

chapter four

WHO'S WHO ON THE TRILATERAL COMMISSION

*Holly Sklar & Ros Everdell**

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Trilateral Commission Officers*Director/Coordinator*

Zbigniew Brzezinski, Director 1973-76
George Franklin, Coordinator 1977-

Deputy Director

Christopher Makins 1975-76

North American Officers*Chairman*

Gerard Smith 1973-76
David Rockefeller 1977-

Deputy Chairman

Mitchell Sharp 1977-

Secretary

George Franklin 1973-76
Charles Heck 1977-

European Officers*Chairman*

Max Kohnstamm 1973-75
George Berthoin 1976-

Deputy Chairman

Francoise Duchene 1974-76
Egidio Ortona 1976-

Secretary

Wolfgang Hager 1973
Hanns Maull 1977-78
Martine Trink 1979-

Japanese Officers*Chairman*

Takeshi Watanabe 1973-

Deputy Chairman

Nobuhiko Ushiba 1977-

Secretary

Tadashi Yamamoto 1973-

Trilateralists in the Carter Administration
(As of January 1977 unless otherwise indicated)*

1. Lucy Wilson Benson, Undersecretary of State for Security Assistance (resigned 1980)
2. C. Fred Bergsten, Assistant Secretary of the Treasury for International Affairs
3. W. Michael Blumenthal, Secretary of the Treasury (resigned July 1979)
4. Robert R. Bowie, Deputy to the Director of Central Intelligence for National Intelligence (resigned 1979)
5. Harold Brown, Secretary of Defense
6. Zbigniew Brzezinski, Assistant to the President for National Security Affairs
7. Jimmy Carter, President
8. Warren Christopher, Deputy Secretary of State
9. Richard N. Cooper, Undersecretary of State for Economic Affairs
10. Lloyd N. Cutler, White House Counsel (September 1979-)
11. Hedley Donovan, Senior Advisor Domestic and Foreign Policy and Media Relations (July 1979-)
12. Richard N. Gardner, Ambassador to Italy

*Many of these names appear on the Commission's list of "Former Members Now in Public Service". Some members did not resign from the Commission upon assuming office; two (Bergsten and Huntington) have participated in the Commission as Task Force leaders but are not regular members.

13. Richard Holbrooke, Assistant Secretary of State for East Asian and Pacific Affairs
14. Samuel P. Huntington, Coordinator of National Security, National Security Council (resigned August 1978)
15. Sol Linowitz, Special Mid East Negotiator; Director, President's Commission on World Hunger; Co-Negotiator of Panama Canal Treaties
16. Walter Mondale, Vice President
17. Henry Owen, U.S. Ambassador at Large, Special Representative of President for Economic Summits
18. Elliot L. Richardson, U.S. Ambassador at Large with Responsibility for U.N. Law of the Sea Conference
19. John Sawhill, Deputy Secretary of Energy (August 1979-)
20. Gerard C. Smith, U.S. Ambassador at Large for Non-Proliferation Matters
21. Anthony M. Solomon, Undersecretary of the Treasury for Monetary Affairs (resigned 1980)
22. Cyrus R. Vance, Secretary of State (resigned April 1980)
23. Paul C. Warnke, Director, U.S. Arms Control and Disarmament Agency; Chief Disarmament Negotiator (resigned 1979)
24. Leonard Woodcock, Ambassador to Peking
25. Andrew Young, Ambassador to the United Nations (resigned August 1979)
26. Paul A. Volcker, Chairman of the Federal Reserve Board (July 1979-)

Trilateralists in the Ford Administration

1. William T. Coleman, Jr., Secretary of Transportation
2. Elliot L. Richardson, Secretary of Commerce

Canadian Trilateralists in Government Since 1973

- John Allen Fraser, Postmaster General; Minister of Environment
 Claude Masson, Head, Division of Planning & Research, Department of Trade and Commerce
 Jean-Luc Pepin, P.C., Chairman of the Anti-Inflation Board of Canada; Co-Chairman, Task Force on Canadian Unity

West European Trilateralists in Government Since 1973

- Svend Auken (Denmark), Minister of Labor
 Raymond Barre (France), Prime Minister and Finance Minister
 Lord Carrington (U.K.), Secretary of State for Foreign and Commonwealth Affairs
 Michel Debatisse (France), Food and Agricultural Minister
 Herbert Ehrenberg (W. Germany), Minister of Labor and Social Affairs
 Marc Eyskens (Belgium), State Secretary for Budget and Flemish Regional Economy; Minister of Cooperative Development
 Bernard Hayhoe (U.K.), Parliamentary Undersecretary of State in the Defense Ministry
 Count Otto Graf Lambsdorff (W. Germany), Minister of Economics
 Jean-Philippe Lecat (France), Presidential Spokesman; Minister of Culture and Communications
 Evan Luard (U.K.), Parliamentary Undersecretary of State for the Foreign Office

Ivar Norgaard (Denmark), Minister of Foreign Economic Affairs and Nordic Affairs; Minister of Commerce; Minister of Environment
 Michael O'Kennedy (Ireland), Minister of Foreign Affairs
 Henri F. Simonet (Belgium), Foreign Minister
 Thorvald Stoltenberg (Norway), Secretary of State, Ministry of Foreign Affairs
 Olaf Sund (W. Germany), Senator for Labor and Social Affairs
 Michael Woods (Ireland), Minister for State in the Office of Prime Minister

Japanese Trilateralists in Government Since 1973

Koichi Kato, Deputy Chief Cabinet Secretary
 Kiichi Miyazawa, Chief Cabinet Secretary; Minister of Foreign Affairs; Director of Economic Planning Agency
 Nobuhiko Ushiba, Minister of External Economic Affairs; Representative for Multilateral Trade Negotiations; Advisor to Ministry of Foreign Affairs
 Saburo Okita, Minister of Foreign Affairs

Women With the Trilateral Commission

Doris Anderson	Canada	1973-
Anne Armstrong	US	1977-78
Lucy Wilson Benson	US	1973-76, 1980-
Antoinette Danis-Spaak	Belgium	1978-
Carla Anderson Hills	US	1978-
Ann L. Hollick	US	Author
Mary T.W. Robinson	Ireland	1973-80
Martine Trink	France	European Secretary
Martha Wallace	US	1978-
Marina v. N. Whitman	US	1973-

Executive Committee Members
(Comparing 1973 and November 1979 Committees)

U.S. '73	U.S. '79	W. Europe '73	W. Europe '79	Japan '73	Japan '79
I. W. Abel	William T. Coleman	<i>Giovanni Agnelli</i> (Italy)	<i>Giovanni Agnelli</i> (Italy)	<i>Chujiro Fujino</i>	<i>Chujiro Fujino</i>
Harold Brown	George S. Franklin	<i>P. Nyboe Andersen</i> (Denmark)	<i>P. Nyboe Andersen</i> (Denmark)	Yukitaka Haraguchi	Takashi Hosomi
Patrick E. Haggerty	Robert Ingersoll	Klaus Dieter Arndt (W. Germany)	Georges Berthoin (France)	Kazushige Hirasawa	<i>Yusuke Kashiwagi</i>
Edwin O. Reischauer	Henry A. Kissinger	Kurt Birrenbach (W. Germany)	Henrik N. Boon (Netherlands)	<i>Yusuke Kashiwagi</i>	<i>Kiichi Miyazawa</i>
<i>David Rockefeller</i>	Bruce K. MacLaury	Francesco Campagna (Italy)	Paul Delouvrier (France)	<i>Kiichi Miyazawa</i>	Keichi Oshima
<i>William M. Roth</i>	Charles W. Robinson	Marc Eysken (Belgium)	Horst Ehmke (W. Germany)	Kinhide Mushakoji	Kiichi Saeki
<i>William M. Scranton</i>	<i>David Rockefeller</i>	<i>Max Kohnstamm</i> (Netherlands)	Michel Gaudet (France)	Saburo Okita	<i>Ryuji Takeuchi</i>
Gerard C. Smith	<i>William M. Roth</i>	John Loudon (Netherlands)	<i>Max Kohnstamm</i> (Netherlands)	<i>Ryuji Takeuchi</i>	Nobuhiko Ushiba
Paul C. Warnke	<i>William M. Scranton</i>	<i>Mary T. W. Robinson</i> (Ireland)	Baron Leon Lambert (Belgium)	<i>Takeshi Watanabe</i>	<i>Takeshi Watanabe</i>
Canada '73	Canada '79	<i>Otto Grieg Tidemand</i> (Norway)	Roderick MacFarquar (U.K.)		
<i>Robert W. Bonner</i>	<i>Robert W. Bonner</i>	Sir Kenneth Younger (U.K.)	Egidio Ortona (Italy)		
Jean-Luc Pepin	Mitchell Sharp	<i>Sir Philip de Zulueta</i> (U.K.)	<i>Mary T. W. Robinson</i> (Ireland)		
			<i>Otto Grieg Tidemand</i> (Norway)		
			<i>Sir Philip de Zulueta</i> (U.K.)		

Description of Format

With each person's name is a biographical sketch including: dates of Commission membership and any trilateral positions; current and former job positions; organizational, political, business, and academic affiliations; and trilateral publications.

Dates of Commission membership appear just after the person's name. They are preceded by an entry in parentheses showing years on the Executive Committee, where applicable. An abbreviation signifying the person's major occupational category follows. Where applicable, Trilateral Commission positions are given on the line underneath the person's name.

Then job positions are listed in chronological order, from most current to earliest in the past. The first entry(ies) is (are) the most current position(s) found in the references checked (see bibliography) and/or listed on the Commission membership roster on which the person last appears. Where dates were not available, the word "past" appears in parentheses to indicate the *first* past position listed.

Then information appears (without dates) following the italicized entries: *mbr*, *dir*, *Tr*, *gov*. This means the person *is* or *has been* a member, director, trustee, and/or governor of the organizations, universities, and/or corporations listed. *Directorships of companies are listed separately* for quick reference.

Trilateral Commission publications of all trilateral authors are listed at the end of the biographical sketch.

Symbols, abbreviations, and unfamiliar terms used in the sketch are explained below.

List of Symbols

(appearing at left of name)

- * Current or former member of Executive Committee 1973-1980
- o Member or officer as of March 1980
- + Member or officer as of September and/or November 1973

Abbreviations of Major Occupational Categories*

(appearing at far right after name)

acd	educational or research institution
bank	banking (private or public)
bus	business (including agriculture)
lab	labor union
law	law
med	media
org	private organization (foundation, think tank, civic group, etc.)
pol	politics (elected or appointed position in government, officer of political party)

*It should be understood that persons often wear more than one professional 'hat', moving easily between business, government, and academia, in a given period, or pursuing different careers at different times. The biographical sketches of George Ball and Sol Linowitz, to name two, illustrate this point.

General List of Abbreviations and Names

Adm.	Administrator/Administration	Dir.	Director
Adv.	Advisor/Advisory	dir.	on board of directors
AEC	Atomic Energy Commission	EC	European Communities
AEI	American Enterprise Institute for Public Policy Research	Econ.	Economic(s)
Af.	Affairs	ECOSOC	United Nations Economic and Social Council
AI	Atlantic Institute for Inter- national Affairs	ECSC	European Coal and Steel Community
AID	Agency for International Development	Ed.	Editor
Am.	American	EEC	European Economic Community
Amb.	Ambassador	EM	European Movement
Appt.	Appointed/Appointment	EPA	Environmental Protection Agency
Assoc.	Associate/Association	Euratom	European Atomic Energy Commission
Asst.	Assistant	Exec.	Executive
Atl. Cl.	Atlantic Council	ExIm	Bank
Bd.	Board	Bank	Export-Import Bank
BIS	Bank of International Settlements	FEA	Federal Energy Administration
Brookings	Brookings Institute	Fed.	Federation
Bundestag	West German Parliament	FTC	Federal Trade Commission
Bus.	Business	Fund.	Foundation
Carnegie Peace	Carnegie Endowment for International Peace	Gen.	General
CCES	Center for Contemporary European Studies	George- town	Georgetown University Center for Strategic and Inter- national Studies
CFDT	French trade union	CSIS	
CFR	Council on Foreign Relations	Gov.	Governor
Ch.	Chairman/ Chairwoman	gov.	on Board of Governors
Chase Bank	Chase Manhattan Bank	Govt.	Government
Cl.	Council	Hon.	Honorary
Co.	Company	IBRD	World Bank (International Bank for Reconstruction and Development)
Col.	College	ICFTU	International Confederation of Free Trade Unions
Com.	Committee	IESC	International Executive Service Corps.
Comn. EC	Commission of the European Communities	IISS	International Institute for Strategic Studies
Conf.	Conference	ILO	International Labor Organization
Cons.	Consultant	IMF	International Monetary Fund
Coord.	Coordinator	Ind.	Industry
Corp.	Corporation	Inst.	Institute
Coun.	Counsellor	Intl.	International
COWPS	Council on Wage and Price Stability	Invest.	Investment
Ctr.	Center	J.	Journal
Dail	Irish Parliament	JFEA	Japan Federation of Employer's Association
Del.	Delegate	Johns Hopkins	Johns Hopkins University Center for European Studies
Dem.	Democrat	UCES	
Dep.	Deputy		
Dept.	Department		
Dev.	Development		
Diet	Japanese Parliament		

Keidanren	Japan Federation of Economic Organizations	UNA	United Nations Association
Kennedy Ctr.	Kennedy Center for School of Government, Harvard University	UNESCO	United Nations Educational, Scientific and Cultural Organization
Lat. Am.	Latin America	V.	Vice
Man.	Managing/ Manager	VP	Vice President
Mbr.	Member	W.	West
Mfg.	Manufacturing	Wilson Ctr.	Woodrow Wilson International Center for Scholars
Min.	Minister		
Mvt.	Movement		
MP	Member of Parliament		
NASA	National Aeronautics and Space Administration		
NATO	North Atlantic Treaty Organization		
Natl.	National		
NSC	National Security Council		
OAS	Organization of American States		
OECD	Organization for Economic Cooperation and Development		
OEEC	Organization of European Economic Cooperation		
OPIC	Overseas Private Investment Corporation		
Org.	Organization		
Perm.	Permanent		
Plan.	Planning		
Pol.	Political		
Pres.	President		
Prof.	Professor		
Prog.	Program		
Prvt.	Private		
Ptnr.	Partner		
Reg.	Regular		
Rel.	Relations		
Rep(s).	Representative(s)		
Repub.	Republican		
Res.	Research		
RIIA	Royal Institute for International Affairs (or Chatham House)		
Sci.	Science		
SDP	Social Democratic Party		
Sec.	Secretary		
Sen.	Senator		
Soc.	Society		
Sr.	Senior		
Tech.	Technology		
Tr.	Trustee		
tr.	on board of trustees		
U.	University		
UN	United Nations		

Regional Membership 1973-79

Country*	Total No. of Members Between 1973-79	Total Membership 1973	Total Membership 1979	No. of 1973 Commissioners who are on in 1979**
U.S.	116	59	80	35
Canada	23	8	14	4
Western Europe	170	60	129	36
Belgium	10	5	7	3
Denmark	5	1	3	1
France	28	8	20	5
Ireland	12	6	9	3
Italy	17	10	15	8
Luxembourg	1	1	-	-
Netherlands	10	3	8	1
Norway	4	3	3	2
Spain***	13	-	13	-
U.K.	39	9	30	5
W. Germany	31	14	21	8
Japan	94	63	76	50
Totals	403	190	299	125

*Portuguese members were first admitted in 1980 and are not recorded here.

