o Masahide Shibusawa Dir. East-West Seminar
- o Yoshihito Shimada Pres. Takahashi Fund.; (past
- o Ichiro Shioji Pres. Confederation of Japaa
- o Tatsuo Shoda Ch. Nippon Credit Bank Ltd
- o Binsuke Sugiura Ch. Long Term Credit Bank
Toshisuke Sugiura
Pres. Long Term Credit Banl
- o Chusuke Takahashi Exec. VP Sumitomo Bank
- *+ Ryuji Takeuchi (Exec. Com. 73 Adv. Min. of Foreign Affairs
- + Eiji Toyoda Pres. Toyota Motor Co. (67- mbr.: Japan Motor Industria Marine Inst. Co., Hichi Steer Motor Sales Co., Toyota M Automatic Loom Works, Toy
- o Seiki Tozaki Pres. C. Itoh and Co.
- + Seiji Tsutsumi Ch. Seibu Dept. Store Inc.
- + Kogoro Uemura Hon. Pres. Keidanren
- + Tadao Umesao Dir. Natl. Museum of Ethnol
- *o Nobuhiko Ushiba (Exec. Com. Trilateral Comm. Japanese De Negotiations (79-); Adv. to M (77-79); Amb. to U.S. (70-73 (61-64); Dir. Gen. of Econ. A *Directions for World Trade in The Problem of International*
- + Jiro Ushio Pres. Ushio Electric Inc.
- + Shogo Watanabe Ch. Nikko Securities Co. Ltd.

73-74, 77, 79- pol
 i. State and Dir. Gen. Econ. Planning
 in. Intl. Trade and Ind. (70-71); Min.
 73- bus
 Trust Co., Rockefeller U. Cl., Finance
 ade Americas/Far East Corp.
 73- acd
 yo U.
 73-78 acd
 Dir. Inst. of Intl. Relations Sophia U.
 ting Prof. Northwestern U.
 77- bus
 73- acd
 73- bus
 n Steel Corp. (70-73); VP Pacific Basin
 Pres. Fuji Iron and Steel Corp. (50-70);
 59-); Coun. Min. of Foreign Af.; Hon.
 in. Cl. for Foreign Econ. Cooperation
 73- pol
 78- bus
 73- bank
 ers Assoc.; Auditor Mitsubishi Heavy
 nicals Co. Ltd.
 Motor Co., Orion Bank, Mitsubishi
 73-80 acd
 73- bank
 i. Com. for Energy Policy Promotion;
 ; Exec. Dir. Keidanren
 dir.: Keidanren, Mitsushita Electric
 77- med
 adcasting Corp. (NHK)
 73- bus
 Intl. Trade and Ind.
 79- lab
 rs Union (Zendantsu); VCh. Gen. Cl.
 73-79 pol
 s. Ctr. (73-79); Special Adv. Intl. Dev.
 eration Fund (73-77); Pres. Intl. Dev.
 Dev. Plan.; Dir. Gen. Dev. Bureau
 elations (74)
 ing Countries: New Arrangements for