** While most members have served without interruption, some left temporarily to assume government position and then rejoined.

*** Spanish members were first admitted in 1979.

Breakdown by Major Occupational Category 1973-1979

Category	U.S.	Canada	W. Europe	Japan	Total
bus	24	8	48	43	123
pol	24	5	63	9	101
bank	12	3	22	18	55
acd	22	3	14	16	55
lab	6	1	9	3	19
med	6	1	10	3	20
law	10	2	2	-	14
org	11	-	2	2	15

UNITED STATES

- *+ I. W. Abel (Exec. Com. 73-79) 73-79 lab
Pres. United Steelworkers of America (65-77); VP AFL-CIO
- o+ David M. Abshire 73- acd
Ch. Georgetown CSIS (62-70, 73-); Ch. U.S. Bd. for Intl. Broadcasting (74-77); Pres. Appt. Conglomerate Comn. on Org. of Govt. for Conduct of Foreign Policy (73-76); Asst. Sec. of State, Congressional Rel. (70-73); Dir. Res. Repub. Policy Comn (58-60)
dir.: AEI, Atl. Cl. *mbr.*: CFR, IISS
dir.: Am. International Underwriters Overseas
- o Gardner Ackley 77- acd
Prof. Pol. Econ. Michigan U. (69-); Amb. to Italy (68-69); Pres. Cl. Econ. Adv. (62-68)
mbr.: Bd. Natl. Bureau Econ. Research, Joint Cl. on Econ. Education
dir.: Banco di Roma
- o+ Graham Allison 73- acd
Dean, Kennedy Ctr. Harvard; Cons. Rand Corp.
mbr.: CFR
- o+ John B. Anderson 73- pol
House of Reps. (60-80); Joint Com. Atomic Energy; House Repub. Conf; lawyer
mbr.: CFR *Tr.*: Trinity Col.
- + Ernest C. Arbuckle 73-77 bank
Ch. Wells Fargo Bank; Ind. Adv. Cl. Dept. of Defense (69-72); Pres. Comn. on Intl. Trade and Invest. Policy (70-71); Ch. Stanford Res. Inst. (66-70); Adv. Com. ExIm Bank; Dean, Grad School Bus. Stanford U. (58-68)
dir.: Owens-Illinois, Safeway Stores, Hewlett Packard, Utah Intl.
- Anne Armstrong 77-78 org
Co-Ch. Reagan Campaign; VCh. Adv. Board and Mbr. Exec. Com. Georgetown CSIS; Amb. to UK and N. Ireland (76-77); Adv. Cl. Bicentennial Adm. (75-76); Coun. to Nixon and Ford (72-74); Repub. Natl. Com. (68-73)
mbr.: Alliance to Save Energy, CFR *dir.*: Atl. Cl. *gov.*: AI
dir.: General Motors, Braniff Intl., American Express, General Foods

- + **John Paul Austin** 73- bus
 Ch. Coca-Cola Co. (70-); Ch. Bd. Trustees Rand Corp; Pres. C.C. Export (59-62); lawyer
mbr.: Bus. Roundtable, Bus. Cl., Twentieth Century Fund, Smithsonian Institution, United Negro Col. Fund, Atlanta U. Ctr., Comn. on Fund. & Prvt. Philanthropy
dir.: Morgan Guaranty Trust, General Electric, Continental Oil, Dow Jones, NYC General Electric, South Mills, Trust Co. Georgia, Adela Invest., Federated Dept. Stores
- + **George W. Ball** 73- bank
 Sr. Man. Dir. Lehman Brothers Kuhn Loeb (68-); Special Adv. on Iran (78); Perm. Rep to UN (68); Under Sec. of State (61-66); Assoc-Gen. Cl. Lend-Lease Adm.; Under Sec. Econ. Af. (61); Pol. Adv. to Adlai Stevenson; lawyer; Dir. U.S. Strategic Bombing Survey, London (44-45)
mbr.: Bilderberg Steering Com., CFR *gov.*: AI
dir.: Burlington Industries, AMAX
- + **Lucy Wilson Benson** 73-76, 80- org
 The Continental Group (80-); Under Sec. of State for Security Assistance (77-79); Pres. League of Women Voters (68-74); Co-Ch. Urban Coalition (73-75)
Tr.: Natl. Urban League, Brookings, Alfred P. Sloan Fund, Mitre Corp., Smith Col.
gov.: Common Cause, Am. Natl. Red Cross
dir.: Catalyst, Women's Action Alliance
- + **W. Michael Blumenthal** 73-75, 80- bus
 V. Ch. Burroughs Corp. (March 1980-end 1980 when he becomes Ch. of Burroughs); Sec. of Treasury (77-79); Ch. Bendix Corp. (72-77); Pres. Bendix Intl. (67-70); State Dept. Special Trade Negotiator (63-67); Dep. Asst. Sec. of State for Econ. Af. (61)
Tr.: Rockefeller Fund *dir.*: Atl. Cl., CFR
mbr.: Bilderberg, US-China Trade Adv. Com., Japan-US Econ. Rel., Com. to Fight Inflation *dir.*: Equitable Life Assurance
- + **Robert R. Bowie** 73-76, 79- acd
 Dir. Harvard Ctr. for Intl. Affairs (57-77, 79-); Dep. to the Dir. of Central Intelligence for Natl. Intelligence (77-79); Coun. Dept. of State (66-68); Asst. Sec. of State, Policy Plan. (55-57); Gen. Counsel to the U.S. High Comn. W. Germany (50-51); Prof. Law Harvard U. (45-55) *mbr.*: CFR
 Special Consultant, *Towards a Renovated International System* (77)
- **John Brademas** 75- pol
 House of Reps. (58-); Mbr. Com. on House Adm. and Com. on Education and Labor; Minority Whip (76-78); Chief Dep. Majority Floor Whip (73-77); Exec. Asst. Adlai Stevenson (55-56); Harvard U. *mbr.*: CFR, Central Com. World Cl. of Churches; Adv. Cl. U. of Notre Dame; Bd. of Visitors JFK School of Gov't, Bd. of Overseers Harvard U. *Tr.*: St. Mary's Col., Amherst U.
- **Andrew Brimmer** 77- bank
 Pres. Brimmer and Co. (76-); Visiting Prof. Grad. School Bus. Adm. Harvard U. (74-76); Pres. Assoc. for Study of Afro-American Life and History (70-73); gov. Federal Reserve Bd. (66-74); Asst. Sec. Econ. Af. (65-66); Dep. Asst. Sec. Dept of Commerce (63-65) *Tr.*: Ford Fund, Natl. Urban League, Tuskegee Inst., Atlantic U. Ctr. *mbr.*: CFR *dir.*: Bank of America, Intl. Harvester, DuPont, United Air Lines, American Security and Trust Co.
- William E. Brock III** 76-79 pol
 Ch. Republican Natl. Com. (77-); Senate (70-77); Rep.-Tennessee (62-70)
- ** **Harold Brown** (Exec. Com. 73-76) 73-76 acd
 Sec. of Defense (77-); Pres. California Inst. of Tech. (69-77); *mbr.* SALT talks (69-77); Sec. of Air Force (65-69); Dir. Defense Res. and Engineering, Dept. of Defense (61-65); Pres. Sci. Adv. Com. (61); Group Leader to Dir., Radiation Lab. at Livermore (52-61) *mbr.*: CFR *dir.*: IBM, Times-Mirror Corp., Schroder Banking Corp.

- + Zbigniew Brzezinski (Dir. Trilateral Comn, 73-76) acd
 Asst. to Pres. for Natl. Security Affairs (77-); COWPS (77-); Energy Resources Cl. (77-); Intl. Inst. for Peace and Conflict Res. (62-77); Dir. Columbia U. Res. Inst. for Intl. Change (61-77); Cons. State Dept. and Rand Corp. (62-76); Policy Plan. Cl. State Dept. (66-68); Ford Fellow (70); Dir. Foreign Policy Task Force, VP Humphrey (68); Prof. Gov't, Ctr. for Intl. Af. Harvard U. (53-60)
mbr.: Bilderberg, IISS, NAACP *dir.*: CFR, Amnesty Intl., *Foreign Affairs, Foreign Policy*
- o John F. Burlingame 80- bus
 VCh. General Electric Co.
- o Arthur F. Burns 78- bank
 Sr. Adv. Lazard Freres and Co., Distinguished Scholar in Residence AEI; Ch. Com. to Fight Inflation; Ch. Bd. gov., Federal Reserve Bd. (70-78); Pres. Adv. Com. on Labor-Management Policy (61-66); Pres. Cl. Econ. Adv. (53-56) *mbr.*: CFR
- George Bush 77-78 pol
 Adjunct Prof. Rice U.; Dir. of Central Intelligence (76-77); Chief, U.S. Liaison Office in Peking (74-75); Ch. Repub. Natl. Com. (73-74); Amb. to UN (71-72); Repub. House of Rep. (67-71) *dir.*: Atl. Cl., CFR *Tr.*: Trinity U.
dir.: First Intl. Bank, London and Houston; Eli Lilly Corp.; Texas Gulf; Purolator
- o Philip Caldwell 79- bus
 Ch. Ford Motor Company *mbr.*: Intl. Adv. Com. Chase Manhattan
- o Hugh Calkins 78- law
 Ptnr. Jones, Day, Reavis and Pogue *mbr.*: CFR, American Law Inst.
dir.: Brown and Sharpe Manufacturing Co., Premier Industrial Corp., Jeffrey Co.
- + Jimmy (James E.) Carter 73-76 bus
 U.S. President (77-); Gov. Georgia (71-74); State Senator (62-66); W. Central Georgia Area Plan and Dev. Comn. (64); Pres. Plains Dev. Corp. (63); peanut farmer and warehouse; Deacon and Sunday School teacher Plains Baptist Church
- o Sol Chaikin 77- lab
 Pres. Intl. Ladies Garment Workers Union (75-); VP AFL-CIO (75-); Del. to ILO (76)
dir.: Atl. Cl., Com. on Present Danger
mbr.: Bus. Roundtable, Brookings, Natl. Urban Coalition
- + Lawton Chiles 73-76 pol
 U.S. Senate (71-); Florida State Senate (66-70); Florida State Rep. (58-66)
mbr.: Dem. Natl. Com.
- + Warren Christopher 73-76 law
 Dep. Sec. of State (77-); Ptnr. O'Melveny and Myers (58-67, 69-77); Dep. Attorney Gen. (67-69); Gov's. Comn. on Los Angeles Riots (65-66); Cons. State Dept., econ. problems; Del. Geneva Conf. on Cotton Textiles (61) *mbr.*: CFR
Tr.: Harvard U., Stanford U. *dir.*: Pacific Mutual Life, Southern California Edison
- + Alden W. Clausen 73-76 bank
 Pres. Bank of America (70-); Treasury Adv. Com. on Reform of Intl. Monetary System *mbr.*: Bus. Roundtable, Bus. Cl., Adv. Cl. Japan-U.S. Econ. Rel., Natl. Cl. U.S.-China Trade, Stanford Res. Inst. *Tr.*: Harvard Bus. School
- o William S. Cohen 77- pol
 U.S. Senate (73-); lawyer (66-72)
- *o+ William T. Coleman, Jr. (Exec. Com. 77-) 73-74, 77- law
 Sr. Ptnr. O'Melveny and Meyers (77-); Ch. NAACP, Ch. Legal Defense and Educational Fund; Sec. Transportation (75-77); Sr. Ptnr. Dilworth, Paxsin, Kalish, Levy and Coleman; Cons. Arms Control Agency (63-75); numerous gov't consultantships
Tr.: Rand Corp, Brookings *mbr.*: CFR, Stock Exchange, Bd. of Overseers Harvard U. *dir.*: IBM, Chase Manhattan Bank, Pepsi Co., AMAX, American Can Co., Pan-Am, Pennsylvania Mutual Life, Phila. Electric Co., INA Corp.
- o+ Barber B. Conable Jr. 73- pol
 House of Reps. (65-); Ways and Means, Budget Com; Ch. House Repub. Policy Com; NY State Senate (63-65); lawyer

- + Richard N. Cooper 73-76 acd
Under Sec. of State for Econ. Af. (77-); Provost and Prof. of Intl. Econ. Yale U. (63-77); Dep. Asst. Sec. State for Intl. Monetary Af. (65-66); Cl. of Econ. Adv. (61-63) *dir.*: Atl. Cl. *mbr.*: CFR, Bilderberg *Towards a Renovated International System* (77), *Towards a Renovated World Monetary System* (73)
- o John Cowles Jr. 78- med
Ch. Minneapolis Star and Tribune Co. (73-); Assoc. Press (66-75); Ch. *Harper's Magazine* (68-72); Urban Coalition, Minneapolis (68-70); Pres. *Harper's* (65-68); Minneapolis Civil Liberties Union (56-61)
mbr.: CFR, AI, Adv. Bd. Pulitzer Prizes Columbia U., Bus. Cl.
dir.: German Marshall Fund, Harper and Row Publishers Inc., Des Moines Register and Tribune Co.
- Alan Cranston 77-78 pol
U.S. Senate (69-); VP Carlsberg Financial Corp. (68); Pres. Homes for Better Am. Inc. (67-68); Controller California (59-67)
- + John C. Culver 73- pol
U.S. Senate (75-); House of Reps. (64-74); Legislative Asst. to Sen. Edward Kennedy (62-63) *mbr.*: CFR
- o Gerald L. Curtis 74- acd
Dir. East Asian Inst. Columbia U.
- + Lloyd N. Cutler 73-79 law
White House Counsel (Sept. 79-); President's Special Counsel on SALT hearings (June 79-); Ptnr. Wilmer, Cutler and Pickering (62-79); Ptnr. Cox, Langford, Stoddard and Cutler (46-62); Co-Ch. Com. Civil Rights Under Law (71-73); Exec. Dir. Natl. Comn. on the Causes and Prevention of Violence (68-69); Ch. D.C. Com. on Adm. Justice Under Emergency Conditions (68); Lend-Lease *mbr.* N. Africa Econ. Bd. (43) *dir.*: CFR *Tr.*: Brookings *mbr.*: Bd. Visitors School for Advanced Intl. Studies, Stanford Res. Inst. *dir.*: Kaiser Industries, Alza Corp., Southeast Bank Corp.
- John C. Danforth 77-78 pol
U.S. Senate (77-); Attorney Gen. Missouri (68-76); Bryon, Care, McPheeters, and McRoberts (66-68); ordained deacon Episcopal Church (63)
- + Archibald K. Davis 73-76 bank
Ch. Wachovia Bank and Trust Co. (56-74); *dir.* Federal Reserve Bank of Richmond (50-56) *mbr.*: Intl. Adv. Bd., R.J. Reynolds Industries Inc. *dir.*: AT&T, Wachovia Bank and Trust Co., Royal Cotton Mills, Seller Mfg., Wachovia Corp., Southern Railway Co., Sellers Dying Co., Jordan Spinning Co., Chatham Mfg. Co., Media General Inc.
- + Emmett Dedmon 73-77 med
VP and Ed. Dir., Field Enterprises Inc; VP and Ed Dir. *Chicago Sun-Times* and *Chicago Daily News* (68-); Ed. *Chicago Sun-Times* (65-68)
- + Hedley W. Donovan 73-79 med
Sr. Adv. Domestic and Econ. Af. and Media Relations (79-); Liaison to Pres. Comn. for a Natl. Agenda for the 80's; Ed.-in-Chief Time Inc. (64-79); Lecturer on Press Harvard U.; Man. Ed. *Fortune* (45-59) *Tr.*: Ford Fund, Carnegie Peace, NYU, Mt. Holyoke Col. *dir.*: CFR. *Time Time, Life, Washington Star*
- + Daniel J. Evans 73- acd
Pres. Evergreen State College (77-); Gov. of Washington (65-77); Adv. Cl. on Inter-gov't Rel. (72-); Bus. exec. (53-65) *mbr.*: Carnegie Cl. on Policy Studies in Higher Education *Tr.*: Carnegie Fund for Advancement of Teaching
- o Thomas S. Foley 77- pol
House of Reps. (64-); Special Counsel Interior and Insular Af. Com. U.S. Senate (61-64); Attorney Gen. Washington (60-61); Dep. Prosecuting Attorney Spokane County (58-60); Ptnr. Higgins and Foley (57-58)
- + George S. Franklin (Exec. Com. 79-) 74- org
Trilateral Commission Coordinator (77-), North American Sec. (73-76); Exec. Dir. CFR (53-71); division World Trade Intelligence, Dept. of State (41-44); Asst. to Nelson Rockefeller (40) *dir.*: CFR, Atl. Cl.

- Donald M. Fraser 75- pol
Mayor of Minneapolis (79-); House of Reps. (62-78); Counsel, Mbrs. of Congress for Peace Through Law; Ch. Democratic Study Group (69-71); Minnesota State Senate (54-62); Ptnr. Lindquist, Fraser and Magnuson (50-62); Mbr. Del. to UN (75)
mbr.: CFR, Comm. on Role of Future Pres. Primaries (76-), Intl. Rel. Com., Dem. Nominees Bd.
- Richard N. Gardner 75-76 acd
Amb. to Italy (77-); Prof. Columbia Law (57-61, 65-77); Adv. Law of Sea Conf. (71); Pres. Comm. on Intl. Trade and Invest. Policy (70-71); Asst. Rep. UN; Dep. Asst. Sec. State Intl. Org. Af. (61-65); Law Practice, Coudert Brothers (54-57) *mbr.*: CFR
OPEC, The Trilateral World and the Developing Countries: New Arrangements for Cooperation 1976-80 (75), A Turning Point in North-South Economic Relations (74)
- John H. Glenn Jr. 78- pol
U.S. Senate (75-1); VP Corporate Development and dir. Royal Crown Cola Co. (62-74); Project Officer, fighter and design branch, Navy Bureau Aero (56-69); Astronaut Project Mercury NASA (59-64) *mbr.*: Society of Experimental Test Pilots, Intl. Academy of Astronauts *Tr.*: Muskingum Col.
- *+ Patrick E. Haggerty (Exec. Com. 73-75) 73-75 bus
Hon. Ch., Texas Instruments (76-); Ch. Natl. Cl. on Educational Res. (73-74)
mbr.: Intl. Adv. Com. Chase Bank; Exec. Com. Rockefeller U.; *Tr.*, mbr. Exec. com. U. Dallas; Bus. Cl. *dir.*: A.H. Belo Corp.
- Philip M. Hawley 78- bus
Pres. Carter Hawley Hale Stores Inc.; Ch. Los Angeles Energy Conservation Com. (73-74) *Tr.*: California Inst. of Tech. *dir.*: Atlantic Richfield, Bank of America, Bank America Corp., Pacific Telephone and Telegraph Co., NT and SA
- Charles B. Heck 77-78 org
North American Sec. (77-); Editor *Trialogue* (74-76); Asst. to Zbigniew Brzezinski; Brookings; Carnegie Peace
- Walter W. Heller 78- acd
Prof. of Econ. U. Minnesota (50-); Cons. Congress Budget Office (75-); Ch. and mbr. OECD Group of Fiscal Experts (64-68); Treasury Com. Intl. Monetary Arrangements (65-69) *dir.*: Northwestern Natl. Life Insurance, Intl. Multifoods, Commercial Credit Corp., Natl. City Bank of Minneapolis
- + William A. Hewitt 73- bus
Ch. Deere and Co. (64-) *mbr.*: Chase Manhattan Intl. Adv. Com., CFR, AI, Bus. Cl., Wilson Ctr., Stanford Cl. *dir.*: IESC, US-USSR Trade and Econ. Cl.
Tr.: Carnegie Peace *dir.*: AT&T, Continental Oil, Continental Illinois, Natl. Bank and Trust
- Carla A. Hills 78- law
Sr. Resident Ptnr. Latham, Watkins and Hills; VCh. Adv. Comm. Intergov't Rel. (75-); Sec. of Housing and Urban Dev. (75-77); CoCh. Alliance to Save Energy; Ptnr. Munger, Tolles, Hills and Rickerhauser (62-74)
mbr.: Carnegie Com. Public Broadcasting *Tr.*: Brookings, Wilson School of Public and Intl. Affairs *dir.*: IBM, American Airlines, Standard Oil, Signal Co.
- James F. Hoge Jr. 78- med
Chief Ed., *Chicago Sun-Times* (76-); Ch. Exec. Cl. Adlai Stevenson Ctr; Adv. Cl. Aspen Prog. Communications and Soc. *mbr.*: CFR
- Richard C.A. Holbrooke 74-76 org
Asst. Sec. of State for East Asian and Pacific Af. (77-); Man. Ed. *Foreign Policy* (72-77); dir. publications, Carnegie Peace (72-77); Coord. foreign policy and defense issues, Carter-Mondale Pres. Campaign (76); Cons. Comm. Org. Gov't for Conduct of Foreign Policy (74-75); Peace Corps (70-72); State Dept. (62-69)
mbr.: CFR, IISS
- Hendrik S. Houthakker 77- acd
Prof. of Econ. Harvard U. (60-); Cl. of Econ. Adv. (67-68)

- + Thomas L. Hughes 73- org
 Pres. Carnegie Endowment for Intl. Peace (71-); Ed. Bd. *Foreign Policy*; State Dept. (61-71); Coun. Humphrey (55-58); U. lecturer (53-58) *dir.*: Atl. Cl. *mbr.*: CFR, IISS, Harvard Ctr. for Intl. Studies
- *o Robert Ingersoll (Exec. Com. 77-) 77- bus
 U.S. Ch, U.S.-Japan Econ. Relations Group; Dep. Ch. Bd. of Trustees, U. Chicago; Dep. Sec. State (74-77); Amb. Japan (72-74); Ch. Borg-Warner Corp. (58-72); Asst. Sec. State East Asia (74); VP Chamber of Commerce *mbr.*: CFR, Bus. Cl.
dir.: Atlantic Richfield, Honeywell, Kraft, Caterpillar Tractor, Weyerhaeuser, Borg-Warner, First Natl. Bank Chicago, Burlington Northern, Marcor
- J.K. Jamieson 74-76 bus
 Ch. Exxon Corp. (-75) *mbr.*: CFR, Bus. Cl. *dir.*: Chase Manhattan Bank, Equitable Life
- o D. Gale Johnson 78- acd
 Provost and Prof. of Econ. U. Chicago (76-); Natl. Comn. on Population Growth and Am. Future (70-72); Adv. Bd. State Dept. Policy Plan. Cl. (67-69); Cons. AID (62-68); Pres. Natl. Adv. Com. on Food and Fiber (65-67); Agricultural Adv. Office Pres. Special Rep. for Trade Negotiations (63-64) *mbr.*: Cl. of Acd. Adv. AEI *Reducing Malnutrition in Developing Countries and Increasing Rice Production in South and Southeast Asia* (78)
- + Edgar F. Kaiser 73 bus
 Ch. Kaiser Industries Corp. (67-); Ch. Stanford Res. Inst.; Pres. Kaiser Industries Corp. (56-67) *dir.*: US-USSR Trade and Econ. Cl.; *mbr.*: Bus. Cl.
dir.: Kaiser Steel Co., Kaiser Aluminum and Chemical Corp., Kaiser Cement and Gypson Corp., Kaiser Resources Ltd., Natl. Steel and Shipbuilding Co., Bank America Corp., Hindustan Aluminum Co., Volta Aluminum Corp., Mysore Cements Ltd.
- o Edgar F. Kaiser Jr. 76- bus
 Ch. Kaiser Steel Co. (79-); Pres. Kaiser Resources Ltd. (73-); Special Asst. to Sec. of Interior (69); AID-Vietnam (67-68) *mbr.*: CFR *dir.*: Tornoto-Dominion Bank, Kaiser Resources Ltd., Daon Dev. Corp.
- + Lane E. Kirkland 73- lab
 Pres. AFL-CIO (79-); Sec.-Treasurer AFL-CIO (69-79); Co-Ch. Com. on Present Danger; Comn. on Natl. Agenda for 80's (Carter); Comn. CIA Activities Within U.S. (Ford); Comn. on Financial Structure (Nixon); Blue Ribbon Defense Comn. (Nixon); Gen. Adv. Com. Arms Control and Disarmament Agency; Comn. on Fund. and Prvt. Philanthropies; Natl. Comn. on Critical Choices for Am (Rockefeller)
Tr.: Rockefeller Fund, Brookings, Am. Inst. for Free Trade Dev.
dir.: African-Am. Labor Ctr., Carnegie Peace, CFR *mbr.*: Bilderberg
- *o Henry A. Kissinger Exec. Com. 77-) 77- acd
 Ch. Intl. Adv. Com. Chase Bank (77-); Prof. Georgetown U. (77-); Coun. Georgetown CSIS; Sr. Fellow Aspen Inst. (77-); Cons. NBC (77-); Cons. Goldman Sachs and Co. (78-); Sec. of State (73-77); Pres. Asst. for Natl. Security Af. (69-74); NSC (69-75); Arms Control and Disarmament Agency (61-68); Prof. Gov't Harvard U. (59-69) *dir.*: CFR, Atl. Cl. *mbr.*: Bilderberg Steering Com.
- o Joseph Kraft 79- med
 Syndicated Columnist *Washington Post*, *Chicago Sun-Times*, etc. (63-); Staff writer *Harper's* (62-65), *New York Times* (53-57) *mbr.*: CFR
- o Sol M. Linowitz 75- law
 Mideast Negotiator (79-); Sr. Ptnr. Coudert Brothers (69-); Dir. Pres. Comn. on World Hunger (78-); Head of Comn. for U.S.-Lat. Am. Rel.; Ch. Natl. Cl. Foreign Policy Assoc.; Co-Negotiator of Panama Canal Treaties (77); Amb. to OAS and Inter-Am. Com. for the Alliance for Progress (66-69); Ch. Xerox Corp. (58-66) *mbr.*: CFR *dir.*: Pan-Am World Airways, Marine Midland Bank, Time Inc., Midland Corp., Dreyfus Marine; *Tr.*: Mutual Life Insurance Co.

- Winston Lord 78- org
Pres. CFR; Dir. Policy Plan. Staff State Dept. (73-77); Mbr. Staff NSC (69-73); Mbr. Staff Intl. Security Af. Dept. of Defense (67-69) gov.: AI dir.: Atl. Cl., CFR mbr.: Bilderberg Steering Com.
- *+ Bruce K. MacLaury Exec. Com. 77-) 73- org
Pres. Brookings (77-); Pres. Federal Reserve Bank of Minneapolis (71-77); Dep. Under Sec. for Monetary Af., Treasury Dept. (69-71)
mbr.: CFR, Bilderberg Steering Com. Tr.: Joint Cl. Econ. Education, Brookings dir.: Dayton Hudson Corp. Major Payments Imbalances and International Financial Stability (79)
- + Paul W. McCracken 73- acd
Prof. of Bus. Admin. U. Michigan (48-); Ch. Cl. of Econ. Adv. (69-71); Dir. Res., Federal Reserve Bank of Minneapolis (43-48) mbr.: CFR, Cl. of Acad. Adv. AEI, Com. to Fight Inflation dir.: Dow Chemical
- Arjay Miller 77- acd
Pres. Natl. Comm. on Productivity; Dean Grad School of Bus. Stanford U. (69-); Adv. Comm. on U.S. Trade Policy; Pres. Ford Motor Co. (63-68)
mbr.: IESC, UNA, Conference Board, Urban Inst., Eisenhower Exchange Fellowship Tr.: Brookings dir.: Ford Motor Co., Wells Fargo Bank, Washington Post, Levi Strauss and Co., Utah Intl., Trans World Airlines, SRI Intl.
- + Wilbur D. Mills 73-74 pol
Shea, Gould, Climenko and Casey Tax Counsel Firm (77-); House of Reps. Arkansas (39-77); Ch. Ways and Means Com. mbr.: Com. to Fight Inflation
- + Walter F. Mondale 73-76 pol
Vice President (77-); NSC (77-); Regent, Smithsonian Inst. (77-); U.S. Senate (64-77); Attorney Gen.-Minn. (60-64); lawyer (56-60) mbr.: CFR, Bilderberg
- + Lee L. Morgan 73-79 bus
Ch. Caterpillar Tractor Co. (77-) mbr.: CFR, EC-U.S. Bus. Cl.; Adv. Cl. on Japan-U.S. Econ. Rel., Bus. Roundtable, Chase Intl. Adv. Com.
dir.: 3M Co., First Natl. Bank of Chicago, Commercial Natl. Bank, Central Illinois Light Co., First Chicago Corp.
- + Kenneth D. Naden 73- bus
Pres. Natl. Cl. of Farmer Cooperatives (75-)
- Joseph S. Nye Jr. 79- acd
Kennedy School of Gov't, Harvard U.
- *+ Henry D. Owen (Exec. Com. 77-78) 73-78 acd
Special Rep of Pres. for Econ. Summits, U.S. Amb. at Large; Mbr. NSC.; Dir. Foreign Policy Studies Prog., Brookings (69-77) mbr.: CFR
Collaboration With Communist Countries in Managing Global Problems: An Examination of the Options (77)
- + David Packard 73- bus
Ch. Hewlett-Packard Co. (72-); Co-Ch. Com. on Present Danger (73); Dep. Sec. of Defense (69-71) dir.: Atl. Cl.; Tr.: AEI mbr.: Intl. Adv. Com. Chase Bank, Bus. Cl., Bus. Roundtable dir.: U.S. Steel, Standard Oil, Caterpillar Tractor, TWA
- Gerald L. Parsky 77- law
Ptnr. Gibson, Dunn and Crutcher; (past) Asst. Sec. of Treasury for Intl. Affairs
- William R. Pearce 77- bus
V.P. Cargill Inc. mbr.: CFR
- + John H. Perkins 73-77 bank
Pres. Continental Illinois Natl. Bank and Trust Co. (73-); Ch. Continental Illinois Venture Corp.; Ch. Continental Illinois Overseas Corp.
dir.: Pillsbury Co., Continental Bank Intl., Continental Intl. Finance Corp.