*o Keichi Oshima (Exec. Com. 79-)
 Prof. Nuclear Engineering, Tokyo U.; Science, Tech. and Ind. OECD (74-76)
 mbr.: Adv. Com. Japan AEC; Ministry Intl. Trade; Ind., Sci., and Tech. Agency;
 Econ. Plan. Agency; Ministry of Transportation
 Energy: *Managing the Transition* (78) 79- acd
 *o+ Kiichi Saeki (Exec. Com. 78-)
 Ch. Nomura Research Inst. of Tech. and Econ. 73- acd
 o+ Kunihiko Sasaki 73- bank
 Dir. and Hon. Ch. Fuji Bank Ltd. (75-)
 + Kiichiro Sato 73- bank
 Counsellor, Mitsui Bank Ltd.
 o Yukio Shibayama 77- bus
 Ch. Sumitomo Corp.
 o Masahide Shibusawa 78- acd
 Dir. East-West Seminar
 o Yoshihito Shimada 77- bus
 Pres. Takahashi Fund.; (past) Pres. Japan Petroleum Dev. Corp.
 o Ichiro Shioji 79- lab
 Pres. Confederation of Japan Automobile Worker's Union (Jidosha-Soren)
 o Tatsuo Shoda 77- bank
 Ch. Nippon Credit Bank Ltd.
 o Binsuke Sugiura 78- bank
 Ch. Long Term Credit Bank of Japan Ltd. (71-)
 Toshisuke Sugiura 77-78 bank
 Pres. Long Term Credit Bank of Japan Ltd.
 o Chusuke Takahashi 79- bank
 Exec. VP Sumitomo Bank
 *o+ Ryuji Takeuchi (Exec. Com. 73-)
 Adv. Min. of Foreign Affairs; (past) Amb. to U.S. 73- pol
 o+ Eiji Toyoda 73- bus
 Pres. Toyota Motor Co. (67-); Exec. Dir. JFEA (67-); Exec. Dir. Keidanren (67)
 mbr.: Japan Motor Industrial Fed. (72-) dir.: Aishin Seiki Co., Chujoda Fire and
 Marine Inst. Co., Hichi Steel Works Ltd., Toyota Machine Works Co., Toyota
 Motor Sales Co., Toyota Motor Sales U.S. Inc., Towa Real Estate Co., Toyota
 Automatic Loom Works, Toyota Central Res. and Dev. Lab. Inc.
 o Seiki Tozaki 77- bus
 Pres. C. Itoh and Co.
 o+ Seiji Tsutsumi 73- bus
 Ch. Seibu Dept. Store Inc.
 + Kogoro Uemura 73-78 bus
 Hon. Pres. Keidanren
 o+ Tadao Umesao 73- acd
 Dir. Natl. Museum of Ethnology; Prof. Ethnology Kyoto U. (75)
 *o Nobuhiko Ushiba (Exec. Com. 74-77, 79-) 74-77, 79- pol
 Trilateral Comn. Japanese Dep. Ch.; Rep. of Japanese Gov't. for Multilateral Trade
 Negotiations (79-); Adv. to Min. Foreign Af. (64-70, 79-); Min. External Econ. Af.
 (77-79); Amb. to U.S. (70-73); Co-Ch. Japan-U.S. Econ. Rel.; Amb. to Canada
 (61-64); Dir. Gen. of Econ. Af., Bureau of Min. Foreign Af. (57-61)
 Directions for World Trade in the Nineteen-Seventies (74)
 The Problem of International Consultations (76)
 + Jiro Ushio 73-76 bus
 Pres. Ushio Electric Inc.
 o+ Shogo Watanabe 73- bus
 Ch. Nikko Securities Co. Ltd.

130 TRILATERALISM

- *+ Takeshi Watanabe (Exec. Com. 73-) 73- bank
Trilateral Com'n. Japanese Ch.; Adv. Bank of Tokyo (73-); Ch. Trident Intl. Finance Ltd. (72-77); Pres. Asian Dev. Bank (66-72); Exec. Dir. IBRD and IMF (56-60); Min. Japan Embassy U.S. (52-56)
- + Tadashi Yamamoto 75-78 acd
Trilateral Com'n. Japanese Secretary (73-) dir.: Japan Intl. Exchange Ctr.
- Eme Yamashita 77-78 pol
Former VMin. Intl. Trade and Industry
- o Toshihiko Yamashita 79- bus
Pres. Matsushita Electric Industrial Co. Ltd.
- + Kizo Yasui 73- bus
Sr. Adv. Toray Industries Inc. (71-); VP Keidanren (74-); Pres. Mitsui Petrochemicals Co. (61); Dep. Pres. Mitsui Bank (59)
- o Hirokichi Yoshiyama 79- bus
Pres. Hitachi Ltd. (71-); Ch. Tokyo Atomic Industrial Consortium

Japanese Officers and Authors Who Are Not Regular Members

- Masao Fujioka bank
Exec. Dir. Ex-Im Bank of Japan; Asian Dev. Bank (66-69); IMF (60-64)
- Tadashi Hanami acd
Dean, Faculty of Law, Sophia U.
Labor Market Problems and Policies in Modern Trilateral Societies: Reducing Unemployment and Smoothing Adaptation (80)
- Takashi Hosomi bank
Adv. Ind. Bank of Japan; Ch. IBJ Intl. Ltd.; Spec. Adv. to Min. Finance (71-74)
Industrial Policy and the International Economy (79)
- Chihiro Hosoya acd
Prof. Intl. Relations, Hitotsubashi U.
Collaboration with Communist Countries in Managing Global Problems: An Examination of the Options (77)
- Hideo Kitahara pol
Former Amb. to France *The Trilateral Countries and the Middle East* (81)
- Tohru Nakagawa pol
Former Amb. to USSR (65-71) *An Overview of East-West Relations* (78)
- Shigeru Oda acd
Prof. Intl. Law, Tohoku U. *A New Regime for the Oceans* (76)
- Hideaki Okamoto acd
Prof. Ind. Rel., Hosei U. *Collective Bargaining and Employee Participation in Western Europe, North America and Japan* (79)
- Sueo Sekiguchi acd
Sr. Staff Econ. Japan Econ. Res. Ctr. *Seeking a New Accommodation in World Commodity Markets* (76) *Trade in Manufacturers with Developing Countries: Reinforcing North-South Partnership* (80)
- Toshio Shishido acd
Pres. Nikko Res. Ctr. *Reducing Malnutrition in Developing Countries: Increasing Rice Production in South and Southeast Asia* (78)
- Joji Watanuki acd
Prof. Sociology, Sophia U.; assoc. with Inst. of Intl. Rel. for Advanced Studies on Peace and Dev. in Asia *The Crisis of Democracy* (75)