- Henry B. Schacht 76- bus
 Ch. Cummins Engine Inc. (77-); Pres. Comn. for a Natl. Agenda for the 80's (79-)
Tr.: Rockefeller Fund *mbr.*: CFR; Bd. of Overseers, Harvard U.; Harvard Bus.
 School Assoc.; Com. on Econ. Dev.; Urban Inst.; Western Highway Inst.
dir.: CBS, Potomac Assoc. Inc., Kirloskar Cummins (India)
- J. Robert Schaezel 79- pol
 V.Ch. Atlantic Inst.; Amb. to European Communities (66-72); Dep. Asst. Sec. of
 State for Atlantic Af. (62-66); State Dept. (45-62) *mbr.*: CFR *dir.*: Atl. Cl.
The Problem of International Consultations (76)
- *◦+ William W. Scranton (Exec. Com. 73-75, 77-) 73-75, 77- pol
 Pres. Comn. for a Natl. Agenda for the 80's (79-); Pres. Intelligence Adv. Com.; Adv.
 Comn. Dept. of State; Adv. Comn., Civil Service Comn.; Amb. to UN (76-77); Cons.
 to Pres. (74-76); Pres., Gen. Adv. Comn. Arms Control and Disarmament (69-76);
 Ch. Northeast Natl. Bank of Pa. (73-76); Ch. Natl. Liberty Corp. (69-71); Ch. Pres.
 Comn. on Campus Unrest (70); Amb. and Ch. Del. INTELSAT (69); Special Envoy
 Middle East (68); Gov. of Pennsylvania (63-67); House of Rep. (60-62); Asst. to Sec.
 State (59-60); Ch. Northeast Pa. Broadcasting Co. (52-69); Pres. Scranton-Lacka-
 wanna Trust (53-56) *mbr.*: CFR, Urban Inst. *Tr.*: Yale U.
dir.: IBM, American Express, Sun Oil, Scott Paper, Mutual of New York, Bethlehem
 Steel, Cummins Engines, *New York Times*, Northeast Natl. Bank of Penn., Southeast
 Banking, Miami, Ryan Homes
- Mark Shepherd Jr. 77- bus
 Ch. Texas Instruments Inc. (76-); Ch. Adv. Cl. Japan-U.S. Econ. Rel.
mbr.: CFR, Iran-U.S. Bus. Cl., Pres. Export Cl., Georgetown Ctr. Conf. Bd., AEI,
 Intl. Cl. of Morgan Guaranty Trust Co. *Tr.*: Southern Methodist U., Com. for
 Econ. Dev., AEI *dir.*: U.S. Steel, Republic Natl. Bank of Dallas
- *+ Gerard C. Smith (Exec. Com. 73-76) 73-76 pol
 Trilateral Comn. North American Ch. 73-76; Amb. at Large for Non-Proliferation
 Matters (77-); Rep. Intl. Atomic Energy Agency (77-); Counsel, Wilmer, Cutler and
 Pickering (73-77); Dir. Arms Control and Disarmament Agency (69-72); Foreign
 Policy Cons. Washington Ctr. Foreign Policy Res. (61-69); Asst. State Dept. (61-68);
 Asst. Sec. State (57-61); Asst. to Sec. State for Atomic Af. (54-57); AEC (50-54)
mbr.: CFR *Tr.*: Brookings *dir.*: Atl. Cl.
- + Anthony M. Solomon 73-76 pol
 Pres. Federal Reserve Bank New York (April 80-); Under Sec. of Treasury for
 Monetary Af. (77-); Pres. Intl. Invest. Corp. for Yugoslavia (68-73); Asst. Sec. State
 Econ. Af. (65-69); Dep. Asst. Sec. State for Lat. Am. and Dep. Asst. AID Adm. for
 Lat. Am. (63-65); Ch. AID Mission to Bolivia (63); Pres., Rosa Blanca Food Products
 Corp. *mbr.*: CFR
- Edson W. Spencer 77- bus
 Pres. Honeywell Inc. *mbr.*: CFR *dir.*: Ford Fund, Carleton Col.
dir.: Northwest Bancorp., Intl. Harvester
- + Robert Taft Jr. 73- law
 Ptnr. Taft, Stettinius and Hollister; U.S. Senate (71-76); Mbr. Senate Com. on
 Foreign Af. and Subcom. on Europe; House of Rep. (55-62)
- + Arthur R. Taylor 73- bus
 General Ptnr. Arthur Taylor & Co.; Ch. American Assembly; Pres. CBS (72-76);
 Exec. VP Intl. Paper (71-72); Exec. VP First Boston Corp. (66-70)
mbr.: CFR, Bilderberg Steering Com. *dir.*: Rockefeller Ctr., Ctr. for Inter-
 American Relations *Tr.*: Brown U. Asia Society *dir.*: Investors Diversified
 Services Inc.
- James R. Thompson 77- pol
 Gov. of Illinois (77-); Counsel, Winston and Strong (75-77); Office of Attorney Gen.
 (69-75); VP Americans for Effective Law Enforcement (67-69); President's Task
 Force on Crime (67); dir. Chicago Crime Comn.

- Russell E. Train 77- bus
Exec. VP Union Carbide (79-); Sr. Assoc. Conservation Fund (77-); Adm. EPA (73-77); Ch. Cl. on Environmental Quality (70-73); Chief Negotiator UN Conf. Human Environment (72); Under Sec. Interior (69-70) *mbr.*: CFR, Cl. on Solar Biofuels *Tr.*: German Marshall Fund, Intl. World Wildlife Fund, Princeton U.
 - Philip H. Trezise 76- acd
Sr. Fellow Brookings (71-); Pres. Japan-U.S. Society (73-76); Asst. Sec. of State for Econ. Af. (69-71); Amb. OECD (66-69); Dep. Asst. Sec. State for Econ. Af. (61-65); U.S. Embassy Tokyo (57-61) *dir.*: Atl. Cl. *mbr.*: CFR, Washington Policy Cl. Intl. Management and Dev. Inst. *dir.*: Bank of Tokyo Trust Co.
Directions for World Trade in the Nineteen-Seventies (74)
- + Cyrus R. Vance 73-76 law
Sec. of State (77-80); V.Ch. Bd. of CFR (73-76); Ptnr. Simpson, Thacher, and Bartlett (70-77); State Dept. (67-69); Paris' Peace Talks on Vietnam (68-69); Korea (68); Cyprus Envoy (67); Dep. Sec. of Defense (64-67); Sec. of Army (62-63); General Cl. Dept. Defense (61-62); Ptnr. Simpson, Thacher and Bartlett (46-61)
dir.: CFR, Am. Assembly *mbr.*: Bilderberg *Tr.*: Rockefeller Fund, Yale U., Urban Inst., One William St. Fund *dir.*: IBM, Pan Am, World Airways, New York Times Co.
- Paul A. Volcker 77-79 bank
Ch. Federal Reserve Bd. (79-); Pres. Federal Reserve Bank of N.Y. (75-79); Under Sec. Monetary Af. (69-74); Dep. UnderSec. Monetary Af. (63-65); Chase Manhattan Bank (57-68); Treasury Dept. (61-63) *mbr.*: Federal Natl. Mortgage Assoc.
Tr.: Rockefeller Fund *dir.*: CFR, Am. Cl. on Germany, Am. Friends London School of Economics
- Martha R. Wallace 78- org
Exec. Dir. Henry Luce Fund Inc. *dir.*: CFR
- Martin J. Ward 77- lab
Pres. United Assoc. of Journeymen and Apprentices of the Plumbing and Pipe Fitting Ind. of U.S. and Canada *dir.*: Com. on Present Danger
- *◦+ Paul C. Warnke (Exec. Com. 73-76) 73-76, 79- law
Ptnr. Clifford and Warnke (69-77, 79-); Dir. Arms Control and Disarmament Agency (77-79); Chief Disarmament Negotiator (SALT); Dir. Exec. Com. Intl. Voluntary Services (72); Dept. of Defense (66-69); Covington and Burling (48-66)
dir.: CFR *mbr.*: Adv. Com. Yale Econ. Growth Ctr.
- Glenn E. Watts 77- lab
Pres. Communications Workers of America (74-); VP Exec. Cl. AFL-CIO (74-); Dept. of Labor (75-); Sec. United Way of Am. (71-)
mbr.: Pres. Comn. for a National Agenda for the 80's; gov. bd. Common Cause; Natl. Com. on Coping with Interdependence, Aspen Program; Natl. Labor Com. for U.S. Savings Bonds (75-); Natl. Adv. Bd. Labor Cl. for Lat. Am. Advancement (75-)
Tr.: Ford Fund, George Meany Ctr. for Labor Studies *dir.*: American Arbitration Assoc.
- Caspar W. Weinberger 77- bus
VP and Gen. Counsel Bechtel Corp. (75-); Sec. of HEW (73-75); Coun. to Pres. (73); Dir. Office Management and Budget (70-73); Ch. FTC (70); Heller, Ehrman, White and McAnliffe (47-69); California Repub. Com. (60-64); Ca. State Legislature (52-58)
dir.: Pepsi Co., Quaker Oats Co.
- George Weyerhaeuser 77- bus
Pres. Weyerhaeuser Co. (66-) *mbr.*: Japan-California Assoc., Bus. Cl.
dir.: Boeing Co., Puget Sound Natl. Bank, Equitable Life Assurance Society
- + Marina von Neumann Whitman 73- bus
Chief Econ. and VP General Motors Corp. (79-); Prof. of Econ. U. Pittsburgh (71-); Sec. Commerce Econ. Adv. Comn.; Cl. on Econ. Adv. (70-73); Bd. of Overseers Harvard U. *dir.*: Atl. Cl., Brookings, CFR *mbr.*: Cl. of Acd. Adv. AEI, Bilderberg Steering Com. *dir.*: Procter and Gamble Co., Westinghouse Electric, Manufacturer's Hanover Trust

- o+ Carroll L. Wilson 73- acd
Mitsui Prof. Problems of Contemporary Tech. Alfred Sloan School of Management;
Dir. Workshop on Alternative Energy Strategies MIT (74-); Dir. World Coal Study:
ECOSOC (64-70); Ch. OECD Com. on Sci. Res. (61-70); Pres. Metals and Controls
Corp. (57-58); Pres. Climax Uranium Co. (51-54); AEC (47-51)
dir.: CFR *Tr.*: Ch. World Peace Fund of Boston *dir.*: Millipore Corp., Hitchener
Mfg. Corp.
- *o Thornton A. Wilson (Exec. Com. 78) 78- bus
Ch. Boeing Co. (72-) *mbr.*: Bus. Cl. *gov.*: Iowa State U. Fund
- + Arthur M. Wood 73-77 bus
Past Ch. Sears, Roebuck and Co. *mbr.*: Bus. Cl. *dir.*: Sears, Quaker Oats,
Continental Illinois Corp., Allstate Insurance, Simpson, Moemart Dev. Co.
- + Leonard Woodcock 73-76 lab
Amb. to Peking (79-); Chief Liaison Mission in Peking (76-79); Pres. Emeritus UAW
(77-); Pres. UAW (70-77) *mbr.*: NAACP
- Andrew Young 76 pol
Pres. Young Ideas Inc.; Amb. to UN (77-79); Dem. Rep.-Georgia (72-77); Ch.
Atlantic Community Rel. Comn. (70-72); clergyman (55-)
dir.: Martin Luther King Jr. Ctr. for Social Change, Field Fund, Southern Christian
Leadership Conf. (61-70); *mbr.*: CFR

CANADA

- o+ Doris H. Anderson 73- med
Pres. Canadian Adv. Cl. on Status of Women; Ed. *Chatelaine* Magazine (58-77)
dir.: MacMillan Publishing Co.
- o Michel Belanger 76- bank
Pres. Provincial Bank of Canada; Pres. Montreal Stock Exchange (73-)
dir.: C. D. Howe Research Inst.
- + Russell Bell 73-76 lab
Research Dir. Canadian Labour Congress
- + Bernard Bonin 73 acd
Dir. Institut d'Economie Appliquee, Ecole des Hautes Etudes Commerciales
- *o+ Robert W. Bonner (Q.C.) (Exec. Com. 73-) 73- bus
Bonner & Fouks Vancouver; Ch. British Columbia Hydro Comn.; Ch. MacMillan
Bloedel Ltd. *dir.*: IBM Canada, Intl. Nickel Co., Montreal Trust, Canadian Cable-
Systems Ltd., J. Henry Schroeder Canada Ltd.
- o Claude Castonguay 78- bus
Pres. Fonds Laurentien; Ch. Bd., Imperial Life Assurance Co.; (Past) Minister in
Quebec Govt.
- George Creber 74 bus
Pres. The Consumer Gas Co. (75-); Pres. George Weston Ltd. (69-74)
dir.: Home Oil Co., Scurry-Rainbow Oil Ltd., Rothmans of Pall Mall Canada Ltd.,
Huron Eire Mortgage Corp., Canada Trust Co., Canada Trustco Mortgage Co.,
Cygnus Corp., Chubb Industries
- o Louis A. Desrochers 75- law
Ptnr., McCuaig and Desrochers, Edmonton *dir.*: Bank of Montreal, L'Assurance-
Vie Desjardins
- o Peter Dobell 74- acd
Dir. Parliamentary Ctr. for Foreign Af. and Foreign Trade, Ottawa
- o Claude A. Edwards 77- pol
Mbr. Public Service Staff Rel. Bd. (76-); Pres. Public Service Alliance of Canada
(66-76); Econ. Cl. Canada (75-76)

- o+ Gordon Fairweather 73- pol
Chief Commissioner of Canadian Human Rights Comn. (77-); (past) MP-
Conservative Party
- Brian Fleming 76 law
Policy Adv. to the Prime Minister (76-); Stuart, Macken and Covert, Halifax (71-76);
Rep. to Helsinki (66)
- John Allen Fraser 78-79 pol
Postmaster General (79-); Min. of Environment (79-); MP
- o Donald Southam Harvie 78- bus
Dep. Ch. Petro Canada *dir.*: Standard Life Assurance Co., Molson Industries
Ltd., Bank of Montreal, Northern Telecom Ltd., Penartic Oils Ltd.
- o+ Alan Hockin 73- bank
Exec. VP, Toronto-Dominion Bank (72-); (past) Alternative Exec. dir. IMB/IBRD;
Permanent Del. to NATA and OEEC (52-53) *mbr.*: Canadian Inst. of Intl.
Affairs *dir.*: Morgan Stanley & Co., Acadia Life Insurance
- o Michael Kirby 77- acd
Pres. Inst. for Research on Public Policy, Montreal; (past) Bd. of Comn. of Public
Utilities, Nova Scotia
- o Donald S. Macdonald 78- bus
McCarthy and McCarthy (77-); Min. of Finance (75-77); Canadian Inst. of Intl.
Affairs *mbr.*: Bilderberg Steering Com. *dir.*: Shell Can Ltd., Dupont of Canada
Ltd., Boise Cascade Corp., McDonald Douglas Corp.
- o Darcy McKeough 80- bus
Pres. Union Gas Ltd., Chatham, Ontario
- Claude Masson 74-77 bus
Head, Division of Planning and Research, Dept. of Trade and Commerce (77-79); V.
Ch. Hudson's Bay Oil & Gas. Co. (59-73)
- + J. R. Murray 73 bank
Pres. Federal Bus. Development Bank.; V. Ch. Foreign Invest. Review Agency
(74-75); V. Ch. Hudson's Bay Oil & Gas. Co. (59-73)
- Arne R. Nielsen 74 bus
Pres. & Gen. Man. Canadian Superior Oil Ltd. (68-); (past) V.P. & Dir. Saskatchewan
Pipe Line Co. *mbr.*: Natl. Adv. Com. on Petroleum *dir.*: Toronto-Dominion
Bank, Mobil Oil Canada Ltd., Rainbow Pipe Line Co., Ltd., Petrogras Processing
Ltd.
- ** Jean-Luc Pepin, P.C. (Exec. Com. 73-75) 73-75 pol
CoCh. Task Force on Canadian Unity (77-79); Pres. Interimco Ltd. (73-75); Min. of
Ind., Trade & Commerce (68-72); Ch. Anti-Inflation Bd. of Canada; Min. of Mines
and Technology Surveys (65-66) *mbr.*: Canadian Inst. of Intl. Affairs
dir.: Westinghouse Canada Ltd., Bombardier Ltd., Power Corp. of Canada, Collins
Radio Co. of Canada
- *o Mitchell Sharp (Exec. Com. 77-) 77- pol
North American Dep Ch. (77-); Comn. Northern Pipeline Agency (78-); Min. of
External Affairs (68-74); Min. Finance (65-68); Min. of Trade and Commerce (63-65);
V.P. Brazilian Traction, Light & Power Co., Ltd. (58-62) *dir.*: BRASCAN
- Maurice F. Strong 76-77 bus
Ch. Petro-Canada (76-); Pres. CIDA (66-); Exec. Dir. UN Environment Prog.
(73-77); *Tr.*: Rockefeller Fund, Rockefeller U. *Alt. gov.*: Asian Dev. Bank

North American Officers and Authors Who Are Not Regular Commission Members

- Jeremy R. Azrael U.S. acd
Prof. Political Science, Ch. Com. Slavic Area Studies U. Chicago
An Overview of East-West Relations (78)

- Carl E. Beigie Canada acd
Exec. Dir. C. D. Howe Research Inst.
Seeking a New Accommodation in World Commodity Markets (76)
- C. Fred Bergsten U.S. acd
Asst. Sec. of Treasury for Intl. Econ. Af. (77-); Sr. Fellow Brookings (72-77); Visiting Fellow CFR (67-68, 71-72); Asst. Intl. Econ. Af. to NSC (69-71); State Dept. Bureau Econ. Af. (63-67) *mbr.*: CFR, IISS, Bilderberg *dir.*: OPIC (77-); Consumers Union (76-77); AI (73-77); Overseas Dev. Cl. (74-77); Ctr. for Law and Social Policy (73-77); World Watch Inst. (75-77) *The Reform of International Institutions* (76)
- John C. Campbell U.S. acd
Sr. Research Fellow Dir. of Studies CFR (77-78); Adv. State Dept. (63-)
Energy: The Imperative for a Trilateral Approach (74)
Energy: A Strategy for International Action (75)
- William Diebold U.S. acd
Sr. Research Fellow, CFR *Industrial Policy and the International Economy* (79)
- Albert Fishlow U.S. acd
Prof. Econ. and Dir. Concilium on Intl. and Area Studies, Yale U.
Trade in Manufacturers With Developing Countries: Reinforcing North-South Partnership (80)
- Ann L. Hollick U.S. acd
Exec. Dir. Ocean Policy Project, Johns Hopkins U. *mbr.*: CFR
A New Regime for the Oceans (76)
- Samuel P. Huntington U.S. acd
Dir. Harvard Ctr. Intl. Affairs; Coord. of Natl. Security, NSC (77-78); Founder and Ed. *Foreign Policy*; Assoc. Dir. Inst. War and Peace Studies, Columbia U. (59-62); Cons. Policy Plan. Cl. State Dept.; Cons. AID; Cons. Office Sec. of Defense *mbr.*: CFR *The Crisis of Democracy: Report on the Governability of Democracies to the Trilateral Commission* (75)
- Douglas M. Johnson Canada acd
Prof. Law Dalhousie U. *A New Regime for the Oceans* (76)
- George C. Lodge U.S. acd
Prof. Bus. Admin. Harvard Bus. School (63-); Asst. Sec. of Labor for Intl. Af. (58-61); U.S. Dept. of Labor (54-61); journalist *mbr.*: CFR *Collective Bargaining and Employee Participation in Western Europe, North America and Japan* (79)
- Richard Nelson U.S. acd
Prof. Econ. Yale U. *Labor Market Problems and Policies in Modern Trilateral Societies: Reducing Unemployment and Smoothing Adaptation* (80)
- Joseph J. Sisco U.S. acd
Pres. American U.; Asst. Sec. of State for Near East-South Asia; Under Sec. of State for Political Af. *dir.*: Tenneco *The Trilateral Countries and the Middle East* (81)

Western Europe—Belgium

- Guido de Clercq 80- acd
Gen. Dir. Catholic U. of Louvain
- Willy de Clercq 78- pol
Ch. Party for Freedom and Progress; Mbr. European Parliament
- Antoinette Danis-Spaak 78- pol
Mbr. Chamber Reps. Brussels; Ch. Dem. Front of French Speaking Bruxellois; Mbr. European Parliament
- + R. Ewalenko 73 bank
Dir. Belgium Natl. Bank
- *+ Marc Eyskens (Exec. Com. 73-76) 73-76 pol
Min. of Cooperative Dev.; Former State Sec. Budget and Flemish Regional Econ.; Commissary Gen. Catholic U., Louvain (76)

- o+ Jozef P. Houthuys 73- lab
Ch. Belgian Confederation of Christian Trade Unions
- o+ Daniel E. Janssen 73- bus
Dep. Dir. Gen. Belgian Chemical Union Ltd. *dir.*: Societe Generale de Banque
mbr.: Bilderberg Steering Com.
- *o+ Baron Léon J. G. Lambert (Exec. Com. 77-) 73- bank
Ch. Groupe Bruxelles Lambert S.A. *gov.*: AI *mbr.*: Bilderberg Steering Com.
- o Jean Rey 74- bus
Minister of State; Ch. Sofina (71-); Pres. Comm. EC (67-70); Pres. EM (74-); Pres.
External Rel. EEC (58-67); Min. Econ. Af. (54-58); lawyer *gov.*: AI *dir.*: Philips
- Henri F. Simonet 77 pol
Foreign Minister (77-); VP EEC (73-77); Min. Econ. Af. (72-73); MP (68-73)
- o Luc Wauters 74- bank
Ch. Kredietbank, Brussels (66-); Prof. Finance Antwerp U. (52-); Pres. monetary
panel European League for Econ. Cooperation; *dir.*: Intl. Monetary Conf.
mbr.: AI *dir.*: Antwerpse Diamant Bank, Cie Belge d'Assurance Credit, Inst. de
Reescompte et de Garantie, Gevaert Photo-Products, Williams and Glyn's Bank Ltd.

Western Europe—Denmark

- *o+ P. Nyboe Andersen (Exec. Com. 73, 76-) 73, 76- bank
Chief Gen. Man. Andelsbanken A/S; (past) Min. for Econ. Af. and Trade; MP
- Svend Auken 77 pol
Minister of Labor; (past) MP; spokesman on labor market
- * Ivor Norgaard (Exec. Com. 74) 74 pol
Minister of Environment (79-); Exec. Com. SDP (61-); Min. of Commerce (77-79);
Min. of Foreign Econ. Af. and Nordic Af. (71-77); VP European Parliament (74-75);
Danish Natl. Bank (68-76); Min. of Econ. Af. (65-68); Ed. *Aktuelt* (61-64); AEC
(56-65)
- o Erik Ib Schmidt 78- pol
Perm. Undersec. of State; Ch. Riso Natl. Laboratory
- o Erik Seidenfaden 77- med
Dir. Danish Fund, U. Inst. Intl. of Paris (66-); diplomatic columnist *Berling ske*
Tidende (68-); Ed. *Information* (46-65); Correspondent *The Times*
mbr.: Cl. IISS (65-76)
- o Niels Thygesen 79- acd
Prof. of Econ., Econ. Inst., Copenhagen U.

Western Europe—France

- + Raymond Barre 73-76 pol
Prime Minister and Finance Min.; Min. of Trade (76); Prof. U. Paris; Gen. Cl. Bank
of France (73); VP Comm. EC (67-72)
- *o+ Georges Berthoin (Exec. Com. 74-) 73- org
Trilateral Comm. European Ch. (76-); Pres. European Movement (78-); Lec. NATO
Defense Col., Rome; Chief Rep. Comm. EC to U.K. (71-73); Dep. Chief Rep. EEC
and Euratom to U.K. (68-70); Hon. Dir.-Gen. Comm. EC; Principal Prvt. Sec. to
Jean Monnet (52-55); Pres. ECSC *dir.*: Aspen Inst., Berlin; Adv. Bd. Johns
Hopkins UCES, Italy *mbr.*: Bilderberg
The Reform of International Institutions (76)
- + Jean Boissonat 73 med
Ed.-in-Chief, *L'Expansion*
- o Marcel Boiteux 79- bus
Ch. French Electricity Bd.

- Rene Bonety 74-77 lab
Adv. Econ. Research Dept., French Electricity Bd.; Econ. and Social Com., EEC (73); Exec. Com. CFDT [trade union] (62-73)
- o Herve de Carmoy 79- bank
Chief Exec. Officer, BCT, Midland Bank, Paris; Gen. Man. Midland Bank, London
- o+ Jean Claude Casanova 73- acd
Counsellor to the Prime Min.; (past) Prof. Pol. Sci., Inst. of Political Studies; Dir. Studies Natl. Fund of Pol. Sci. *mbr.*: Res. Adv. Cl. AI
- Roger Chinaud 74 pol
Pres. Republican Independent Group (73-); VP Intl. Paneurop Union (76)
- Michel Crépeau 76-78 pol
Mbr. French Natl. Assembly; Mayor of La Rochelle; (past) VP, Natl. Movement de Radicaux de Gauche
- Michel Debatisse 74-79 lab
Food and Agriculture Minister (79-); Former Ch. French Natl. Farmers Union
- *o+ Paul Delouvrier (Exec. Com. 75-) 73- pol
Pres. de l'Establissement Public Charge de l'Amenagement du Parc de la Villete (80-); Ch. French Electricity Bd. (69-79); Prof. Inst. Pol. Studies (48-); Prefect of Paris (66-69); Dir. Gen. of Algeria (58-60); Financial Dir. of European Iron and Steel Comm. (55-58); EEC (53); Pres. West Atlantic Assoc.
- o Jean P. Dromer 77- bank
Pres. and Dir. Gen. Intl. Bank of Western Africa; Dir. Gen. Natl. Bank of Paris (68)
- o Francois Duchene 76- acd
Trilateral Comm. European Dep. Ch. 74-76; Dir. Sussex European Research Ctr. U. Sussex (74-); Dir. IISS (69-74); economist *gov.*: AI *mbr.*: Res. Adv. Cl. AI
- o Pierre Esteva 74- bus
Pres. Union des Assurances de Paris; Dir. of Cabinet (68-71); Tech. Coun. to Pres. Pompidou (67-68); Financial attache U.S. (54) *dir.*: Peugeot-Citroen
- o René Foch 76- pol
Principal Coun. French Delegation to OECD; Natl. Del. on Intl. Questions of the Independent Repub. Party
- + Jacques de Fouchier 73-78 bank
Pres. Co. Financiere de Paris et des Pays-Bas (Dutch) *dir.*: Xerox, Paribas, Credit Natl., BSN-Gervais Darone, Thomson Brandt, Pechinery-Uquine-Kuhlman, Rand Selector
- *o Michel M. Gaudet (Exec. Com. 77-) 74- bus
Pres. Federation Francaise des Societes d'Assurances; Pres. Comite Europeen des Assurances; VP EC (76-); Councillor of State (73); Dir. Gen. EEC Legal Services (52-69); *dir.*: Finextel
- Pierre Jouven 74-75 bus
Pres. Pechinery-Ugine-Kuhlmann Co.; (past) VP Rhone-Portenc; Dir. Credit Comm. of France
- o Jacques Lallement 79- bank
Dir. Gen. Credit Agricole, Paris
- Jean-Phillipe Lecat 74, 76 pol
Min. Culture and Communications; (past) Pres. Spokesman; Mbr. Cl. of State (63-66, 74-); Sec. State of Econ. (73-74); Min. of Information (74)
- o+ Robert Marjolin 73- pol
V. Ch. Bd. of Gov. Atlantic Inst.; Prof. Political and Economic Sci. (67-69); VP Comm. EC (58-67); Sec. Gen. OEEC (48-55) *mbr.*: Intl. Adv. Com. Chase Bank; European Adv. Cl. General Motors; Adv. IBM; Adv. American Express
dir.: Royal/Dutch Shell Francaise, Rebeco

- Roger Martin 74- bus
Pres. Saint-Gobain-Pont-a-Mousson Co. (70-79) *dir.*: Co. Finance Suez Credit Industry and Commerce, French Electricity Bd., Rhone-Poulenc, Agence Hondas, Certain Teed
- Thierry de Montbrial 78- acd
Dir. French Inst. of Intl. Relations; Prof. Econ. Ecole Polytechnique, Paris
mbr.: Bilderberg Steering Com.
- Bernard Pagezy 74- bus
Pres. and Dir. Gen. Societes d'Assurances du Groupe de Paris; (past) Pres. Gen. de la Paternelle-Vie; Dir. Gen. Africa Co.; Bank Casablanca (63-65); Dir. Schneider S.N.C.F.
- Francois de Rose 77- pol
Amb. of France; Pres. and Dir. Gen. Societe Nouvelle Pathe Cinema; Amb. to North Atlantic Cl. (70-75); Amb. to Portugal (64-69); AEC (50-64) *gov.*: AI, IISS
- Baron Edmond de Rothschild 74- bank
Pres. Compagnie Financiere Holding; (past) Pres. Israel-Euro Co.; Dir. Rothschild Bank *mbr.*: Bilderberg
- + Roger Seydoux 73- pol
Amb. of France; (past) Pres. Adm. Cl., Fondation de France; Pres. Commercial Bank of Madagascar; Amb. to USSR (68-73); Amb. NATO (67-68); Amb. to UN (62-67); Amb. to Morocco (60-62); Amb. to Tunisia (56-57); VP UNESCO (48)

Western Europe—Ireland

- + Frederick Boland 73-76 bus
Chancellor Dublin U.; (past) Ch. IBM; Pres. UN General Assembly (60-61); Perm. Rep. to UN (56-64); Amb. to UK (50-56); Ch. Irish Comn. Justice of Peace *dir.*: Guinness, Inv. Bank of Ireland, Irish Distillers
- Richard Conroy 79- pol
Mbr. Senate
- + Barry Desmond 73-78 pol
MP and Labor Party Whip (69-); (past) Official, ICFTU; Sponsor, Irish Anti-Apartheid; Ch. Labor Party
- *◦ Garret Fitzgerald (Exec. Com. 80-) 77- pol
MP and Leader of Fine Gael Party (77-); Foreign Min. (73-77); Man. Intelligence Unit (61-72) *mbr.*: Bilderberg *The Trilateral Countries and the Middle East* (81)
- + Michael Killeen 73- bus
Man. Dir. Industrial Dev. Authority; Irish Export Bd. (57-69) *dir.*: Shannon Free Airport Dev. Co.
- Liam Lawlor 79- pol
Member Parliament
- Dan Murphy 77- pol
Sec. Gen. Civil Service Exec. Union, Dublin (68-); Dept. Transportation and Power (65-68)
- + Michael O'Kennedy 73-76 pol
Min. of Foreign Affairs (77-); Min. of Transport. and Power (73); MP in Dail (69-); Mbr. Senate (65-); lawyer; VP Irish Cl. of European Party in Senate
- *+ Mary T. W. Robinson (Exec. Com. 73-80) 73-80 pol
Mbr. Senate (69-); Exec. Com. Irish Cl. of EM (69-); lawyer (69-)
- + Myles Staunton 73- pol
Mbr. Senate
- T. Kenneth Whitaker 77- pol
Mbr. Senate; Gov. Central Bank of Ireland (69-76); Sec. Dept. of Finance (56-69); Pres. Econ. and Social Res. Inst.; Ch. Natl. Ind. Econ. Cl. (64-71)