Atlantic Institute for International
Canadian Who's Who, 1979 (Vol.
 Council on Foreign Relations, *At*
 Officers and Directors, 1978-
 Peter Dreier and Steve Weinberg,
 Directors With the Institution
 and Ties of the Directors of
Journalism Review, Novem
 Takano Hajime, "Rockefeller's
 ship of the Trilateral Comm
Jane's Major Companies of Eu
 books, 1976)
 Roy Laishley, "An Introduction
Theater, The International C
New York Times, *Business Week*
 from the United States
 Laurence Shoup, *The Carter P*
 Press, 1980), Appendix list
 of the Business Council, 19
 tion, 1976; and Atlantic Co
Standard & Poor's Register
The Bankers' Almanac and Year
 tions Service, 1978)
The Japan Biographical Encycl
 Tokyo Press)
The International Who's Who i
 Peter Thompson, "Bilderberg a
Dialogue, 1-22 (1973-80)
 Trilateral Commission Members
 Various Company Annual Repo
Who's Who in America 1978-79
Who's Who in the World 1978-7

73- bank
 Tokyo (73-); Ch. Trident Intl. Finance
 Exec. Dir. IBRD and IMF (56-60); Min.
 75-78 acd
 fir.: Japan Intl. Exchange Ctr.
 77-78 pol
 79- bus
 73- bus
 mren (74-); Pres. Mitsui Petrochemicals
 79- bus
 Industrial Consortium
 Regular Members
 bank
 . Bank (66-69); IMF (60-64)
 acd
 Modern Trilateral Societies: Reducing
 (80)
 bank
 l.; Spec. Adv. to Min. Finance (71-74)
 omy (79)
 acd
 in Managing Global Problems: An
 pol
 ntries and the Middle East (81)
 pol
 w of East-West Relations (78)
 acd
 e for the Oceans (76)
 acd
 aining and Employee Participation in
 (79)
 acd
 king a New Accommodation in World
 cturers with Developing Countries:
 acd
 on in Developing Countries: Increasing
 a (78)
 acd
 l. of Intl. Rel. for Advanced Studies on
 cracy (75)

Bibliography

- Atlantic Institute for International Affairs—Information Brochure, January 1979
Canadian Who's Who, 1979 (Vol. XIV, Kieran Simpson, ed., U. of Toronto Press)
 Council on Foreign Relations, *Annual Report, 1977-78*, Membership List, List of
 Officers and Directors, 1978-79
 Peter Dreier and Steve Weinberg, "Journalism Has a Problem: Newspapers Share
 Directors With the Institutions They Cover" and "Who They Are: the Names
 and Ties of the Directors of the 25 Largest Newspaper Companies", *Columbia
 Journalism Review*, November/December 1979, pp. 51-68
 Takano Hajime, "Rockefeller's Men in Tokyo: A Guide to the Japanese Member-
 ship of the Trilateral Commission", *Ampo*, Tokyo
Jane's Major Companies of Europe, Jonathan Love, ed. (London: Jane's Year-
 books, 1976)
 Roy Laishley, "An Introduction to Trilateral Commission Members", *The Global
 Theater*, The International Coalition for Development Action, November 1977
New York Times, *Business Week*, and other newspapers and periodicals, primarily
 from the United States
 Laurence Shoup, *The Carter Presidency and Beyond* (Palo Alto, CA: Ramparts
 Press, 1980), Appendix lists of officers, directors, trustees, and/or members
 of the Business Council, 1977; Business Roundtable, 1978; Brookings Institu-
 tion, 1976; and Atlantic Council, 1978
Standard & Poor's Register
The Bankers' Almanac and Year Book 1977-78 (New York: International Publica-
 tions Service, 1978)
The Japan Biographical Encyclopedia and Who's Who 1964-65 (3rd ed., Rango,
 Tokyo Press)
The International Who's Who 1978-79 (42nd ed., London, Europa Publications)
 Peter Thompson, "Bilderberg and the West", in this volume
Dialogue, 1-22 (1973-80)
 Trilateral Commission Membership Lists 1973-79
 Various Company Annual Reports
Who's Who in America 1978-79
Who's Who in the World 1978-79 (4th ed., Chicago, Marquis)