Michael Woods 78-79 pol
Min. for State in Office of Prime Min. (79-); MP

Western Europe—Italy

- *o+ Giovanni Agnelli (Exec. Com. 73-) 73- bus
Pres. FIAT Ltd. (66-); Ch. Inst. of Finance and Ind.; Ch. Agnelli Fund gov.: AI
mbr.: Bilderberg Steering Com., Intl. Adv. Com. Chase Bank, Intl. Mfg. Assoc.
dir.: Medisbanca, Torino Ind. Assoc., *La Stampa*
- o Giovanni Auletta Armenise 79- bank
Ch. Banca Nazionale dell'Agricoltura
- o+ Piero Bassetti 73- pol
Chamber of Deputies; (past) Pres. Regional Govt., Lombardy
- + Franco Bobba 73-75 bank
Dir. Co. Turin; Ch. Capital Finance S.A.; Dir. Gen. Econ. and Financial Af. EEC;
Past Del. to Rome Treaties; Min. Foreign Af. responsible for European Integrity (50)
dir.: European Invest. Bank
- o Guido Carli 77- bank
Pres. Confindustria; OECD (75); EEC Monetary Com. (60-75); Dir. BIS (60-75);
Gov. Bank of Italy (59-75); Min. Foreign Trade (57-58); IMF (47) mbr.: Bilderberg
gov.: Asian Dev. Bank, IBRD, AI
- o+ Umberto Colombo 73- acd
Pres. Natl. Com. for Nuclear Energy; Dir. Gen. Res. and Dev. Division, Montedison
(71-79); Pres. European Ind. Res. Man. Assoc. dir.: Com. for Scientific Policy-
OECD (72-75), Montecatini G. Donegani Res. Inst. (67-71)
*Reducing Malnutrition in Developing Countries; Increasing Rice Production in South
and Southeast Asia* (78)
- o+ Guido Colonna di Paliano 73- bus
Past Pres. La Rinascente (dept. stores); Mbr. Comn. EC (64-70); EEC (64-67); Dep.
Sec. Gen. NATO (62-64); Amb. Norway (58-62); Dep. Dir. Political Af., Ministry of
Foreign Af. (56-58) gov.: AI dir.: FIAT Spa, Solvay et Cie S.A. Compagnia
Generale di Elettricita, Exxon. *Directions for World Trade in the Nineteen-Seventies* (74)
- *o+ Francesco Compagna (Exec. Com. 73-75) 73- pol
Chamber of Deputies; (past) Under Sec. State, Ministry of Mezzogiorno
- + Francesco Forte 73-78 bus
Pres. Tescon SpA.; (past) Prof. Financial Services, U. of Turin
- o+ Giuseppe Glisenti 73- bus
Pres. La Rinascente; (past) Pres., Dir. Gen. Radio Audizione Italian
- o Giorgio La Malfa 78- pol
Pres. Comn. on Ind. and Commerce, Chamber of Deputies
- o+ Arrigo Levi 73- med
Columnist, *La Stampa*, Turin; *The Times*, London
The Trilateral Countries and the Middle East (81)
- o+ Pietro Merli-Brandini 79- lab
Sec. Gen., Italian Confederation of Free Trade Unions
- o+ Cesare Merlini 73- acd
Dir. Inst. for International Affairs, Rome
- *o Egidio Ortona (Exec. Com. 76-) 76- bus
Trilateral Comn. European Dep. Ch. (76-); Pres. Honeywell Information Systems
Italia (75-); Amb. to U.S. (67-75); Sec. Gen. Ministry of Foreign Af. (66-67); Dir.
Gen. Econ. Af. Ministry Foreign Af. (61-66); Perm. Rep. UN (58-61); Pres. UN
Security Cl. (59-60); U.S. Embassy (44-58); Del. to IBRD, IMF (47-55) gov.: AI
dir.: Aeritalia (75-) *The Problem of International Consultations* (76)
- o Federico Sensi 77- pol
Amb. of Italy; (past) Amb. to USSR; Pres. INGENS, SpA.

- Paolo Vittorelli 77- pol
MP; Dir. Avanti
- Western Europe—Luxembourg
- + Pierre Pescatore 73-76 law
Mbr. European Court of Justice (67-); Prof. Law U. of Liege; Min. Foreign Af. (50-67); Del. to UN (46-52) *mbr.*: Inst. de Droit Intl.
- Western Europe—Netherlands
- E. K. den Bakker 79- bus
Ch. Nationale Nederlanden
- *◦ Henrik N. BOON (Exec. Com. 77-) 77- pol
Ch. Netherlands Inst. for Intl. Af.; Amb. Italy (52-58, 71-79); Amb. to NATO (61-70); Amb. to Venezuela (58-61)
- Karel Fibbe 78- bus
Ch. Overseas Gas and Electricity Co., Rotterdam *dir.*: Royal/Dutch Shell, Ahold, Centrale Sviker Maatschappij
- + Andre Kloos 73-76 med
Ch. Socialist Radio and Television Network VARA (71-); Ch. Dutch Trade Union Fed. (62-71)
- *◦+ Max Kohnstamm (Exec. Com. 73-) 73- pol
Trilateral Comn. European Ch. (73-75); Principal, European U. Inst., Florence (73-); VP Action Com. for a United Europe (56-); Ministry Foreign Af. (48-62); ECSC (52-56); Principal Sec. Queen Wilhelmina (45-48) *mbr.*: Bilderberg Steering Com., Res. Adv. Cl. AI *gov.*: AI
- *+ John Loudon (Exec. Com. 73-75) 73-75 bus
Ch. Royal/Dutch Petroleum Co. (65-); Ch. Intl. Adv. Com. Chase Bank (65-); Ch. Bd. of Gov. AI; VCh. Royal Netherlands Blastfurnaces and Steelworks (71-); Ch. Shell Oil Co. (57-65) *mbr.*: European Adv. Com., Ford Fund. *dir.*: Chase Bank, Shell Petroleum Co. Ltd., Orion Bank, Itek Corp., Estel NU Hoesch-Hoogovens
- Ivo Samkalden 77- pol
Former Mayor of Amsterdam
- W. E. Scherpenhuijsen Rom 77- bank
Ch. Nederlandsche Middenstandsbank N.V.
- Th. M. Scholten 78- bus
Ch. Robeco Inv. Group, Rotterdam
- Edmund Wellenstein 77- pol
Co-Pres. EEC Development Comn. Intl. Conf. Econ. Cooperation (76-); Dir. Gen. External Af. Comn. EC (73-76); Dir. Gen. Foreign Trade EEC (68-70); ECSC (53-67); Ministry Foreign Af. (50-62); Queen's Cabinet (46-50)
- Western Europe—Norway
- Preben Munthe 77- acd
Prof. of Econ., Oslo U.; Official Chief Negotiator in Negotiations between Labor Unions and Ind.
- + John Christian Sanness 73- acd
Prof. Norwegian Inst. of Foreign Af.; Prof. Philosophy of History; Labor Mbr.
- + Thorvald Stoltenberg 73-75 pol
Sec. of State, Ministry of Foreign Af.; (past) Intl. Af. Sec., Norwegian Trade Union Cl.; UnderSec. Min. of Defense and Min. of Trade and Shipping
- *◦+ Otto Grieg Tidemand (Exec. Com. 73-) 73- bus
Ship owner; Mbr. Conservative Party; Min. of Trade and Shipping (70-71); Min. of Defense and Min. of Econ. Af. (65-70) *mbr.*: Bilderberg Steering Com.

Western Europe—Portugal

- Antonio Vasco de Mello (Exec. Com. 80-) 80- bus
Ch. Companhia Portuguesa de Trefilaria, SARL; Pres. Confederation of Portuguese Ind.
- Francisco Lucas Pires 80- pol
VP Central Social Democratic Party (CDS)
- Paulo de Pitta e Cunha 80- acd
Prof. Econ. Faculty of Law U. Lisbon; Ch. Portuguese Assoc. for the Study of European Integration

Western Europe—Spain

- Luis Maria Anson 79- med
Pres. Agencia EFE, Madrid; Pres. Natl. Federation of Press Assoc.
- Claudio Boada Villalonga 79- bus
Ch. Bank of Madrid; Ch. Altos Hornos de Vizcaya; (past) Ch. Natl. Inst. of Ind., Madrid
- Jaime Carvajal 79- bank
Ch. Banco Urquijo, Madrid
- José Luis Ceron 79- bus
Ch. ASETA; Former Pres. Spanish Bd. of Trade
- Carlos Ferrer (Exec. Com. 80-) 79- bus
Ch. Spanish Confederation of Employer's Org.; Ch. Ferrar Intl.
- Antonio Garrigues 79- bus
Dir. Assoc. para el Progreso de la Direccion [management] Madrid gov.: AI
- Carlos March Delgado (Exec. Com. 80-) 79- bank
Ch. Banca March, Madrid; VCh. Juan March Fund.
- Alfonso Osorio 79- pol
Mbr. House of Reps.; (past) VP Spanish Gov't.
- Antonio Pedrol 79- pol
Mbr. Spanish Senate; Ch. Consejo General de la Abogacia [Law] Espanola
- Pedro Schwartz 79- acd
Dir. Inst. de Economia de Mercado, Madrid
- Jose Antonio Segurado 79- bus
Ch. Intl. Relations Comm., Spanish Confederation of Employers' Orgs.; Ch. SEFISA
- Ramon Trias Fargas 79- pol
Mbr. House of Reps.; Ch. Convergencia Democratica de Cataluna
- José Vila Marsans 79- bank
Dir. Banco Central, Barcelona; Ch. Sociedad Anonima de Fibras Artificiales

Western Europe—U.K.

- + Alastair Burnet 73 med
Political Ed. Independent TV News (63-64, 76-); Ed. *Daily Express* (74-76); Lead Writer *The Economist* (65-74)
- Lord Carrington 78-79 pol
Sec. of State for Foreign and Commonwealth Af. (79-); House of Lords (74-); Sec. of State for Energy (74); Sec. of State for Defense (70-74); Min. of Aviation Supply (71-74); Ch. Australia and New Zealand Bank (67-70); Opposition Leader, House of Lords (64-70); Min. Without Portfolio of Foreign Office; Leader, House of Lords (63-64); First Lord of Admiralty (59-63) dir.: Rio Tinto Zinc, Barclays Bank, Hambros Bank, Cadbury Schweppes, Amalgamated Metal Corp.

- **The Earl of Cromer** 74- bank
Advisor, Baring Bros. and Co. (74-); Amb. to U.S. (71-74); Ch. London MultiBank;
Ch. Intl. Adv. Cl. Morgan Guaranty Trust; U.K. Exec. Dir. IMF (59-60)
dir.: IBRD, Intl. Dev. Assoc. (54-61) *gov.*: AI, Bank of England (61-66)
dir.: Shell, IBM, Imperial Group, Intl. Finance Corp., Peninsular and Oriental Steam
Navigation Co.
- **Geoffrey Drain** 80- pol
Gen. Sec. Natl. Assoc. for Local Gov't. Offices (NALGO)
- G. Eastwood** 77-78 lab
Gen. Sec. Assoc. Patternmakers and Allied Craftsmen, London
- Max H. Fisher** 74-80 med
Ed. *Financial Times* (73-) *mbr.*: RIIA (77-)
- + **Sir Reay Geddes** 73- bus
Ch. Dunlop Holdings Ltd. (68-); Gov't. Adv. Cl. on Intl. Dev.; Natl. Econ. Dev. Cl.
(62-65) *gov.*: AI *mbr.*: Intl. Adv. Com. Chase Manhattan *dir.*: Shell Transport
and Trading, Bank of England, Midland Bank, Pirelli, Rank (transport and trading)
Org.
- **Ronald Grierson** 77- bus
Dir. General Electric Co. Ltd.; Dir-Gen. Ind. and Tech. Af. EEC (73-74); Ch. Orion
Bank (71-73); Dir. Warburgs (58-68) *mbr.*: RIIA
- **Lord Harlech** 74- bus
Ch. Harlech Television; Comn. Bank of Wales; Ch. EM; Amb. to U.S. (61-65); Min.
State for Foreign Af. (57-61)
- Bernard Hayhoe** 77-79 pol
Parliamentary Under Sec. of State in Defense Ministry (79-); MP (70-); VCh.
Conservative Intl. Office (73-); VCh. Conservative Group for Europe (73-76);
Conservative Res. Dept. (65-70)
- **Denis Healey** 79- pol
Mbr. Parliament; Former Chancellor of Exchequer; Ch. IMF Steering Group under
Prime Min. Callaghan
- **Edward Heath** 79- pol
Mbr. Parliament; Former Prime Min.
- **Terence Higgins** 79- pol
Mbr. Parliament; Former Min. of State and Financial Sec. to Treasury
- + **Roy Jenkins** 73 pol
Pres. Comn. European Communities (77-); MP (48-77); Sec. State for Home Dept.
(65-67, 74-76); Dep. Leader of Labor Party (70-72); Chancellor of Exchequer (67-70);
Min. Aviation (64-65)
- **Lord Kenneth Keith of Castleacre** 77- bus
Mbr. House of Lords (80-); Ch. Rolls Royce Ltd. (72-80); VCh. Beechams; Chief
Exec. Hill Samuel; Group Ch. (70-); Natl. Econ. Dev. Cl. (64-71); M.D. Phillip Hill
(59-62) *dir.*: *The Times*
- **Henry N. L. Keswick** 77- bus
Ch. Matheson and Co. Ltd. (75-); Proprietor *The Spectator* (75-); Ch. China Assoc.
mbr.: Great Britain China Comm. *dir.*: British Bank of Middle East, Sun Alliance
and London Assurance Ltd., Robert Fleming Holdings Ltd.
- **Sir Arthur Knight** 77- bus
Ch. Natl. Enterprise Bd.; Ch. Courtaulds, Ltd. (75-); Economic Com. CBI (65-72)
mbr.: RIIA, Bilderberg *dir.*: Pye, Rolls Royce
- **Mark Littman** 77- bus
Queen's Counsel, Rio Tinto Zinc Corp.; Dep. Ch. British Steel Corp. (71-80); Mbr.
Royal Comn. Legal Services; lawyer (47-67); Queen's Counsel (61) *dir.*: Rio Tinto
Zinc Corp., Commercial Union Assurance Co., British Natl. Oil Corp., British
Enkalon Ltd., Granada Group Ltd., Amerada Hess Corp.

- Evan Luard 74-75, 79- pol
Parliamentary Under Sec. of State for Foreign Af. (76-79); MP (66-); Fellow, Oxford
- *◦ Roderick MacFarquhar (Exec. Com. 77-) 77- med
MP (74-79); Ed. *China Q*; Ed. Bd. *New Statesman*; BBC Reporter/Producer (63-74)
- Christopher Makins 75-76 pol
Trilateral Comn. Deputy Director (75-76); Fellow of All Souls College, Oxford (63-); First Secretary of British Emb. in Washington (71-75); East European and Soviet Dept. and Near Eastern Dept., Foreign and Commonwealth Office, London (68-70); British Emb. in Paris (65-68)
- + Reginald Maudling 73-78 pol
MP (50-); Home Sec. (70-72); Chancellor of Exchequer (62-64); EEC negotiator (58-59) *mbr.*: Bilderberg
- Sir Frank McFadzean 74-76 bus
Ch. British Airways (76-); Ch. Trade Policy Res. Ctr. (71-); Ch. Shell Transport and Trading Co. (72-76); Ch. Shell Canada (71-76) *dir.*: Beecham Group, Royal Dutch/Shell and Co.
- David Owen 80- pol
MP; (past) Foreign Sec.; Labor Party Speaker for Energy in House of Commons
- Sir John Pilcher 74- org
Ch. Brazil Fund (76-); Ch. Japan Society; Foreign and Colonial Inv. Trust; Amb. to Japan (67-72); Amb. to Austria (65-67); Asst. Under Sec. State Foreign Office (63-65); Amb. to Philippines (59-63)
- +◦ Julian Ridsdale 73- pol
MP (54-); Ch. Anglo-Japanese Parliamentary Group (64-); VCh. UN Parliamentary Group (64-); Parliament Under Sec. Air (62-64)
- +◦ Sir Frank K. Roberts 73-78, 79- bus
Adv. Dir. Unilever Ltd. (68-); Pres. British Atlantic Comn. (68-); VP Atlantic Treaty Org.; Adv. Intl. Af. Lloyd's of London (68-77); Amb. W. Germany (63-68); Amb. USSR (60-62); Permanent Rep. North Atlantic Cl. (57-60); Amb. Yugoslavia (54-57) *mbr.*: Bilderberg, CCES *gov.*: AI *dir.*: Dunlop, Mercedes-Benz, Hoechst
- +◦ Lord Eric Roll of Ipsden 73- bus
Ch. S. G. Warburg and Co. Ltd. (67-); Natl. Econ. Dev. Cl.; Perm. Sec. Econ. Af. (64-66); Exec. Dir. IMF, IBRD (63-64) *gov.*: AI *mbr.*: Bilderberg Steering Com. *dir.*: Bank of England, Times News Ltd., Common Market Trust, Comn. Dev. Finance
- John Roper 77- pol
MP (70-); Ch. Labor Comn. for Europe; Econ. Lecturer, Cl. Inst. of Fiscal Studies (75)
- Lord Shackleton 77- bus
Dep. Ch. Rio Tinto Zinc Corp. Ltd. (75-); Leader House of Lords and Lord Privy Seal (68-70); Min. Defense Royal Air Force (64-67); MP (46-55)
- Sir Andrew Shonfield 75- acd
Prof. of Econ., European U. Inst., Florence (78-); Dir. RIIA (72-77); Ch. British Social Sci. Res. Cl. (69-71); Dir. Studies RIIA (61-68); Econ. Ed. *Observer* (58-61); Foreign Ed. *Financial Times* (49-57) *mbr.*: Res. Adv. Cl. AI, Intl. Res. Cl. Georgetown CSIS *Collaboration with Communist Countries in Managing Global Problems: An Examination of the Options* (77)
- J. H. Smith 78- bus
Dep. Ch. British Gas Corp.
- G. R. Storry 74- acd
Prof. Far East Ctr., St. Anthony's College, Oxford
- John A. Swire 74- bus
Ch. John Swire and Sons Group; Ch. Hong Kong Assoc. (75) *dir.*: British Bank of Mid East, Royal Insurance Co.

- Peter Tapsell 79- pol
Mbr. Parliament; former Junior Conservative Spokesman on Foreign and Commonwealth Af.; Conservative Spokesman on Treasury and Econ. Af.
- Sir Anthony F. Tuke 74- bank
Ch. Barclays Bank Ltd. (72-); Ch. Com. of London Clearing Bankers (74-79); VP Inst. of Bankers (73-)
- Sir Mark Turner 79- bus
Ch. Rio Tinto Zinc Corp. Ltd. (75-); Brinco (76-); Ch. Bank of America Intl. Ltd. (71-76); Ch. British Home Stores (68-76)
- Sir Frederick Warner 77- bus
Dir. Guinness Peat Overseas Ltd.; Mbr. European Parliament; Amb. to Japan (72-75); Amb. to UN (69-71); Min. NATO (67-68); Amb. to Laos (65-67)
dir.: Chloride Group Ltd., Mercantile General Insurance Co., Yard Farms
- Alan Lee Williams 77- pol
Dir. Gen. English Speaking Union; MP (66-70, 74-79); Dir. British Atlantic Com. (71-74); Dep. Dir. EM (70-71); VCh. Labor Party Foreign Af. Group (68-70)
gov.: AI
- *+ Sir Kenneth Younger (Exec. Com. 73-75) 73-76 law
Lawyer; Dir. RIIA (59-71); Min. State for Foreign Af.; Labor MP (45-59)
- *+ Sir Philip de Zulueta (Exec. Com. 73-) 73- bus
Ch. Antony Gibbs Holdings Ltd. (76-); Private Sec. to Avon and Macmillan; (past) Chief Asst. to Prime Min.; Private Sec. Home (55-64); Asst. Sec. Treasury (62)
dir.: Hills Samuels

Western Europe—West Germany

- *+ Klaus Dieter Arndt (Exec. Com. 73) 73 pol
Mbr. Bundestag
- Kurt H. Biedenkopf 78- pol
Dep. Ch. Christian Democratic Union; Mbr. Bundestag
- *+ Kurt Birrenbach (Exec. Com. 73-79) 73- bus
Pres. German Foreign Policy Assoc.; VCh. August Thyssen-Hutte AG (73-); Ch. Thyssen Stiftung; VCh. AI; VP Europa Union; Thyssen Vermögensverwaltung Gmbh
- Fritz Dietz 75-76 bus
Pres. German Assoc. Wholesale and Foreign Trade; (past) owner sugar importers and wholesalers *mbr.*: Econ. Adv. Com. Konzertierte Aktion
- + Werner Dollinger 73-76 pol
Mbr. Bundestag (53-); Mbr. Christian Socialist Union/Christian Democratic Union (53-); Min. Posts and Telecommunications (66-69); Min. Federal Property (62-66)
- *+ Horst Ehmke (Exec. Com. 78-) 77- pol
Dep. Ch. Parliamentary Fraction of Social Democratic Party; Mbr. Bundestag; (past) Min. of Justice
- * Herbert Ehrenberg (Exec. Com. 74-76) 74-76 pol
Min. Labor and Social Af. (76-); Mbr. Bundestag (76); Lecturer social science; Ch. Econ. and Financial Policy Com. of SDP
- + Wolfgang Hager 73 acd
Dir. of Studies European Community Inst. for U. Studies; Trilateral Comn. European Sec. (73); staff aide, EC Commissioner Dahrendorf; Sr. Fellow, Res. Inst. of German Society for Foreign Policy
Seeking a New Accommodation in World Commodity Markets (76)
- Hans Hartwig 77- bus
Ch. German Assoc. for Wholesale and Foreign Trade

- + Karl Hauenschild 73-76 lab
Pres. German Chemical-Paper-Ceramics Workers Union (70-); Natl. Exec. Bd. German Trade Union Confederation *mbr.*: Labor Cl. SDP
- o Diether Hoffman 79- bank
Speaker of Bd., Bank fur Gemeinwirtschaft A. G., Frankfurt/Main
- o Ludwig Huber 78- bank
Pres. Bayerische Landesbank, Girozentrale Munich
- o Horst K. Jannott 77- bus
Ch. Munich Reinsurance Society *dir.*: Dresdner Bank A. G.
- Hans-Jürgen Junghans 77-78 pol
Mbr. Bundestag
- o+ Karl Kaiser 73- acd
Dir. Research Inst. of the German Society for Foreign Policy; Prof. Pol. Sci., Cologne U.; Res. Assoc. Harvard U. Ctr. for Intl. Af. (63-68) *mbr.*: Comm. of Experts for European Questions; Res. Adv. Cl. AI
Towards a Renovated International System (77)
- o Norbert Klotten 79- bank
Pres. Central Bank of State of Baden-Wurttemberg
- o Erwin Kristoffersen 77- lab
Dir. Intl. Division, German Fed. of Trade Unions
- *+ Count Otto Graf Lambsdorff (Exec. Com. 77) 73-77 pol
Min. of Economics (77-); Mbr. Bundestag (72-); lawyer (55-71) *dir.*: insurance co.
- + Eugen Loderer 73-75 lab
Pres. German Metal Workers' Union; Mbr. SDP *dir.*: Volkswagenwerk AG, Rohren AG, Mannesmann
- o Richard Lowenthal 77- acd
Prof. Intl. Relations, Free U. Berlin; Visiting Prof. Berkeley (77-78), Columbia U. (64-65, 75-76), Oxford (72-73), Tel Aviv (71-72), Harvard U. (59-60); journalist in U.K.; foreign affairs commentator *The Observer*
An Overview of East-West Relations (78)
- o Hanns W. Maull 77- med
Trilateral Comm. European Sec. (77-78); journalist; writer, *Bayerischer Rundfunk*; Research Fellow at IISS and CCES (73-76) *Energy: Managing the Transition* (78)
- o+ Alwin Münchmeyer 73- bank
Ch. Bank Schroder, Munchmeyer, Hengst and Co.; (past) Pres. German Banking Fed.; Federal Min. of Econ.; Ch. Alternate Credit AG, Foreign Trade Adv. Bd.
- *o Karl-Heinz Narjes (Exec. Com. 80-) 77- pol
Mbr. Bundestag; (past) Ch. Econ. Com. State Ministry
- o Friedrich A. Neuman 77- bus
Ch. State Assoc. Ind. Employers Societies, North-Rhine Westphalia; Owner, Neuman Eschweiler metal manufacturer
- o Konrad Porzner 79- pol
Mbr. Bundestag; Parlamentarischer Geschaefstsfuehrer der Sozialdemokratischen Bundestagsfraktion [Parliamentary Leader of Social Democrats in Bundestag]
- o+ Gerhard Schröder 73- pol
Mbr. Bundestag (49-); Ch. Foreign Af. Com. of Parliament (69-); Min. of Defense (66-69); Foreign Min. (61-66); Min. of Interior (53-61); Reorganizer of Iron and Steel Ind. (47-53)
- o+ Hans-Günther Sohl 73- bus
Ch. August Thyssen Hutte AG (73-); VCh. Wirtschaftswereinigung Eisen und Stahlindustrie; VPRES. Bundesverband der Deutschen Industrie; (past) Pres. Federal Union of German Ind. *dir.*: Dresdener Bank AG

- o+ Theo Sommer 73- med
Ed.-in-Chief *Die Zeit* (73-); Lecturer Econ. Rel. U. Hamburg (67-70); Head of Plan. Staff Ministry of Defense mbr.: Bilderberg Steering Com., IISS
- Olaf Sund 76 pol
Sen. for Labor and Social Af., Land Gov't. of Berlin
- o+ Heinz-Oskar Vetter 73- lab
Ch. German Fed. of Trade Unions (69-); Mbr. European Parliament; European Fed. of Trade Unions (74-); VP ICFTU
- o+ Otto Wolff von Amerongen 73- bus
Pres. Otto Wolff AG; Pres. German Fed. of Trade and Ind.; (past) Pres. German Chamber of Commerce; VP Foreign Trade Adv. Bd.; Federal Ministry of Econ. mbr.: Bilderberg Steering Com. dir.: Exxon

European Officers and Authors Who Are Not Regular Commission Members

- Guy de Carmoy France acd
Prof. European Inst. Bus. Adm., Fontainebleau *Energy: The Imperative for a Trilateral Approach* (74) *Energy: A Strategy for International Action* (75)
- Jean Carriere France bus
Dir.-Gen. SEITA; Former Alternative Exec. Dir. World Bank
Trade Manufacturers with Developing Countries: Reinforcing North-South Partnership (80)
- Michel Crozier France acd
Founder and Dir. Ctr. de Sociologie des Organisations; Sr. Res. Dir., Ctr. Natl. de la Recherche Scientifique; Former Reg. Cons. to French Gov't. on econ. plan., educ. and public admin. *The Crisis of Democracy* (75)
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Legal Adv., Comn. EC *A New Regime for the Oceans* (76)
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Econ. Adv. and Head of Monetary and Econ. Dept., BIS; Exec. Dir. Banque Bruxelles Lambert (65-75) *Major Payments Imbalances and International Financial Stability* (79)
- Heinz Markmann W. Germany acd
Dir. Econ. and Social Sci. Inst. of German Fed. of Trade Unions
Labor Market Problems and Policies in Modern Trilateral Societies: Reducing Unemployment and Smoothing Adaptation (80)
- John Pinder U.K. acd
Dir. Policy Studies Inst. *Industrial Policy and the International Economy* (79)
- Benjamin C. Roberts U.K. acd
Prof. Industrial Relations, London School of Econ. and Pol. Sci.; Ed. *British J. of Industrial Relations* (63-); Pres. Intl. Ind. Rel. Assoc. (67-73) *Collective Bargaining and Employee Participation in Western Europe, North America and Japan* (79)
- Claudio Segre France bus
Co. Europeenne de Placements; Comn. EC; Assoc. Dir. Lazard Freres and Cie; Pres. Dir. Gen. of Lazard S.A.; Lazard Bank
Towards a Renovated World Monetary System (73)
- Martine Trink France med
Trilateral Comn. European Sec. (79-); Economic Reporter, *Le Figaro*

B. J. Udink

Netherlands bus

Man. Dir. of OGEM Holding N. V.; Min. of Transport (72-73); Min. Housing and Physical Plan. (71-72); Min. for Aid to Developing Countries (67-71) *A Turning Point in North-South Economic Relations* (74) *OPEC, the Trilateral World and the Developing Countries: New Arrangements for Cooperation 1976-80* (75)

A Guide to the Japanese Membership

Takano Hajime

Three Japanese attended the planning session of the Trilateral Commission held at the Rockefeller Estate in 1972:** Saburo Okita, an economist who has been working with successive Japanese governments in economic planning since the end of World War II; Kinhide Mushakoji, an academic who studied at the University of Paris and Princeton; and Kiichi Miyazawa, a Liberal-Democratic Party (LDP; the governing party) politician who has been involved extensively in international trade and industry affairs and was a top contender for prime minister after Ohira's death.

Miyazawa became acquainted with David Rockefeller when he went to the U.S. to study just before the start of the Pacific War. While the other two Japanese participants were selected by Tadashi Yamamoto, director of the Japan International Exchange Center, on the request of George Franklin, Miyazawa was invited by Rockefeller himself.

The involvement of Japan in the Trilateral Commission highlighted its growing economic importance. Nonetheless, the three Japanese elites had reservations about participating. While they were personally flattered by the Rockefeller invitation and proud that Japanese leaders would finally be allowed to enter the exclusive salons of Western elites, they were also anxious that Japan might be forced to assume increasing responsibility for safeguarding the Western-dominated world order. Miyazawa, realist that he is, was fully aware that while the Japanese economy had expanded rapidly, it was not as solid as it should be, but had grown somewhat like an overweight child: its bones are too thin and the weight is more water than muscle.

Japan's role in what has been called the "shadow world government" was formalized in 1973 when the Trilateral Commission held its first general meeting in Tokyo. The Japanese committee of the Trilateral Commission was organized by Okita, Miyazawa, Mushakoji, and Yamamoto, who became Japanese secretary of the Commission. Takeshi Watanabe—politically colorless, but well-connected and experienced—became Japanese chairman. Nobuhiko Ushiba became vice-chairman of the Commission, retiring (temporarily) when he was appointed Minister for External Economic Affairs in the Fukuda Cabinet.

*Takano Hajime has worked with the Pacific-Asia Resources Center, PARC. These are (edited) excerpts from an article which appeared in the English-language quarterly, *AMPO*, published by PARC, Tokyo, Japan, 1978. Japanese names are given as they appear in the Trilateral Commission Membership List. In the original article, Saburo Okita, for example, is printed Ohkita Saburo, with surname first.

**See "Creating the Trilateral Commission" for full listing.

The Ushiba family typifies the Japanese Establishment. Nobuhiko Ushiba's elder brother, Tomohiko, started his career as a politician after he graduated from Oxford University and became Cabinet secretary for Konoe Fumimaro (known as "the most tragic Prime Minister" of the prewar days). He served as a board member of Japan Exim Bank after World War II and is presently an adviser to the Long-Term Credit Bank of Japan (formerly the Hypothec Bank of Japan). The second eldest brother, Michio, is an adviser to Mitsubishi Corporation and Mitsubishi Motors Corporation. Nobuhiko's younger brother, Daizo, is a Harvard-educated medical doctor who used to be the director of the medical college of Keio University. Nobuhiko himself pursued a career in diplomacy and became ambassador to the U.S. in 1970. Since retirement, he has been director of both the Sony Corporation and the Nippon Credit Bank. The matrimonial connections of these four brothers and their sons and daughters range from a chamberlain of the Emperor; to the Tokugawa family; to Yoshisaburo Ikeda, president of the Industrial Bank of Japan; to Yoshihiro Inayama, chairman of the Nippon Steel Corporation; to Susumu Kajita, the Japanese agent of Soriano & Company.

Among the first 74 Japanese members (there have been slight changes from the original membership but the basic character has not been altered), there are several people who, like Watanabe, Okita, Miyazawa, and Ushiba, held positions involving negotiation with the United States during the occupation days and thus established their own channels to the U.S. Establishment: Yusuke Kashiwagi, president of the Bank of Tokyo and an influential member of Japan's monetary mafia and Ryuchi Takeuchi, former ambassador to the United States and adviser to the Minister for Foreign Affairs. Dr. Mukaibo Takashi, a member of the government's Atomic Energy Commission and president of Tokyo University, has played a decisive role in bringing Japan's future nuclear development in line with U.S. strategy.

Another group is composed of academicians, most of whom are so-called pro-U.S. academicians, educated in the U.S. at universities such as Harvard, Columbia, MIT, and Princeton.

Most members of the Japanese Committee of the Trilateral Commission are executives of large banks and corporations, particularly of the emerging Japanese MNCs (mostly trading companies and giant manufacturers): Sony; Mitsubishi Corporation (the leader of the Mitsubishi group, the largest conglomerate in Japan); Mitsui & Company; Nippon Steel; Toyota Motor Company; Nissan Motor Company; Hitachi Ltd.; Sumitomo Chemical Company; Toray Industries Inc.; Sumitomo Shoji and C. Itoh.* Banks with representatives include: Mitsui Bank, Mitsubishi Bank, Fuji Bank, Sumitomo Bank, Sanwa Bank, and Daiichi Kangyo Bank.

*ed. note: The pillars of Japan Inc., a tight business-government partnership, are the "Zaibatsu," giant financial-industrial combines like the Mitsubishi Group, Mitsui Group, and Sumitomo Group, and business federations like "Keidanren," the Federation of Economic Organizations (all represented on the Commission). The top ten Japanese transnational corporations include: Mitsui, Mitsubishi, Marubeni, C. Itoh, Sumitomo Shoji Kaisha, Nissho-Iwai, Matsushita Electric Industrial, Toray Industries, Honda Motor, and Sony.

The younger generation, the future leaders of the country's financial world, like Noboru Gotoh, Seiji Tsutsumi, and Akio Morita are quite active in Commission activities.

Japan

- + Isao Amagi 73- org
 Dir. Gen., Japan Society Promotion of Sci.; Adv. to Min. Education; (past) V. Min. of Education; Dir. Japan Scholarship Fund.
- + Yoshiya Ariyoshi 73- bus
 Bd. Counsellor, Nippon Yusen, K.K.; (past) Ch. Nippon Yusen Kaisha; VCh. AI
- o Shizuo Asada 77- bus
 Pres. Japan Air Lines Co. (71-); Exec. Dir. Keidanren; Adm. VMin. of Transport (61-63) *dir.*: Keidanren *mbr.*: Exec. Com. Intl. Air Transportation Assoc., Japan Econ. Res. Ctr.
- + Yoshishige Ashihara 73- bus
 Ch. Kansai Electric Power Co.
- + Toshiwo Doko 73- bus
 Ch. Keidanren (74-); Pres. Tokyo Shibaura Electric Co. (65-); Ch. Ishikawajima-Harima Heavy Ind. (64-74) *gov.*: AI *dir.*: Ishikawajima do Brasil Estaleiros SA
- + Jun Eto 73- acd
 Prof. Tokyo Inst. of Tech. (71-); Visiting Lecturer Princeton (63-64) *dir.*: Rockefeller Fund
- + Shinkichi Eto 73- acd
 Prof. Intl. Relations, Tokyo U.
- *+ Chujiro Fujino (Exec. Com. 73-) 73- bus
 Ch. Mitsubishi Corp. (74-) *mbr.*: Japan Foreign Trade Cl., Intl. Adv. Com. Chase Bank; Intl. Adv. Bd. R. J. Reynolds Industries
- + Shintaro Fukushima 73- med
 Ch. Kyodo News Service
- + Noboru Gotoh 73- bus
 Ch. TOKYO Corp.
- + Toru Hagiwara 73-79 pol
 Adv. to Min. of Foreign Af.; (past) Amb. to France
- o Nihachiro Hanamura 78- bus
 V. Ch. Keidanren
- + Sumio Hara 73- bank
 Exec. Adv. Bank of Tokyo (77-); VP and Dir. Japan Econ. Cl. for Asian Foreign Af. (73-); VP Japan Tariff Assoc. (68-); Ch. Bank of Tokyo (73-77); Japan Chamber of Commerce and Ind. (75-); Adv. Natl. Personnel Authority (75-) *mbr.*: External Dev. Cooperation Cl. (69-); Japan-U.S. Econ. Cl.; Adv. Bd. Sperry Rand Corp. (74-); Rockefeller U. (73-)
- *+ Yukitaka Haraguchi (Exec. Com. 73-78) 73-78 lab
 Ch. Central Exec. Com. All Japan Fed. and Metal Mine Labor Unions
- + Norishige Hasegawa 73- bus
 Ch. Sumitomo Chemical Co. (77-); VP Keidanren; Pres. Nippon Aluminum Co. *dir.*: Japan Com. for Econ. Dev., JFEA *gov.*: AI *mbr.*: Econ. Cl., Exec. Com. Japan-U.S. Econ. Cl., Visiting Com. Ctr. for Intl. Studies MIT
- * Yoshio Hayashi (Exec. Com. 75-76) 75-76 pol
 Mbr.: Diet
- + Teru Hidaka 73- bus
 Ch. Yamaichi Securities Co.

- Kosuke Hiraoka 79- bus
VP Komatsu Ltd.
- *+ Kazushige Hirasawa (Exec. Com. 73-76) 73-76 med
TV News Commentator, Japan Broadcasting Inc.
- Gen Hirose 77- bus
Pres. Nihon Life Insurance Co. Ltd.
- + Hideo Hori 73- org
Pres. Assoc. for Employment Promotion of Handicapped; (past) Pres. Employment Promotion Projects Corp.
- + Teizo Horikoshi 73 bus
Exec. Dir. Keidanren (54-); Ch. Nippon Usiminas Co. (76-); Pres. Securities and Exchange Cl.; Min. of Finance (61-); Auditor Toho Mutual Life Insurance Co. (59-)
dir.: Bank of Japan
- *◦ Takashi Hosomi (Exec. Com. 78-) 78- bank
Adv. Industrial Bank of Japan Ltd.
- + Shozo Hotta 73-78 bank
Hon. Ch. Sumitomo Bank Ltd. (71-); Adv. to Min. of Foreign Af.; (past) Exec. Dir. Keidanren; Roving Amb. in Europe (57) *Adv.*: Kansai Electric Power Co., Sumitomo Electric Ind. Ltd., Sumitomo Atomic Energy Ind. Ltd. *dir.*: Nippon Electric Co., Sumitomo Real Estate, Mitsui-OSK Lines
- Hosai Hyuga 77- bus
Pres. Kansai Econ. Fed. (77-); Coun. Bank of Japan (77-); Ch. Sumitomo Metal Ind. Ltd. (74-); Exec. Dir. Keidanren (64-); Sumitomo Group (31-41, 41-); Sec. to Min. of State and Min. of Finance (41)
- + Shinichi Ichimura 73- acd
Prof. Econ., Kyoto U.
- Yoshizo Ikeda 77- bus
Ch. Mitsui and Co. Ltd.
- + Hiroki Imazato 73-77 bus
Ch. Nippon Seiko K.K.
- + Yoshihiro Inayama 73- bus
Ch. Nippon Steel Corp. (73-); Ch. Keidanren; VCh. Intl. Iron and Steel Inst. (73-); Ch. Japan Steel Exporters Assoc.; Pres. Japan Iron and Steel Fed.; (past) Pres. Yawata Works and Yawata Iron and Steel Co. Ltd. (61-70)
- + Kaoru Inouye 73- bank
Ch. of Sr. Exec. Com., Dai-Ichi Kangyo Bank Ltd. (76-); Exec. Dir. Keidanren; Auditor Furukawa Electric Co. Ltd.; Exec. Coun. Tokyo Chamber Commerce and Ind. *dir.*: Asahi Mutual Life Insurance Co., Taisei Fire and Marine Insurance Co., K. Hattori and Co.
- + Rokuro Ishikawa 73- bus
Pres. Kajima Corp.
- + Tadao Ishikawa 73- acd
Pres. Keio U.; Prof. Dept. Pol. Sci. Keio U. (76)
- Joji Itakura 77- bank
Counsellor, Mitsui Bank Ltd. (74-); Ch. Tokyo Bankers Assoc. Ltd.
- + Yoshizane Iwasa 73- bank
Ch. Japan-U.S. Econ. Cl.; Coun. Fuji Bank Ltd. (75-); VP Keidanren (63-); VCh. Japan Natl. Com. Pacific Basin Econ. Corp.
- + Motoo Kaji 73- acd
Prof. Econ. Tokyo U.; (past) Prof. Am. Studies Tokyo U.
Toward a Renovated World Monetary System (73)
- + Fuji Kamiya 73- acd
Prof. Intl. Relations Keio U.; (past) Dir. Inst. of Modern Intl. Rel. Keio U.

- *o+ Yusuke Kashiwagi (Exec. Com. 73-) 73- bank
Pres. Bank of Tokyo Ltd. (77-); Ch. Bank of Tokyo and Detroit Ltd.; VMin. Finance Intl. Af. (68-71); Special Adv. to Min. of Finance *mbr.*: Intl. Monetary Conf. *dir.*: Sony Corp., Saudi Intl. Bank
- Koichi Kato 77-78 pol
Dep. Chief Cabinet Sec.; (past) Mbr. Diet
- + Ryoichi Kawai 73-78 bus
Pres. Komatsu Ltd.
- o+ Katsuji Kawamata 73- bus
Ch. Nissan Motor Co. Ltd. (73-); Ch. Nissan Diesel; Ch. Nissan Shatai; VP Keidanren; Ch. Japan Automobile Manufacturers Assoc. (62-72) *gov.*: JFEA
- + Kazutaka Kikawada 73-76 bus
Ch. Tokyo Electric Power Co. Inc.
- o+ Kiichiro Kitaura 73- bank
Ch. Nomura Securities Co. Ltd.
- o+ Koji Kobayashi 73- bus
Ch. Nippon Electric Co. Ltd. (76-); Exec. Dir. Keidanren (66-); VP Japan Telecommunications Independent Fed. (74-); Ch. Nippon Electric Yamagata Ltd.; Ch. Nippon Electric Tohoku Ltd. (73-); Ch. Nippon Aviotronics Co. Ltd. (69-)
gov.: JFEA
- o Yotaro Kobayashi 80- bus
Pres. Fuji-Xerox
- + Kenichiro Komai 73-78 bus
Ch. Hitachi Ltd. (71-); Ch. Japan Consulting Inst. (65-); (past) Ch. Tokyo Atomic Industrial Consortium; Exec. Dir. Keidanren (62)
gov.: JFEA (62-) *dir.*: Japan Atomic Power Co.
- o Shinichi Kondo 76- bus
Adv. Mitsubishi Corp.; Amb. to Canada (69-72); Dep. VMin. of Foreign Af. (67-69); Amb. to New Zealand (64-67); Del. to UN (65); Amb. to Denmark (61-63)
Energy: The Imperative for a Trilateral Approach (74)
Energy: A Strategy for International Action (75)
- o+ Fumihiko Kono 73- bus
Counsellor Mitsubishi Heavy Industries Ltd.; VP Keidanren
dir.: Mitsubishi Shoji Kaisha Ltd., Mitsubishi Steel Co. Ltd., Mitsubishi Atomic Power Industrial Inc.
- o+ Masataka Kosaka 73- acad
Prof. Law, Kyoto U.; Res. Assoc. IISS (73); Visiting Scholar Harvard U. (60-62)
mbr.: Res. Adv. Cl. AI *Towards a Renovated International System* (77)
- o+ Fumihiko Maki 73- bus
Principal Ptnr. Maki and Assoc., Design, Planning and Dev. (64-); Lecturer Dept. Urban Engineering U. Tokyo (64-); Assoc. Prof. Harvard U. (62-66)
- o+ Shigeharu Matsumoto 73- bus
Ch. Intl. House of Japan Inc. (65-); Man. Dir. Japan Assoc. for Am. Studies (68-); Dir. Nippon Light Metal Co. (57-75); Coun. Inst. of Asian Econ. Af. (60-); Gen. Ptnr. Matsumoto, Kojima and Matsukato; VP Natl. Com. of Japan for UNESCO (57-63); Ed. Domei News Service (40-45) *gov.*: Japan Broadcasting Corp. (61-65)
- + Masaharu Matsushita 73-76 bus
Ch. Matsushita Electric Co. Ltd. (77-); Ch. Matsushita Electronics Corp. (72-); Ch. Matsushita Communication Industrial Co. (70-); Ch. Matsushita Electric Corp. of America (74-); Pres. Electronics Industries of Japan (68-70)
dir.: Kansai Com. for Econ. Development (75-) *dir.*: Matsushita Real Estate Co., Matsushita Seiko Co., Matsushita Reiki Co.
- o Daigo Miyado 77- bank
Ch. Sanwa Bank Ltd. (76-)

- *+ Kiichi Miyazawa (Exec. Com. 73-74, 77, 79-) 73-74, 77, 79- pol
Chief Cabinet Secretary (80-); Mbr. Diet; Min. State and Dir. Gen. Econ. Planning Agency (77-79); Min. Foreign Af. (74-76); Min. Intl. Trade and Ind. (70-71); Min. Econ. Planning (62-64, 66-68)
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